

# **CHAPTER - I**

## **INTRODUCTION**

### **1.1 Background of the Study**

Financial institutions are the organizations that channel the saving of government, business and individuals into loans or investments. Therefore, they position themselves between provider and users of fund. The role of financial institutions is to accumulate funds from various savers and lend those funds to borrowers. Thus, they actively participate in the money market and capital market. Banks, mutual funds, insurance companies etc are the example of financial institutions. They play key role in the smooth and efficient functioning of the economy.

A bank may be defined as an institution which is established by law and deals with money and credit. Among many financial institutions, bank is one of the most important financial intermediaries. They are the vital aspects of this sector, which plays the role of financial intermediation by canalizing the available resources from the lenders to borrowers. The main business of a bank is to pool scattered idle deposits in the public and channel it for productive use. It collects deposits in the public and invests or lends to those who stand in need of money. However, it has a broader scope and meaning. In other words, bank is a custodian of money received from the depositors. Hence, its responsibility towards the general public's is pretty different than those who are involved in other types of trades and services. A bank can be a person, a company, or a firm, with a place of business and must be involved in credit creation. The business of a modern day, bank is not confined in borrowing deposits and lending advance only, it also performs a host of other financial activities which immensely contributes to achieve industrial and commercial progress of every country.

Looking back at the history, there is much controversy as to the origin of the word 'Bank'. Some believe that it is originated from Latin words "Bancus" meaning a bench. Similarly some believe that it is originated from the French word 'Banque' and some to Italian word 'Banca' all meaning a bench. It is said that ancient money dealers used to deal on a bench. The history of modern banks are begins from 'Bank of Venice' established in 1157 A.D. as a first public enterprise followed by Bank of Barcelona established in 1401 A.D., Bank of

Genoa established in 1407 A.D., Bank of Amsterdam established in 1603 and Bank of England in 1694 A.D. (Shrestha, 2006/07:2).

In present day, various types of bank are established. For instance Industrial Bank, Commercial Bank, Agriculture Bank, Joint venture Bank, co-operative Bank and Development Bank. Modern banks are more advanced than the ancient ones. This is because of the growth in population, changes in people's ideology and due to the dependence on each other.

In any economy, the importance of financial sector in general and banking sector in particular cannot be underdetermined. It plays a pivotal role in the overall development of an economy. If there is insufficient banking and financial facilities in a country, definitely the economic development of that country becomes slow. Commercial banks are major financial institutions which occupies quite important place in the framework of every economy as they provide capital for the development of industry, trade & business and other resources by investing the saving collected as the deposits. The main objectives of the commercial banks are to earn profit through proper mobilization of resources. They provide different facilities to the people engaged in trade, commerce and industry. Commercial banks function in different ways such as accepting deposits, providing interest, formulation of capital, granting loan that help remove the deficiency of capital forming agency function. They also play an important role in credit creation.

Commercial banks have its own role and contribution in the economic development. It is a source for economic development. They formulate sound investment policies which eventually contribute to the economic growth of the country. The sound policies help commercial banks to maximize investment and increase the profit maximization and social welfare. The banking sector has to play developmental role to boost the economy by adapting to the growth oriented investment policy and building up the financial structure for future economic development of the country. Commercial banks, by playing active role have changed the economic structure of the world.

### **1.1.1 Banking in Nepal**

Banking concept existed even in the ancient period when the goldsmiths and rich people used to issue the receipts to the common people against the promise of safe keeping of

their valuable items. On the presentation of receipts, the depositors would get back their gold and valuable items after paying a small amount for the safe keeping & savings. The goldsmith and moneylenders became the bankers of those days.

In Nepal, the development of banking is relatively recent. But, some crude bank operations were in practice even in ancient times. During the eighth century, King Gunakamdev renovated the Kathmandu city by taking loan. At the end of same century, a merchant named 'Shankardhar' started 'Nepal Sambat' new year after freeing all people of kathmandu from the debt. In the eleventh century, during Malla regime, there was an evidence of professional moneylenders and bankers. It was further believed that money lending business, particularly for financing the foreign trade with Tibet, became quite popular during the reign of Malla's.

"Tejarath Adda" was established during the year 1877 A. D. that played a vital role in the banking system. This establishment helped the public to provide credit facilities at very low interest rate 5%. It distributed credit facilities to the public especially on the collateral of Gold and Silver, but it did not accept deposits from the public. Hence, the Adda finally faced financial crisis making it impossible to meet the credit need of the general population of the country (Shrestha, 2006/07:3).

The modern banking in Nepal started with the establishment of Nepal Bank Limited in 1994 B.S. under the Nepal Bank Act 1937. It played a dual role of a commercial bank and carried out all the functions of Central Bank the establishment of Central Bank. Having felt the need of development of banking sectors and to help the government formulate monetary policies, Nepal Rastra Bank was established in 2013 B.S. as the Central Bank of Nepal. Nepal Bank was a semi-government bank so it was unwilling to go to many sectors where the government felt the need of providing banking services. Hence, Rastriya Banijya Bank was established on 23<sup>rd</sup> January 1966 (2022 B.S.). And with objective of increasing the life standard of the people who are involved in agriculture, the Agricultural Development Bank (ADB) was established in 2024 B.S (Sherstha, 2006/07:4).

Until 1984 A. D., the Nepalese financial sectors were dominated by two commercial banks, Nepal Bank limited and Rastriya Banijya Bank. The process of development of banking system in Nepal was not satisfactory. Hence, Commercial Banking Act 1974 was

amended in 1984 in order to increase competition among commercial banks. Provisions were made to allow private sectors including foreign investments to open commercial banks in Nepal. Then only, the real form to development of the banking system started in Nepal. In order to establish and develop other Joint venture commercial banks other financial institution, Nepal adopted liberal free economic policy. Due to the result of that, there was rapid entry of foreign banks. Later in 1984, Nabil Bank Limited was established with the partnership of Dubai Bank Limited, Dubai. After the establishment of Nabil bank, many other commercial banks also started emerging in private sectors. Nowadays, the banking sector is more liberalized and there are various types of banks working in modern banking system, such as: Central, Development and Commercial banks. Today is the world of 21<sup>st</sup> century and like in other field, technology has changed the traditional method of the services of bank. Different banking software and hardware had to be invented which has made the job of bank easier to handle. Such as ATM, E-Banking, Mobile Banking, Debit Card, Credit Card etc. This helps bank to generate more customers, goodwill and profit. The numbers of commercial banks operating in the country are increasing everyday and many more are in the pipeline to commence their business. Today there are 32 commercial banks are operating in various parts of the country.

Under the umbrella Act, Nepal Rastra Bank, the central bank of the nation, categories all the financial institutions in four classes A, B, C and D on the basis of issued capital. Commercial banks are classified as 'A' similarly development banks 'B', finance companies 'C' and cooperatives and micro-finances are classified as 'D'. B class development banks can grow to A class commercial banks, similarly C class finance companies can upgrade to B or A. But D class financial institution cannot be upgraded.

As per the oxford dictionary, the word finance company means "the company provides money specially hire purchase". Now the Umbrella Act facilitates the finance companies to grow providing enough financial services or widest range of financial services as banks according to their issued capital. The trend of establishing finance companies begun in the year 1992. Nepal Housing Development Finance Co. Ltd. is the pioneer finance company in Nepal, which is established in 08/03/1992 at Naya Baneshwor, Kathmandu. After one year, Nepal Finance and Savings Co. Ltd. established in 06/01/1993 at Kamaladi Kathmandu as the second finance company. Public excited to establish finance company in the year 1993, during which the number of new finance companies was 6. According to

establishment date, NIDC Capital Markets Ltd. Kathmandu, National Finance Co. Ltd. Kathmandu, Annapurna Finance Co. Ltd. Chipledhunga, Pokhara are the 3<sup>rd</sup>, 4<sup>th</sup> and 5<sup>th</sup> finance companies respectively. Similarly Nepal Share Markets Ltd., Peoples Finance Ltd., Himalaya Finance & Savings Co. Ltd., United Finance Ltd., Union Finance Co. Ltd., Mercantile Finance Co. Ltd., Kathmandu Finance Ltd. opened respectively.

