

**PERFORMANCE ANALYSIS OF SELECTED  
PUBLIC CAMPUS IN TANAHUN**



**By:**

**KAMAL RAJ PAUDEL**

**Prithivi Narayan Campus, Pokhara**

**T.U Regd. No. 7-1-48-1421-99**

**Roll No. 75/062**



**A Thesis Submitted to office of the Dean  
Faculty of Management, Tribuvan Unitercity**

*In partial fulfillment of the requirement for the degree of Master in  
Business Studies (M.B.S)*

**Pokhara**

**December, 2008**

# RECOMMENDATION

This is to certify that the thesis:

Submitted by

**Kamal Raj Paudel**

*Entitled*

*Performance Analysis of Selected Public Campus in Tanahun*

has been prepared as approved by this Department in the prescribed format  
of  
Faculty of Management. This thesis is forwarded for examination.

Supervisor

Name: Surendra Bahadur Bharijoo

Signature:

Head of Department

Signature:

Campus Chief

Signature:

Date:

# VIVA-VOCE SHEET

**We have conducted the Viva- Voce examination of the  
thesis presented by**

**Kamal Raj Paudel**

*Entitled*

**Performance Analysis of Selected Public Campus in Tanahun**

and found the thesis to be the original work of the student and written according to the prescribed formant. We recommend the thesis to be accepted as partial fulfillment of the requirements for Master's Degree in Business Studies (M. B. S. )

## Viva -Voce Committee

**Chairperson, Research Committee:.....**

**Member ( Thesis Supervisor) : .....**

**Member ( External Expert) : .....**

**Member : .....**

**Date:**

## **Acknowledgement**

This study on 'Performance Analysis of Selected Public Campus in Tanahun' has been prepared to fulfill the partial requirements of the degree of MBS from the faculty of Management, PNC, T.U.

Firstly, I am especially indebted to my thesis supervisor Mr. Surendra Bahadur Bharijoo, Associate Professor for his valuable suggestions, constant guidance for his valuable time and for encouragement to complete this thesis work. I am equally grateful to Amrit Lal Shrestha, Assistant Campus Chief of Management Faculty and Dr. Puspa Raj Sharma, the Head of Research Department for their co-operation and motivation.

Similarly, I would like to express heartfelt thanks to Mr. Baikuntha Neupane, Campus Chief of Aadhikavi BhanuBhakta Campus, Mr. Moti Prasad Paudel, Campus Chief of BhanuBhakta Multiple Campus, Mr. Shrikrishna Neupane, Assistant Campus Chief of ABC, Mr. Bhojraj Devkota, Lecturer of ABC, Mr. Hark Bahadur Karki (Head Administration, BMC), Mr. Rip Bahadur K.C. and Mr. Suraj Pokhrel for their support and help in the collection of required data for thesis work.

Finally, I am grateful thanks to my all friends and my family members for their help, affiliation and inspiration.

Kamal Raj Paudel

Date: 28th Dec. 2008

<b>Table of Contents</b>	<b>Page</b>
Acknowledgement	
<b>CHAPTER I : INTRODUCTION</b>	<b>[1-7]</b>
1.1 Background of the Study	1
1.2 Focus of the Study	3
1.3 Statement of Problem	3
1.4 Objectives of the Study	4
1.5 Significance of the Study	5
1.6 Limitation and Delimitation of the Study	5
1.7 Organization of Study	5
<b>CHAPTER II : LITERATURE REVIEW</b>	<b>[7-30]</b>
2.1 Conceptual Review	7
2.1.1 Historical Background of Education in Nepal	7
2.1.2 Historical Background of Public Campus in Tanahun	12
2.1.3 Funding of Higher Education in Nepal	14
2.1.4 Pubic Campus and its problem	17
2.1.4.1 Problems	18
2.1.5 Concept of Performance Analysis	20
2.1.6 Measurement of Performance Analysis	21
2.1.6.1 Academic Performance Analysis	21
2.1.6.2 Financial Performance Analysis	24
2.2 Review of related studies	27
<b>CHAPTER III : RESEARCH METHODOLOGY</b>	<b>[31-35]</b>
3.1 Research Design	31
3.2 Selection of Study Unit	33
3.3 Nature and Sources of Data	33
3.4 Data Collection Method	33
3.5 Data Mining and Analysis Tools	34