Nepal Government policy of allowing finance company operating in Nepal is basically to encourage specially the retail banking local traditionally run commercial banks to enhance their bankable capacity through competition, efficiently modernization mechanism via computerization and prompt customer 's service .(Dr. M. K. Shrestha)

### **1.1.2 Introduction of Selected Sample Finance Companies**

#### **A. Kathmandu Finance Limited**

KFL or the Kathmandu Finance Limited (Bitiya Sanstha) is a recognized financial Institution in Nepal and began its operation from 10<sup>th</sup> April 1994 in Dillibazar, Kathmandu. It has now 33 million issued capitals. Now the ratio of public share and promoter share is 40:60. It is experienced in financial sector and has done lot of good deeds on the field, to depositors, lenders and to investors. Company has been able pay dividend annually to its investors in different fiscal year. Its reputation over the country exists while depositors are regularly getting their interest and goodwill through to it. However, it has no branch yet, it is taken as established finance company in Nepal.

#### **B. Nepal Housing and Merchant Finance Company**

Nepal Housing and Merchant Finance Company were established in 11<sup>th</sup> April 1995 in Dillibazar, Kathmandu. It has recently launched a branch in Biratnagar Sub-Metropolitan City. It is established in to maintain the economic welfare of the general people facility loan to agriculture, industry and commerce, to provide the banking services to the country and the people. Currently this finance company has Rs.100 million authorized, Rs.22 million issued capital and Rs.22 million paid up capital. Due to its better performance, this financial institution has become an established finance company.

## **1.2 Focus of the Study**

Present situation of Nepalese market is not so good for any kind of business, banking business is totally focus on lending business, which is naturally a risky business, as per

present situation finance companies are playing the vital roles in the growth of Nepalese economy. Therefore, what kinds of precautions are taken by bank for its survival is very serious subject. As loan is the core area of the commercial banking. It plays the significance impact on the finance companies liquidity and profitability. But the most worry factor in banking industry is the total management of loan. Due to the excessive amount of non-performing assets in finance companies, there is the wide spread suspicion on the performance on the finance companies.

### **1.3 Statement of the Problem**

As financial institutions are becoming main sources of mobilizing the financial resources, the large amount of finance companies' funds are concentrated on total loan portfolio. Therefore, the success and failure of the finance company largely depend on the total credit risk management of finance companies. In order to analyze the credit risk management of finance company following research problems are formulated.

- What is the status of credit portfolio of finance company?
- What is the credit management status of finance company in general?
- What is the loan loss provision status that has been established by finance companies?
- What is the status of non- performing assets of the finance companies?
- What is the effect that has been caused by non-performing assets of finance companies on their profitability and liquidity managements?

### **1.4 Objectives of the Study**

The main objective of the study is to evaluate the credit risk management of finance companies in Nepal. In order to achieve the basic objective, the following other objectives are:

1. To determine the impact of deposit in liquidity and its effect on lending practices of finance companies.
2. To evaluate the credit management of finance companies in Nepal.
3. To analyze the lending portfolio of finance companies in Nepal.

## **1.5 Importance of the Study**

This study has proposed to measure the efficiency of both finance companies in their credit risk management procedures. This study adds new idea and findings about the concerned finance companies.

This study adds new idea and findings about the concerned finance companies. This study no doubt will have importance to various groups but in particular is directed to a certain groups of people/organizations, which are:

- This study will provide importance information to those who are planning to invest in the study will give a clear picture of financial position of the company under study.
- Importance to shareholders.
- Importance to the management bodies of the finance companies for the evaluation of the performance.
- Importance to "outsiders" which are mainly the customers, financing agencies, stock exchanges etc.
- Importance to the government bodies or the policy makers such as the central bank
- Interested outside parties such as- investors, customers (depositors as well as credit takers), and competitors, personnel of the banks, stockbrokers, dealers, and market makers.
- The study will help public to know about the overall financial position of the KFL and NHMF.

Therefore, this study helps to identify its hidden strength and weakness finance companies as well as regarding financial and credit condition of finance companies. Likely, after the completion, this report will be kept in the library, which plays the role of reference to the students making the similar study in future.

## **1.6. Limitations of the Study**

This study has been made for the partial fulfillment of the requirement for the Master's Degree in Business Studies (M.B.S.) but not a comprehensive study. The study has been conducted with certain limitations. The time is the one factor of limitations. Besides it, the scope of the study is limited within the bank. Some more limitations are follows:

- a) Only two finance companies are the concern of the study due to the inadequate time period.
- b) The study mainly based on the secondary data published from the concerned finance companies.
- c) The study based on the period of five year (2006/07 to 2010/11) trend of concerned finance companies.
- d) The study is fully based on the student's limited financial resources within a limited period.
- e) The study is not a final study of the subject.

## **1.7. Organization of the Study**

This study has been organized into five chapters.

The **first chapter** is introduction chapter that contains the general background, statement of problem, objective of study, and organization of the study.

The **second chapter** deals with the literature review part. This chapter includes conceptual framework, review related study and concluding remark of the review of the study.

The **third chapter** devoted to research methodology employed in this study. It deals with research design, nature and sources of data, selection of enterprises, methods of analysis and limitation of the study.

The **forth chapter** concern with data presentation and analysis of secondary data.

Finally, the **fifth chapter** deals with Summary, Conclusion and recommendations of the study.



## **CHAPTER - II**

### **REVIEW OF LITERATURE**

Review of the Literature is undertaken in order to find out what works have already been conducted in the area of the concerned research problem. It promotes greater understanding of the problem under study, provides comparative data to evaluate and interpret the significance of the findings, and provides fruitful sources of hypothesis and conceptual framework. It is the chapter where a researcher reviews the books, journals, magazines or any other types of studies, which are related to his/her field of study. Research is a continuous process it never ends. The procedures and the findings may change but research continues. This chapter is focused on brief discussion about the abstract regarding the theories of capital credit risk management.

The purpose of reviewing the literature is to develop some expertise in one's area, to see what new contribution can be made and to receive some ideas for developing a research design. Thus, the previous studies cannot be ignored because they provide the foundation to the present study. In other words, there has to be continuity in research. This continuity in research is ensured by linking the present study with the past research studies. From this, it is clear that for analyzing the data and to find something new a researcher must review the study and know if there are any studies ahead or not. Some of the relevant studies, literatures on lending and investment are reviewed below. This chapter is categorized into two different headings.

- Conceptual Review
- Review of Related Studies

#### **2.1 Conceptual Review**

As this study follows with Credit Risk, here it is most important to open up the conceptual thought behind it.

##### **2.1.1 General Concept of Credit Risk Management**

The credit risk is the potential financial loss resulting from the failure of customers to honor fully the terms of a loan or contract. On the other hand, the market risk includes balance

sheet risk and trading risk such as potential risk to earning and capital resulting from changes in interest rate, liquidity conditions, impact of foreign exchange rate fluctuations etc. Meanwhile. Operating risk arise from the natural disasters, errors in processing and settlement of transactions safeguarding of assets, system failure, fraud and forgery.

Against the above backdrops, the main attributes of various risks that can be faced by a banker while evaluating a loan proposal may be expressed by the following functional relationship (Shrestha, 2007/08:15-22).

$$\text{Credit Risk (CR)} = f(\text{BR, FR, Dr, CR, Fr})$$

Where,

- F = function of
- BR = Business\operation risk
- FR = Financial risk
- DR = Default/settlement risk
- FR = Fiduciary risk

It is not practically possible to assign a particular coefficient to each of the risk factors stated above as the degree of each varies from case to case.

### 2.1.2 Some Important Terms

In this section of the study, efforts have been made to clarify the meaning of some important terms that are frequently used. They are presented below:

- 1) Deposits: - Basically deposits mean the amount deposited in a current saving or fixed account of a bank or a financial institution. Deposit is the main sources of a fund that bank usually uses for the generation of profit. Therefore, the efficiency of the banks depends on its ability to attract deposits. Deposit being the borrowed amount from the depositors or from general public, it constitutes the liability of bank. The deposits of a bank are affected by the various factors. They are as follows:
  - a. Types of customers.
  - b. Physical facilities of Bank.
  - c. Management accessibility of customers.
  - d. Interest rate paid on deposits.

- e. Types and ranges of services offered by the Bank.
  - f. The prevailing economic condition of the country.
- 2) Loan and Advances: - This is the primary sources of income and most profitable assets of a bank. A bank is always willing to lend as more as possible since they constitute the larger part of revenue. But bank has to be more careful while providing loans and advances since they may not be realized at short period of time. Sometimes they may turn into bad debts. Fund borrowed from banks are much cheaper than borrowed from unorganized moneylenders. Loans and advances are provided against the personal security of the borrower or against the security of the immovable and moveable properties. Banks provide loans in various forms: overdraft, cash credit, direct loans and discounting bills of exchange. In addition to this, some portion of loan and advances and overdraft includes that amount which is given to the staff of the bank as house loan, vehicle loan, personal loan and other (Joshi, 2004:65).
- 3) Investment on Government Securities, Shares and Debentures: - Though a commercial bank can earn interest and dividend from the investment on government securities, shares and debentures, it is not the major portion of income. But it is treated as a secondary source of banking business.
- 4) Investment on Other Company's Shares and Debentures: - Commercial banks invest their excess funds to the shares and debentures of the other company. They generally do so when there is excess of funds than required and there is no alternative opportunity to make investment in the profitable sector. Now a day's commercial banks of Nepal have purchased shares and debenture of Regional Development Bank, NIDC and other Development Banks etc.
- 5) Other Uses of Funds: - Commercial banks must maintain the minimum balance with NRB i.e. 6 % for fixed deposits and 8 % for each of current and saving deposit account in local currency. Similarly, 3 % cash balance of local cash balance of all local currency accounts must be maintained in the vault of the bank. Again a part of the funds should be used for bank balance in foreign bank and to purchase fixed assets like land, buildings, furniture, computers, stationery etc.

- 6) Off - Balance Sheet Activities: - Off-balance sheet activities cover the contingent liabilities. These activities are not recognized as assets and liabilities in balance sheet. They are LC, Guarantee, Commission, and Bills for collection etc. These activities are very important, as they are the good source of profit to the bank though they have risk (Joshi, 2004:67).

There is no single important part of sound management than the methods which bank used to manage risk. Banking business is very risky business, there are several types of risk prevailed in the banking industry, but three major area of risk are widely recognized. i.e., credit risk, market risk and operating risk.

### 2.1.3 Types of Risk Faced by Financial Institution

#### i.) Credit Risk

The credit risk is the potential financial loss resulting from the failure of customers to honor fully the terms of a loan or contract. On the other hand, the market risk includes balance sheet risk and trading risk such as potential risk to earning and capital resulting from changes in interest rate, liquidity conditions, impact of foreign exchange rate fluctuations etc. Meanwhile. Operating risk arise from the natural disasters, errors in processing and settlement of transactions safeguarding of assets, system failure, fraud and forgery.

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### ***Business or Operational Risk***

It is defined as the potential volatility of the performance of the unit concerned, caused by the very nature and type of business operations involved. The board elements of such risk can be classified as.

- Critical risk
- Production risk
- Labor risk
- Operational risk
- Marketing and selling risk

However, the most important component of this category is the macro system risk associated with the industry itself. The operational economic environment, in general and the fiscal and monetary policies of the government provide an additional dimension to the risk structure.

### ***Financial Risk***

This risk measures the relative stability of the unit in response to change in its own capital structure, i.e. debt-equity base or exogenous factors in terms of generation of profit. In other words, financial risk depicts whether or not the company would be in a position to generate sufficient profit, after paying debt interest, to finance satisfactory dividend besides plugging back adequate quantum into the business.

### ***Default or Settlement Risk***

The term "Default" means any failure to meet all or some terms of the lending agreement. Hence, this risk measures the probability of adherence of the borrower to the terms and conditions of the agreement, as it will ultimately be reflected in the repayment capability. This risk indicates the propensity and ability of the entrepreneur to pay back the bank loan.

### ***Cost Base Risk***

This risk indicates the degree of income or profit generated within a unit from a given cost structure. It is a fact as the business develops, cost incurred on various items also increases, and giving rise to incremental income. A developing concern would have incremental income, which shall be more than incremental cost or expenditure. A high value of non-performing assets may not lead to increase profit to the unit.

### ***Fiduciary Risk***

This risk refers to the eventuality of losses arise out of off balance sheet financial guarantee and other contingent liabilities (e.g. guarantee etc.) of associates substantial risk. Careful analysis is required at the time of credit appraisal.

### **ii.) Market Risk**

Market risk is the risk incurred in the trading of assets and liabilities due to changes in interest rates, exchange rates, and other asset prices. So, Market risk is exposure to the uncertain market value of the firm's asset. Major factors affecting Market risk are:

- Liquidity Risk
- Interest Rate Risk
- Foreign Exchange Risk
- Operational Risk

#### **a. Liquidity Risk**

Anthony Saunders says" Liquidity risk arises whenever financial institutions' liability holders, such as depositors or insurance policyholders, demand immediate cash for their financial claims". When liability holders demand cash immediately - that is, put their financial claims back to the FI-the FI must either borrow additional funds or sell off assets to meet the demand for the withdrawal of funds. An institution is said to have liquidity if it can easily meet its liability holders' demand for cash either because it has cash on hand or can otherwise raise or borrow cash.

In banking sector, Liquidity risk is created when banks hold different sizes of assets and liabilities. Extreme illiquid assets in bank may result bankruptcy where as excess liquid asset may carry interest rate risk over the period of time. As it is fatal risk, prudent liquidity management is the primary function of banking sector. Liquidity management is also to make sure that expected shortfall amounts are funded at a reasonable cost, ensure excess fund are invested properly with reasonable returns and without carrying any interest rate risk to the bank.

#### **b. Interest Rate Risk**

Interest Rate Risk is the incurred by a financial institution when the maturities of its assets and liabilities are mismatched. Interest Rate Risk is probability of decline of earnings, due to

the adverse movement of interest rates in various markets. The applicable interest earned on assets and liabilities and hence net interest margin is the function of market variables and it may get changed overnight or over a period of time according to the market situation. Changes in the interest rate can significantly alter net interest income depending on the mismatch of assets and liabilities held by the bank. Changes in interest rates also the market value of bank's equity.

**c. Foreign Exchange Risk**

Foreign Exchange Risk is the risk that exchange rate changes can affect the value of a bank's assets and liabilities denominated in foreign currencies. The bank is also exposed to foreign exchange risk, which arises from the maturity mismatching of foreign currency positions. In the foreign exchange business, bank also face the risk of default risk of the counter parties or settlement risk. While such type of risk crystallization will not cause principal loss, banks may have to undertake fresh transaction in the cash/spot market to replace the failed transactions. Thus, the bank may incur replacement cost, which depends upon the currency rate movements.

**d. Operational Risk**

Operational Risk is associated with problems of accurately processing, setting and taking or making delivery to trades in exchange for cash. It also arises in record keeping, processing system failures and compliance with various regulations. The Basel committee on Banking Supervision, Basel September (2000), defines the operational risk as "the risk of loss resulting from inadequate or failed internal processes, [people and system or from external events."

Operational Risk arises from inadequate control systems operational problem and breaches in internal controls, fraud and unforeseen catastrophes leading to unexpected losses for bank. Many of the operational-risk-related functions such as regulatory compliance, finance management, frauds, IT, legal and insurance are carried out by the staff and thus human resources itself becomes a cause for operational risk.

**2.1.4 Credit Risk Management**

Financial environment is dynamic. In this dynamic financial environment fluctuation in interest rates, exchange rates and commodity and real estate prices are not something new.

These fluctuations in economic and financial variables weaken the corporate strategies and performance of bank. Thus, it is necessary that banks have a framework of risk management. Effective credit risk management allows a finance company to reduce risk and potential non-performing assets. Once finance companies understand their risks and their costs, they will be able to determine their most profitable business and thus price product according to the risks. Therefore, the finance companies must have an explicit credit risk strategy by organizational changes, risk measurement techniques and fresh credit processes and systems.

There are five areas that credit risk management should focus on.

- a) Credit sanctioning and monitoring process.
- b) Approach to collateral
- c) Credit risks arise from new business opportunities.
- d) Credit exposures relative to capital or total advances.
- e) Concentration on correlated risk factors

#### **2.1.4.1 Risk Management Framework**

Froot & Scharfstein, “A Framework for Risk Management” (1994: 91-102), has suggested that the risk management framework rests on three pillars. They are summarized as follows:

##### **a) Making Good Investment Decisions Creates Corporate Value**

For traditional banks this means making good loans and investments and non tradition banks, it means this plus making good investment decisions regarding their nontraditional activities e.g., investment banking, mutual funds, insurance derivatives.