<b>CHAPTER IV : PRESENTATION AND ANALYSIS OF DATA</b>	<b>[36-102]</b>
4.1 Academic Performance Analysis of Selected two Pubic Campuses	36
4.1.1 Academic Performance Analysis of Aadhikavi	
Bhanubhakta Campus	36
4.1.1.1 Student Growth Rate	44
4.1.1.2 Student admission drop out rate	48
4.1.1.3 Student examination result and pass percentage	48
4.1.2 Academic Performance Analysis of Bhanubhakta Multiple Campus	51
4.1.2.1 Student Growth Rate	51
4.1.2.2 Student admission drop out rate	59
4.1.2.3 Student examination result and pass percentage	63
4.1.3 Comparative Study of Academic Performance	
Analysis of two Public Campuses	66
4.2 Financial Performance Analysis of Two Public Campuses	75
4.2.1 Financial Performance Analysis of ABC	75
4.2.1.1 Total Income	75
4.2.1.2 Total Expenditure	79
4.2.1.3 Cost Recovery Rate	82
4.2.2 Financial Performance Analysis of Bhanubhakta Multiple Campus	84
4.2.2.1 Total Income	84
4.2.2.2 Total Expenditure	87
4.2.2.3 Cost Recovery Rate	90
4.2.3 Comparative Study of Financial Performance	
Analysis of Two Public Campuses	92
4.3 Major Findings	97
4.3.1 Findings of ABC	97
4.3.2 Findings of BMC	99
4.3.3 Findings of Comparative of Two Public Campuses	101

**CHAPTER V : SUMMARY, CONCLUSION AND  
RECOMMENDATIONS**

[103-108]

5.1 Summary

103

5.2 Conclusions

105

5.3 Recommendations

107

**BIBLIOGRAPHY**

## **List of Tables:**

	Pages
4.1 Faculty wise student admission and growth rate of ABC	37
4.2 Level wise admission and growth rate of ABC	38
4.3 Level wise admission and growth rate of Management faculty of ABC	40
4.4 Level wise admission and growth rate of Humanities faculty of ABC	41
4.5 Level wise admission and growth rate of Education faculty of ABC	43
4.6 Faculty wise admission drop -out rate of ABC	45
4.7 Level wise admission drop -out rate of ABC	46
4.8 Faculty wise exam result and pass percentage of ABC	48
4.9 Level wise exam result and pass percentage of ABC	50
4.10 Faculty wise student admission and growth rate of BMC	52
4.11 Level wise admission and growth rate of BMC	53
4.12 Level wise admission and growth rate of Management faculty of BMC	55
4.13 Level wise admission and growth rate of Humanities faculty of BMC	56
4.14 Level wise admission and growth rate of Education faculty of BMC	58
4.15 Faculty wise admission drop -out rate of BMC	59
4.16 Level wise admission drop -out rate of BMC	61
4.17 Faculty wise exam result and pass percentage of BMC	63
4.18 Level wise exam result and pass percentage of BMC	64
4.19 Comparative study of faculty wise student admission growth rate of two public campuses	66
4.20 Comparative study of level wise student admission growth rate of two public campuses	68
4.21 Comparative study of faculty wise student drop out rate of two public campuses	69
4.22 Comparative study of level wise student drop out rate of two public campuses	71