##### **b) Generating Enough Cash Flow Internally is the Key to Making Good Investments**

Companies that do not generate cash flow internally tend to cut investment more substantially than their competitors do. In banking, generating enough cash flow internally plays a critical role in maintaining a firm’s capital adequacy. Adequate capital in turn is a prerequisite for expansion and making good investments. With respect to cost and control, finance companies with inadequate capital are subject to higher deposit insurance premiums greater regulatory scrutiny and possible takeover by outsiders.

##### **c) Proper and Prudent Look at Major Market Indicators**

Finance should look properly at major market indicator because adverse movements in external factors such as interest rates, and commodity prices can disrupt cash flow, a company's ability to invest can be jeopardized.



#### **2.1.4.2 Credit Risk Management Technique**

As the majority of the finance companies' assets are in the form of loan, as the lending function is simple and create the value of the companies. The main danger is the chance of the borrower not to pay the loan amount. So the proper and prudent management of the credit risk is very necessary.

Merton and Morten has suggested three techniques for the managing the credit risk in their article published in the Journal of Banking and Finance (Miller & Merton; 1995: 483-489).

##### **A. Risk Based Pricing**

It has been established that risk based pricing requires lenders to change the rate that compensates for the riskiness of the loan. The pricing procedure needs to be straightforward and not based solely on historical loan loss experience. In practice, loan pricing tends to flow the prime rate plus basis. Because the prime rate is not the lowest rate a bank charges, the credit worthiest customers can negotiate discounts from the prime rate. The discount prime rate is what banks use to attempt to compete with open market instruments such as commercial paper and corporate bonds.

##### **B. Assets Restriction**

Banks lenders and other creditors have a claim on the borrower's assets. As long as the market value of assets exceeds the value of liabilities, creditors are protected because proceeds from the sale of assets cover all the claims. Alternatively, as long as positive net worth exists, business firms are not going to turn over to creditor's assets that exceed the value of claims against them. Thus one way for lenders to protect themselves is to try to ensure that the value of assets always exceeds than value of claims. Restriction amount of debt a borrower takes on and restricting the variability of the value of assets are the basic ways of meeting this objectives. Restricting covenants in loan agreement and the strength of bank customer relationships are practical ways that lenders impose asset restrictions or attempt to establish borrower's incentives for compliance.

##### **C. Monitoring**

If lenders have a contractual right to monitor assets value continuously and to seize assets, then loan losses can be minimized either by auditing asset values and seizing assets before shortfalls exists or by requiring the posted value if collateral assets to equal or exceed the

promised payments. For private loans, for which finance companies have considerable expertise in organization, monitoring with continuous surveillance is costly.

### **2.1.5 Regulation Relating to Loan Classification and Loan Loss Provisioning**

Finance companies are heavily regulated than its non-bank competitors in the financial service industry. They are subject to follow the updated regulations issued by the regulation authority. As my topic is solely devoted to the credit risk review is just based on the recent regulation relating to the credit that are issued by the Nepal Rastra Bank, the regulating authority of Nepal.

As per directives issued by NRB dated 2058-5-29 loans and advances shall be classified into the following four categories

#### **Performing Loan**

According to Nepal Rastra Bank Directives good loans are considered as performing loan.

##### **1. Pass Loan**

Pass loan and advance whose principal amount are not past due and past due for a period up to one month shall be included in this category. Those are classified and defined as performing loans. Before, up to three months past due is taken as pass loan.

#### **Non-Performing Loan**

According to Nepal Rastra Bank Directives sub standard, doubt and bad loans were considered as performing loan.

##### **2. Sub Standard**

All loans and advances that are past due for a period of three months to six months shall be included in this category. Those are classified as none performing loans.

##### **3. Doubtful**

All loans and advances, which are past due for period of six month to one year, shall be included in this category. Those are classified as none performing loans.

##### **4. Loss**

All loans and advances which are past due for a period of more than one year as well as advance which have at least possibility of recovery or considered unrecoverable and

those having thin possibility of even partial recovery in future has be included in this category. Those loans and advances are also classified and defined as none performing loans.

However, NRB circulates a new circular on above classifications. It mentions only two types of loan i.e. Pass and Loss. All the installment dues and matured loans are Loss loan and remaining are considered as Pass loan.

Banks shall classify the loans every quarter and send the details for the same in the specified format within one month from the end of each quarter to the Nepal Rastra Bank.

#### **Additional Arrangement in Respect of Loss Loan**

- Even if the loan is not past due loans having any or all of the following discrepancies shall be classified as loss.
- No security at all or security that is not in accordance with the borrower's arrangement with bank.
- The borrower is absconding or cannot be found.
- Purchased or discounted bills are not realized within 90 days from the due date.
- The credit has not been used for the purchase originally intended.
- Owing to non recovery, initiation as to auctioning of the collateral has passed six months and if the recovery process is under litigation
- Loans provided to the borrowers included in the backlist and where the credit information bureau blacklist the borrower.

#### ***The Loan Loss Provision***

On the basis of the outstanding loans and advances and bills purchase classified as per directives shall be provided as follows

<u>Classification of loan</u>	<u>Loss provision</u>
Pass	1 percent
Substandard	25 percent
Doubtful	50 percent
Loss	100 percent

Installments dues from one year is 100% provision of total principal balance of the loan. Further more recently the NRB circulates all the financial institution to maintain 100% loan loss provision for all the installment dues.

#### ***Policy on Accounting of Non-Banking Assets***

Banks may in the case of non-utilization of loan, recover the outstanding principal and interest by the way of disposing the assets placed as collateral. Situation may arise requiring the banks to accept assets where the offer received for the assets put into auction is unsatisfactory. Under the section 13(1) of commercial banking Act, 2031 such self acquired assets are required to be disposed off with in 7 years. The bank management should be specific as to the valuation policy of assets. Since the assets are not for the purpose of own use and required to be disposed off within the specific time period valuation of such assets shall be equivalent to the outstanding amount of principal and interest such as the outstanding amounts become nil where the amount realize in disposition of the assets at a future date i.e. within seven years, varies the difference amount shall be adjusted to the profit and loss account. However, where in the year of acquisition of the assets, the total outstanding amount of principal and interest is more than the market value of such assets, the assets has to be valued at the market price and the difference amount of outstanding principal, interest and the market value of assets shall be charges off to the profit and loss account in the year of acquisition itself.(Regulation relating to loan classification and loan loss provisioning before 2058.5.29)

#### **2.1.6. Capital Adequacy Ratio**

Capital adequacy ratio (CAR) is the proportion of Capital Fund or Shareholders equity on the total risk weighted asset of a bank. In other words, it is the capital portion, which is used to finance the asset. The total risk weighted asset, on the other hand, includes both on & off balance sheet items, which has been rated with certain percentage of risk. The risk weight of assets ranges from zero for cash, balance at NRB and investment in government bonds to 100% for loans and advances. The higher risk weighted asset means lower will be the capital adequacy ratio as CAR is the ration between Capital fund and Risk Weighted Asset.

According to unified directive 2010/11, the capital fund includes two types of capital.

### A. Primary Capital

**Table 2.1**  
**Primary Capital (Tyre One Capital)**

1	Issued Capital
2	Share Premium
3	Irredeemable Preference Share
4	General Reserve Fund
5	Retained Earning
6	Capital Redemption Reserve
7	<i>Net Profit After Tax, Tax, &amp; Bonus( Current Year)</i>
8	Capital Adjustment Fund Other Free Reserve
9	Other Free Reserve

(Source: Unified Directive of NRB, 2010/11)

### B. Supplementary Capital

Supplementary Capital refers to all the reserves bank has made for specific purpose, such as loan loss, foreign exchange loss etc. The Supplementary Capital includes:

**Table - 2.2**  
**Supplementary Capital (Tyre Two Capital)**

1	General Loan Loss Provision (Good Loan)
2	Assets Revaluation Reserve
3	Hybrid Capital Instrument
4	Unsecured Subordinated Term Debt
5	Exchange Equalization Reserve
6	Additional Loan Loss Provision
7	Investment Adjustment Reserve

(Source: Unified Directive of NRB, 2010/11)

### C. Capital Fund

Capital Fund includes both the primary and supplementary capital. It can be stated in equation as below:

$$\text{Capital Fund} = \text{Primary Capital} + \text{Supplementary Capital}$$

Risk Weighted Assets includes both the on and off balance sheet assets. On balance sheet asset includes three types of risk-weighted asset (i.e. 0%, 20% and 100%). Zero percentage

risk weighted assets include cash and bank balance, gold (tradable), investment in NRB and Government Bonds, loan against own bank's fixed deposit receipts, money at call, loan against government bonds, interest receivable on National Saving Bonds. 20% risk weighted asset includes balance with local and foreign banks, loan against other bank's fixed deposits receipts, money at call, loan against internationally rated bank's guarantee and other investment on internationally rated banks. 100% risk weighted assets includes investment on investment on shares and debenture, loans and advances, fixed assets, other investment, all other assets (excluding tax paid and accrued interest receivable).

Off balance sheet assets includes four types of types of risk-weighted asset (i.e. 0%, 20%, 50% and 100%). Bills collection has 0% risk. Letter of credit with maturity period less than 6 months and guarantee against counter guarantee of international rates foreign banks have 20% risk. 50% risk weighted asset includes letter of credit with maturity period more than 6 months, bid bond, underwriting and performance bond. 100% risk weighted items include advance payment guarantee, financial guarantee, other guarantee, irrevocable loan commitment, contingent liability income tax and acceptance and other contingent liability.

The Capital Adequacy ratio of a bank is calculated as below:

**i. Capital Adequacy Ratio for Core Capital**

$$\text{Capital Adequacy ratio} = \frac{\text{Core Capital}}{\text{Total Risk Weighted assets}}$$

**ii Capital Adequacy Ratio for Total Capital Fund**

$$\text{Capital Adequacy ratio} = \frac{\text{Capital Fund}}{\text{Total Risk Weighted assets}}$$

According to NRB directive 2010/11, the stator Capital Adequacy Ratio (CAR) for core capital is 6%, where as CAR for total capital fund is 12% for fiscal year 2009/10.

A finance company is a business organization that receives and holds deposits of fund from others, makes loans or extends credits and transfers fund by written order of deposits.

Finance company is a corporation, which accepts demand deposits subject to check and makes short-term loans to business enterprises, hire purchase, regardless of scope of its other retail banking services. A finance company is a dealer in money and substitute for money, such as cheque or bill of exchange. It also provides a variety of retail financial services.

Commercial bank Act 2031 B.S of Nepal has defined that,” Commercial bank is a bank which exchanges money, deposits money, accepts deposits, grant loans and performs commercial banking functions and which is not a bank meant for co-operative, agriculture, industries or for such specific purposes.”

According to J. H. Clemens, “Commercial bank should consider the national interest followed by borrower’s interest and the interest of the bank itself before investing to the borrowers.” To further his view, bank lending must be for such purpose of the borrowers that remain keeping with national policy and banks’ overall investment policy. A bank’s overall investment:

- a) Should be basically of short term characters
- b) Should be well spread
- c) Should be repayable on demand
- d) Must be profitable
- e) Must be well in adequate security

Thus commercial banks have to consider policy of the government (I.e. Nepal Rastra Banks instructions), national and their own interest as well. Good investment policy ensure maximum amount of investment to all sectors with proper utilization.

M. Radha Swamy and S. V. Vasudevan in the book” A textbook of Banking (Law Practice and Theory of Banking) have described various aspects of lending. They had outlined principles of good lending. What constitutes good advances and a credit appraisal? Banks follow a cautious policy in the matter of lending and are generally governed by the well known general principals of sound lending as below.

- 1) **Safety:** The main business of banking consists of borrowing various types of deposits such as current, saving and fixed and discounting of bills. The safety of such funds should be ensured. If the banker has to ensure safe lending, then the three C's of the borrower are character, capacity and capital. Character of the borrower is important because that determines his willingness to repay the loan. His capital and capacity to run the loan depends on both his capacity to repay and willingness to repay.
- 2) **Liquidity:** As the bankers deposits are subject to the legal obligations of being repayable on demand and at short notice, he must ensure liquidity also while lending so in times of need. He will be able to convert the assets into cash quickly and can sell it without any loss.
- 3) **Profitability:** Commercial banks have obtained funds from shareholders and naturally if dividend is to be paid on such shares earning profits can only pay it. However, the banker will not give undue importance to this aspect because a particular customer may offer a higher rate of interest but an advance made to him result in a bad debt. Therefore, for the sake of profitability the other two principles, liquidity and safety cannot be scarified.
- 4) **The purpose of the loan:** Bankers should enquire the purpose for which the loan is taken. If an advance is given for productive purpose, in all profitability, it will be repaid. Thus, safety is ensured. If an advance is made for speculative purpose, the banker may come to grief.
- 5) **Diversification of Loans:** The popular saying is "Do not put all the eggs in the same basket". A banker should try to diversify loans as far as possible, so that he may minimize the risk in lending. If the banker lends only to one industry or only two few big firms or concentrates in a certain geographical area, the risk is greater. He should diversify lending so that the failure of one industry or the few big borrowers may not affect him. Where lending is done only in one area, it may be affected by political upheaval or natural calamities.



### **What Constitutes a Good Bank Advance?**

In order to make good advance, banker has to ensure the character of the borrower, nature of the proposition, security, and capacity of the borrower to utilize the credit, source of repayment and profitability of the advance.

- 1) **The character of the Borrower:** The banker should thoroughly enquire into the integrity and reliability of the borrower. The local manager already knows much of the information concerning the customer. The success of the loan very much depends on the truth of representation of the facts made by the customer and his capacity to run the scheme to a successful conclusion. This depends on his technical competence managerial skill and experience in particular industry or trade.
- 2) **Collection of credit information:** In case of new customer the banker has to collect credit information before deciding to make and advance to the customer. In foreign countries, there are specialized credit agencies that collect information relating to the status and financial standing of businessmen and sell the information to the bankers. Examples of such credit agencies are Seyd. & Co. in England and Dun & Bradstreet in U.S.A in India information is available from the credit Information Bureau functioning in the Reserve Bank of India, which provides such information. Such agencies contributes that information makes easy for loan decision.
- 3) **Nature of the proposition:** Banks prefer to advance of short periods, especially for working capital requirements. There are specialized institution to finance for the acquisition of fixed assets and new venture.
- 4) **Security:** Banker should rely more on the customer and his proposition. However, it is still risky to lend without security. He can fall back on the security when the customer and his proposition fail. According to George Rae, chairman of the (banker) book were covered by mentioning of adequate security. It is clear that in respect of such advances you would stand absolutely exempt from the risk of loss, but the moment you being to make expectation to the rule, by granting advances to this client or that without security, you leave the solid ground of safety for the treacherous swamps of banking risks.

- 5) Capacity of the borrower to utilize the credit: The banker must reasonable, be sure about the capacity and integrity of the customer regarding utilization of credit for the purpose for which it is taken. The customer must have the marginal competence and hard working nature.
- 6) The amount: Bank should see that the amount of loan required is properly arrived at after taking into account all relevant expenses. Quite often the customer misses such items as taxes, overheads, legal expenses, and bank interest. If the amount stated is insufficient, the proposition will be affected by shortage of funds. If the bank is not in a position to lend the required amount, the customer will have to either go slow with his expansion or seek assistance from the other institutions. Sometimes, the proposition may be financed by more than one bank in consortium basis. In deciding the amount to be advanced banker always ensure that the stake of proprietor in the business is more than now own. If this is not ensured, the customer is likely to be reckless in the utilization of funds.
- 7) Sources of repayment: The banker should enquire the source from which repayment is promised. Where the request is for funds required as additional working capital, and the borrower promises to repay the advance out of profits over a period, the proposal requires careful consideration, and the banker after calling for full information should ascertain the rate at which the customer can reasonable hope to repay the advance. Before giving advance the banker should ensure that the repayment programmed has been properly drawn up and realistic. The sources from which repayment come must be clear. Banks mostly prefer self-liquidating advances.
- 8) Profitability of the advances: Interest on advances is the main sources of the banks revenue and the interest charged on advances depend in several factors such as prevailing bank rate, the rate of interest paid on deposits, and the risk involved in the particular advance and any other special consideration.