4.23 Comparative study of faculty wise student passes percentage of two public campuses	72
4.24 Comparative study of level wise student passes percentage of two public campuses	74
4.25 Contribution of internal and external income of ABC	75
4.26 Faculty wise internal income of ABC	77
4.27 Actual and Budgeted internal income of ABC	78
4.28 Actual and Budgeted total expenditure of ABC	79
4.29 Faculty wise expenditure of ABC	80
4.30 Contribution of expenditure sharing of each faculty of ABC	81
4.31 Overall and faculty wise cost recovery rate of ABC	82
4.32 Contribution of internal and external income of BMC	84
4.33 Faculty wise internal income of BMC	85
4.34 Actual and Budgeted internal income of BMC	87
4.35 Actual and Budgeted total expenditure of BMC	87
4.36 Faculty wise expenditure of BMC	88
4.37 Contribution of expenditure sharing of each faculty of BMC	89
4.38 Overall and faculty wise cost recovery rate of BMC	90
4.39 Comparative study of internal and external income of two public campuses	92
4.40 Comparative study of faculty wise internal income of two public campuses	93
4.41 Comparative study of faculty wise expenditure of two public campuses	94
4.42 Comparative study of faculty wise and total cost recovery rate of two public campuses	95

## **List of Figures**

	Pages
3.1 Framework of research design	32
4.1 Faculty wise student admission and growth rate of ABC	38
4.2 Level wise admission and growth rate of ABC	39
4.3 Level wise admission growth rate of Management faculty of ABC	41
4.4 Level wise admission growth rate of Humanities faculty of ABC	42
4.5 Level wise admission growth rate of Education faculty of ABC	44
4.6 Faculty wise admission drop -out rate of ABC	46
4.7 Level wise admission drop -out rate of ABC	47
4.8 Faculty wise exam result and pass percentage of ABC	49
4.9 Level wise exam result and pass percentage of ABC	51
4.10 Faculty wise student admission growth rate of BMC	53
4.11 Level wise admission growth rate of BMC	54
4.12 Level wise admission growth rate of Management faculty of BMC	56
4.13 Level wise admission growth rate of Humanities faculty of BMC	57
4.14 Level wise admission growth rate of Education faculty of BMC	59
4.15 Faculty wise admission drop -out rate of BMC	61
4.16 Level wise admission drop -out rate of BMC	62
4.17 Faculty wise exam result and pass percentage of BMC	64
4.18 Level wise exam result and pass percentage of BMC	65
4.19 Average student admission growth rate of two public campuses	67
4.20 Average student admission drop out rate of two public campuses	70
4.21 Average student pass percentage of two public campuses	73
4.22 Contribution of internal and external income to the total income of ABC	76 78
4.23 Faculty wise internal income of ABC	81
4.24 Faculty wise expenditure of ABC	83
4.25 Overall and faculty wise cost recovery rate of ABC	85

4.26 Contribution of internal and external income to the total income of BMC	86
4.27 Faculty wise internal income of BMC	89
4.28 Faculty wise expenditure of BMC	91
4.29 Overall and faculty wise cost recovery rate of BMC	96
4.30 Comparative study of total cost recovery rate of two public campuses	

## **List of Appendix**

	<b>Pages</b>
1. Primary Data of ABC (Academic)	I
2. Primary Data of BMC (Academic)	IV
3. Primary Data of ABC (Financial)	VII
4. Primary Data of BMC (Financial)	IX

## **Abbreviation**

MOES	:	Ministry of Education of Sports
CDC	:	Curriculum Development Centre
SEDU	:	Secondary Education Development Project
BPEP	:	Basic Primary Education Project
ABC	:	Aadhikavi Bhanubhakta Campus
B.ED	:	Bachelor in Education
MA	:	Master in Arts
TU	:	Tribhuvan University
BMC	:	Bhanubhakta Multiple Campus
BA	:	Bachelor in Arts
BBS	:	Bachelor in Business Studies
SLC	:	School Leaving Certificate
NESP	:	National Education System Plan
RCHE	:	Royal Commission of Higher Education
HMG	:	His Majesty Government
UGC	:	University Grant Commission
CTEVT	:	Council for Technical Education and Vocational Training
HSEB	:	Higher Secondary Education Board
PCL	:	Proficiency Certificate Level
BBA	:	Bachelor in Business Administration
B.SC	:	Bachelor in Science
PNC	:	Prithivi Narayan Campus
SU	:	Sanskrit University
KU	:	Kathmandu University
PURU	:	Purbanchal University
PU	:	Pokhara University