### **Steps Involved in the Appraisal of Credit Risks**

Credit appraisal is an art, which every practical banker should master from out of experience can never be reduce to an absolute seen . In spite of several technical aids, such as ratio analysis of financial statements, cash flow and fund flow statements

available to the modern banker, the ability to make a correct loan decision very much depends on the shrewd and critical judgment, common sense perspective intelligence and discriminating sense of the lending banker. However, the usual steps involved in the appraisals of credit risk are:

1. Initial interview with the customer. In the initial interview the banker should ascertain the following:
  - a. The character , capacity and integrity of the borrower
  - b. The purpose for which the loan is being requested-whether productive or unproductive
  - c. Prospects of his proposal whether it will succeed or fail
  - d. Repayment capacity of the borrower including a consideration of the source of repayment.
  - e. The collateral that is being offered as security must be investigated as to the following.
    - i) Whether it is easily marketable
    - ii) Value of the security at present
    - iii) Whether the value is likely to be stable or it is the security such that its value fluctuates considerably and
    - iv) In case of default in payment, is it easily transferable?

### **Credit Investigation of the Customer**

For credit investigation of the customer, the banker looks into:

- i) Past history of the account
- ii) Reports from other bankers and people in the same line of business in the case of new customer
- iii) Search of document like memorandum of articles, registration papers, annual report available with the Registrar of joint stock companies
- iv) A visit to customers place of business
- v) Analysis of Balance sheet and profit and loss Account and funds flow analysis in the case of existing companies
- vi) In the case if new companies or new projects of existing companies, there must be a critical appraisal of the projects which includes the following :
  1. Examination of technical feasibility
  2. Whether project is economically viable

3. The competence of the managerial personnel to successfully complete and run the project
4. Examination of the cash budget to ensure the repayment programmed.

**M. Radashawmy (2002)** in his book “Practical Banking” has explained the term credit appraisal, Credit Appraisal, the process of judging the soundness of credit proposal by carefully assessing the risks involved in extending credit to the proposal submitted by the borrowers. Appraisal involves two aspects: determination of the quantum of credit to be given and the safety of such credit .In the past the bankers were mostly guided by the security offered, the character of the borrower and their past experience, if any in relation to the borrower. Now the process of credit appraisal has become sophisticated involving a detailed study of business plans, analysis of balance sheets, profit and loss accounts, cash flow and fund flow-both past and projected. Ratio analysis techniques is used to analyses the balance sheet and profit and loss accounts.

Short-term loans are given essentially to meet the working capital gap, a part of which the borrower has to meet from out of long term sources. The bank manager ensures that the business plan submitted by the borrower is capable of achievement. The borrower submits the following statement during the loan application.

- 1) Operating statement showing the gross sales, cost of sales(with all the details), gross profit, operating profit after deducting interest, selling , general and administrative expenses, provision for taxes and interest and net profit after taxes.
- 2) Position regarding current assets and current liabilities. If the peak requirements of finance are on a date different from the balance sheet date, then information should also be given as on that date.
- 3) Computation of maximum permissible bank finance for working capital
- 4) Performa statement of stocks and receivables
- 5) Analysis of balance sheet with the help of analytical and comparative tools
- 6) Funds flow statement.

Business plans are based on the several assumptions such as government policy, market factors production constraints relating to power and raw material and changes in production techniques as a result of research and development. These assumptions must be subject to close scrutiny and if they are found to be not reasonable, the business plan must be revised. The manager should scrutinize the peak level balance sheet to determine the maximum

credit limits. The peak level position and the credit limits should be revised if the peak level statement is found to be in excess of the norms. Projected year-end balance sheet should be studied to know how the financial position of the borrower would be after the completion of the business plan. Projected funds- flow statement should be studied so as to ensure that the long term sources are not only sufficient to meet the long term requirements, but also leave a balance to meet the working capital requirements.

### **Term Loans:**

Term loans are medium and long term credits given for purchase of assets, like land, building and machinery and equipment. The amounts of terms loans are fixed primarily in relation to the total costs of the projects. Recently, there has been a phenomenal expansion in the demand for the term credit from the industry. In spite of the extension of several special financial institutional started to provide such credit, there is still a credit gap, which the commercial banks can fill because of the resources at their disposal. Banks in the past were cautious in extending term credit as they considered such credit non-liquid and risky. However, a substantial portion of the short term credit is “rolled over” by the commercial banks in this country. The overall financial position of the bank’s deposits, its capital funds and the general level of its advances deposits ratio limit the quantum of term lending.

### **Aspects of Appraisal:**

Appraisal of term-loans requires a dynamic approach, involving as it does among others, a projection of future trends of output and scales and estimates of costs return and flow of funds. There are four broad aspects of an appraisal technical feasibility, economic feasibility, financial or commercial feasibility and managerial competence. The scope of appraisal and the emphasis placed on each aspect would depend on the circumstances of each case.

The examination of technical feasibility consists of an assessment of the various requirements of the actual production process with a careful enquiry into the availability, accessibility and quality of the goods and services needed.

The testing of economic feasibility will be with reference to the earning capacity of the project. The appraisal of managerial competence is of importance because in a dynamic economic environment, the ability of an enterprise to forge a head of others depends upon

the quality of its management. The repayment prospects of a loan thus vitally depend upon the competence and integrity of the management.

The most important aspect of the term loan appraisal is the financial aspect. The term lending institutions have to ensure that the projects to be handled by them meet the minimum financial criteria:

- 1) The estimated cost of the project is reasonable and complete and has a chance of materializing
- 2) The financial arrangement is comprehensive without leaving any gaps and ensures availability of cash as and when needed.
- 3) The estimates of earning and operating costs are as realistic as circumstances permit.
- 4) The borrower's repaying capacity as judged from the project operations is demonstrable with a reasonable margin of safety.

The financial analysis considers the cost of the project, cost of production and profitability, performed financial statements, cash flow statement and income statements.

### **Ratio Analysis:**

The banker has to apply ratio analysis to financial statements for three or four years to know the trends or patterns in financial structures and inter-relationship of facts. One of the important ratios is the debt-equity ratio. From the lender's point of view the financial structure should reveal a satisfactory balance of "owned funds" i.e. equity and borrower funds i.e. debt.

### **Inspection:**

The pre-sanction and a follow-up of loan proposals in order to keep a watch on the progress of the projects are of considerable importance. There is an extension of financial appraisal and therefore form a part of the work of lending institution.

### **Loan Agreement:**

On the basis of a thorough financial appraisal, the terms and conditions of the loan are settled. In drawing up their terms of loan, the principal consideration should be that it should ensure financial viability of the borrowing concern and as at the same time allowing a

margin of safety to the lending institution. Most of the time lending institution charges a uniform rate of interest on all loans. But it is preferable to have variables rates of interest according to the degree of risk involved.

### **Security against Term Loan:**

In the case of term loans, scientific financial assessment is of paramount importance. However in the absence of credit information bureaus, which can give information about the credit worthiness of the borrowers but the consideration of security assumes importance. In India, the security generally accepted by the term lending, institution loan proceeds and non-industrial assets as supplementary security. Assets can be valued on the basis of book value or current market value or replacement value. In valuing the assets it is better to combine one or more of the methods so that the resulting valuation safeguards of the interest of the lender and also works out to be equitable to the borrower. A proper valuation of security requires the assistance of legal experts

### **Participation Arrangements:**

Where the amount of loan is too large for a single lending institution, some form of participation arrangement so the part of different institution would be necessary. Such arrangement can also serve other purpose such as underwriting of shares, issuing guarantees etc.

According to S.P. Singh “ The investment (credit)policies of banks are conditional, to great extent , by the national policy framework; every banker has apply his own judgment for arriving at a credit at a credit decision, keeping of course his bank’s credit policy also in mind.”

He further state” The field of investment is more challenging as it offers relatively greater scope to bankers for judgment and discretion in selecting their loan portfolio. But this higher degree of freedom in the field of credit management is also accompanied by greater risk, particularly during recent years; the credit function has become greater complex.”

## **2.2. Review of Related Studies**

Present section deals about concept or findings of earlier scholars on the concerned field of the study. It helps to develop the study as link in a chain of research that is developing and emerging the knowledge about the related field.

### **2.2.1. Review of Articles and Journals**

The effort has been made in this present section to examine and review the some related articles published in different economic journals, Bulletins, magazines and newspapers.

Nepal Rastra Bank (NRB) has issued directives to all commercial banks and financial institutions ensuring transparency during loan disbursement as per provision. All commercial banks as well as all financial institution are now required to disclose the name of loan defaulters in every six months. Until now there was no such legal system of disclosing the loan defaulters' name. The new directives have also barred the financial institution from lending any amount to the blacklisted defaulter and their family members. The credit information bureau (CIB) can black list the firm, company or clear the debt within the stipulated period, as per day set criteria for blacklisting, the CIB would monitor those individuals and companies that have the principle loan of above Rs. one million. If the creditor fails to clear the amount within time, or is found mission the loan among other, the creditor can be blacklisted, ("Central bank tightens blacklisting procedure").

Due to slowdown in the world economy and deteriorating law and order situation of the country, many sectors of the economy are already sick. When any sector of economy catches cold, bank start sneezing. From this perspective, the banking industry as a whole is not robust. In case of investors having lower income, portfolio management may be limited to small saving income. But on the other hand, portfolio management means to invest funds in various schemes of mutual funds like deposits, shares and debentures for the investors with surplus income. Therefore portfolio management becomes very important both for an individual's as well as institutional investors. Large investors would like to select the best mix of investment assets. (Shrestha," Portfolio management lays the vital role in individual as well as institutional")

The current volume of the total banking deposits is over 1550-fold higher than what used to be some 38 years ago whereas the Gross Domestic Product (GDP) of the country during the same period, price increased just by 62-folds. Central bank static's shows that the total banking deposit in 1965 used to be just Rs. 129.8 million, but swelled to Rs. 202.13 billion by mid-Jan 2003. Similarly, the total loan and advances of the entire banking system in 1960 stood at Rs. 107 million, which was over 82 percent of them total deposit. However, total loans and advances went up to Rs. 127 billion, comparing almost 63 percent of the total deposit, during the period. As a result both deposit and lending of the banking system witnessed increase of over 6-folds and 5 folds to Rs.21 billion respectively by 1990s. As a



result of economic expansion and private sector development, the nineties witnessed a quantum jump in both deposit mobilization and lending. The deposit of banking system, by the end of 2002, touched Rs. 154.5 billion, which are 7-folds more than the deposit of the nineties. Loans and advances from the banking system touched Rs. 118 billion by June-end 2000 and the amount was double than what it used to be in 1985. (The Kathmandu Post (2003), "Central bank tightens blacklisting procedures")

In the past report titled 'loan loss provision rises Notably' published in the Kathmandu Post, the reporter has made an endeavor to highlight some facts and figures regarding loan loss provision of commercial banks. 'The banking sector is witnessing a huge surge in loan loss provisioning reserve lately. The increment is primarily a result of a directive issue by Nepal Rastra Bank (NRB) in 2001 that introduced stringent loan provisioning criteria for commercial banks. As per data recently released by the central bank, the total loan loss provision in the country's banking sector increased from amount Rs. 8.73 billion in mid-April 2001 to Rs. 13.18 billion in mid-April 2003. The increment is over 51 percent. As per the latest NRB figures, a remarkable surge has been seen in loan provision of Nepal Bank Ltd (NBL). Against the provision of Rs. 1.7 million in mid-April 2007/08, the loan provision amount surged to whopping Rs. 7.33 billion in a year"

The reporter further stated that apart from the two technically insolvent government-invested banks, loan provision of other joint venture private banks has also risen significantly and the notable increments seen in the loan loss provisioning amounts due to the eight-point prudential directives that the central bank issued in mid-July to all commercial banks.

The reporter concludes, "The directives laid down stringent guidelines relating to loan loss provisioning to ensure a good health of the overall banking system. The directive requires loans to be provisioned to the extent of cent percent if payment is defaulted for one year. Likewise, the directives require loans to be provisioned to the extent of 25 per cent if payment is defaulted for over three months and 50 per cent if the period of default extends beyond six months. The earlier directive required progressive provisioning of loans, but allowed maximum of three years, unlike the present system of just two year, for loans to be provisioned to the extent of cent percent'.

Binam Ghimire in his article titled "Credit sector reform and NRB" has tried to highlight the effects of change or amendment in NRB directives regarding loan classification and loan loss provisioning. "Although the circumstances leading to financial problem or crisis in many Nepali banks differ in many respects, what is common among most of the banks is the increased size of nonperforming assets (NPAs), to resolve the problem of the losses or likely losses of this nature facing the industry. NRB, as the central bank, has amended several old directives and issued many new circulars in the recent years." (Ghimire, 2005: 7-12).

As opinioned by him, since majority of the loans of most of the commercial banks of the country at present fall under substandard, doubtful and even loss categories, loan loss provisioning now compared to previous arrangement would be dramatically higher. The new classification and provisioning norms are much lent able as they help to strengthen banks financially. He added that we also must remember that the old system remained in force from 1991 to 2001, which was probably the most volatile decade of the business operation of the country. He has indicated that loan loss provisioning as a percentage of total credit of April 12, 2001 is 5.2% but as April 13, 2003, it has jumped to 18.39. If only private banks are considered, it is 2.12% of April 2001 where as it is 6.30% as of April 13, 2003. The total increment in LLP is Rs 11,328.11, million and the total increment in credit is only Rs 7976.70. He has also stated that tightening provisioning requirements on NPL is to ensure that banks remain liquid even during economic downturns.

In the conclusion he has mentioned that in the recent years NRB has worked for management and reform of the credit of the financial institution more seriously and NRB has adopted reforms aimed not just at dealing with problems but also at strengthening banking supervision to reduce the likelihood of future crisis, "All prudential directives of NRB in connection of credit sector reform have been made revised after April 2001. To adapt to such changes there can be some difficulties and for a better and harmonized reform NRB should continue to be supportive, proactive and also participative to take opinions of bankers for a change in regulation/policy taking place in the future."

In the article by Dependra B Chhetri, titled "Non Performing Assets: A need for Rationalization", the writer has attempted to provide connotation of the term NPA and its potential sources, implication of NPA in financial sector in the South East Asian region. He has also given possible measures to contain NPA. "Loan and advance of financial intuitions

are meant to be serviced either part of principal of the interest of the amount borrowed in stipulated time as agreed by the parties at the time of Loan settlement. Since the date becomes past dues, the loan becomes non-performing asset. The book of the account with lending institution should be effectively operative by means of real transaction affected on the part of the debtor in order to remain loan performing."

As stated by the writer, the definition of NPA differs from country to country. In some of the developing countries of Asia Pacific Economic Cooperation (APEC) forum, a loan is classified as non-performing only after it has been arrear for at least 6 months. Similarly, it is after three months, in India. Loans thus defaulted are classified into different categories having their differing implication on the asset management of financial institution. He also stated that NPAs are classified according to international practice into 3 categories namely substandard, Doubtful and Loss depending upon the temporal position of loan default. "Thus the degree of NPA assets depends solely on the length of time the asset has been in the form of non-obliged by the loaner. The more time it has elapsed the worse condition of asset is being perceived and such assets are treated accordingly. "As per Chhetri's view, failure of business for which loan was used, defective and below standard credit appraisal system credit program sponsored by Government, slowdown in economy/recession, diversion of fund is some of the factors leading to accumulation of NPAs.

He said that there is serious implication of NPAs, on financial institutions. He further added that the liability of credit institution does not limit to the amount declared as NPA but extends to extra amount that required for provisioning depends upon the level of NPAs and their quality. As per his view, rising level of NPAs create a psyche of worse environment especially in the financial sector. He mentioned that by reviving the activities of the financial institution like waiving interest, rescheduling the loan, writing off the loan, appointing private recovery agent, taking help of tribunals and law of land, etc, NPAs can be reduced.

Finally he concluded that financial institutions are beset with the burden of mounting level of NPAs in developing countries. "Such assets do bar of income flow of the financial institution while claiming additional resources in the form of provisioning thereby hindering gain investment. Rising level of NPAs cannot be taken as stimulus but the vigilance demanded to solve the problem like this, eventually will generate vigor to gear up the

banking and financial activities in more active way contributing to energizing growth." (Chettri, 2007/08: 15 – 20).

According to Pradhand and Yadav (2002), saving is income not consumed. It is one the important and perhaps the chief sources of Investment. In developing countries about 45% of the incremental saving is invested domestically, while in developed countries about 75% of the incremental saving is invested domestically. This suggests that capital is more mobile in developing countries than in developed countries. Saving are of great significance in a country's development. While saving results in high economic growth rate, rapid development leads in turn high savings. Nepal's saving rate is lower as to other developing countries, however, even to achieve 5 to 6 percent economic growth rate, more than 25 percent annual Investment of GDP is considered necessary. As the country's current domestic saving are about 14% the economic resources are short by nearly 11% in proportion of the GDP.

The situation is such that huge portion of Investment has still to be made with external resources. The amount of saving of a typical household in Nepal is small because of the people have limited opportunities for Investment. They prefer to spend saving on commodities rather than on financial assets. This restricts the process of financial intermediation, which might otherwise bring benefits such as reduction of Investment risk and increase in liquidity. When capital is highly mobile international, saving from abroad can also finance the investment needed at home. When capital is not mobile internationally, saving form abroad will limit Investment at home.

Wherever there is Investment there must be capital formation .The development of an economy requires expansion of productive activities, which in turn is the result of the capital formation, which is the capital stock of country. The change in the capital stock of the country is known as Investment. Therefore, Capital formation is closely related to investment. Investment generally takes two forms:

1. Financial Investment and
2. Physical Investment

Physical Investment related to real Investment in the economy or industry, which is known as capital formation. Capital formation shows the change in gross fixed assets of production units of manufacturing industries.

Capital formation refers to the creation of physical productive facilities such as building tools, equipment and roads. The process of adding to the amount of stock of the real assets produces growth in the economy. It means increasing a country's stock of real capital. It implies additions to the existing supply of capital goods in a country. It represents an additional of new capital stock to existing stock after deducting depreciation, damage and other physical deterioration of the existing capital stock. Economic progress in country depends upon its rate of capital formation. Hence, a key factor in the development of an economy is the mobilization of domestic resources. In the process of capital formation, the capacity to save by certain classes of people and institution becomes quit important. These people have varied asset-preferences, which change from time to time. The need of entrepreneurs who actually use saving for productive purpose also varies over time. (Pradhan and Yadav, 2002: 9 & 10).

In an article published written by Atma Shrestha in Business Age entitled “Entrepreneur – Friendly Credit Policy” has reviewed the present credit policy with main focus of the credit decision being based on the collateral. He argues that only collateral should not be considered as the basis of the credit decision. (Shrestha, 2004: 11).

Access to finance is vital element for entrepreneurship development in the country. Without it one cannot think of starting business of any sort. It’s mainly due to this reason; most of the students after completing their single mindedly look for employment opportunity. No other option, no matter how lucrative and attractive it would be enters into their mind. It has created huge pressure in the labor market. In the absence of entrepreneurial activities in the country, employment opportunity will be very limited and even qualified and competent people do not get job. The established notion of the Nepalese bankers that money lent to the wealthy people based on collateral is safe. However, is not actually a safe assumption in the face of greater difficulty in loan recovery from these people. Also, this particular segment of market is already over-banked. With the worsening business performance of the Nepalese corporate sector mostly due to the poor management compounded by other factors sluggish economic conditions and political instability, banks must now explore newer market

segment for their sustained growth and success. Under this backdrop, Nepalese commercial banks must change their policy and must understand that even the people living in the low and middle level of economic pyramid can potentially be lucrative market. They can ignore them only at their peril, especially at the time when the competition in the market consisting of people at upper level of economic pyramid is very intense and had already saturated. In this context, potential entrepreneurs armed with skills, knowledge and readiness to take plunge in the business world can form a formidable market opportunity for the Nepalese banking industry, only if it can come out of the cocoon of traditional collateral-driven lending approach.

At the time when Nepalese-banking industry is confronting with the increasing NPA, it might seem unwise and untimely to suggest that commercial banks extend loan to the potential entrepreneurs without collateral. It is not that they must ignore the collateral altogether while making credit decision. Collateral may be one of the important elements of the credit decisions. However, this should not be a pre-condition for any credit decision. Lesson should be learned from the experience of this credit policy that collateral alone does not ensure quality of credit decision. The fluctuation and stagnancy in the real estate business has further reinforced this view. More important, Nepalese bankers themselves must have to have entrepreneurship spirit which means, they should not hesitate to take educated risk by giving more weight to the entrepreneurship dimension of the credit proposals while making credit decision. The ability of lending is identifying and investing a distinct competitive advantage in the crowded market. However it's essential that any government rules and regulations that inhibit the promotion of entrepreneurship in the country must be abolished.

Entrepreneurship development is one of the important conditions for the economic growth of a country. There must be the sprout of entrepreneurship activities in the country for rapid economic growth and progress. However, it does not happen automatically. We must create necessary condition and environment where people with skills, knowledge and hunger to make money by starting their own business can get easy access to capital. The ordinance relating to banks and financial institutions has been promulgated that has been brought into existence effective February 4, 2004. The Banks and Financial Institutions Ordinance, 2004 has replaced the existing Agricultural Bank Act, 2024, Commercial Bank Act, Development Bank Act, and Nepal Industrial Development Corporation Act and Finance Companies Acts

and have bought all such institutions under the preview of a single Act. Though this ordinance came as an achievement in the financial sector reform program, its being a matter of debate among the various finance experts that the ordinance having six months existence time should be enacted? At this time since there is no parliament in the country and the parliament is authorized to enact permanent law. It is obvious that the financial sector must go through uncertainty in the future. The ordinance, popularly called as Umbrella Act.

In an article “Comments on Umbrella Ordinance 2004” Tirtha Upadhyaya, president of ICAN has clearly described the ordinance along with his views. The ordinance is comprehensive and prescribes in detail the provision for licensing, incorporation, governance and merger and dissolution procedure for banks and financial institutions (Fis). This is a significant improvement over the existing Acts but apprehension is expressed about the discretionary power that the ordinance has vested on Nepal Rastra Bank (NRB). (Upadhyaya, 2004: 6-17)

### **2.2.2 Review of Thesis**

A study done by **Mr. Suman Ojha (2004)**, entitled with "*Lending Practices: A Study on NABIL Bank Ltd., SCBL Nepal Ltd. and Himalayan Bank Ltd.*" with the objectives of:

- To determine the liquidity position, the impact of deposit in liquidity and its effect on; lending practices.
- To measure the bank's lending strength.
- To analyze the portfolio behavior of lending and measuring the ration and volume of loans and advances made in agriculture, priority and productive sector.
- To measure the lending performances in quality, efficiency and its contribution in total income.

The study was conducted on the basis of secondary data.

The findings of the study are:

- The measurement of liquidity has revealed that the mean current ratio of all the three banks is not widely varied. All of them are capable in discharging their current liability by current assets.
- The measurement of lending strength in relative terms has revealed that the total liability to total assets of SCBNL has the highest ratio. The high ratio is the result of high volume of shareholder equity in the liability mix. Himalayan Bank Ltd. has high volume of saving and fixed deposits as compared to current deposit resulting

intro low ratio of non-interest bearing deposits to total deposits ratio compared to the combined mean.

- The loan advances, and investment to deposit ratio has shown that NABIL Bank Ltd. has developed the highest proportion of its total deposits in earning activities. This is the indicative of that in fund mobilizing activities NABIL Bank Ltd. is significantly better.
- The lending in commercial purpose is highest in case of NABIL Bank Ltd. and in case of SCBNL has highest contribution in service sector lending. It has contributed 25.47% of its total credit in general use and social purpose.
- The ratio of investment to investment and loan and advances has measured the total portion of investment in total of investment and loans and advances. The ratio among the banks does not have deviated significantly.

A Study Done by **Mr. Kamal Regmi (2005)**, entitled with “*A Study on Credit Practices of Joint Venture Commercial Banks with reference to Nepal SBI Bank Ltd. and Nepal Bangladesh Bank Ltd.*”

The basic objectives of this thesis are:

- To determine impact of deposit in liquidity and its effect on lending practices.
- To know the volume of contribution made by both bank in lending.
- To examine lending efficiency and its contribution in profit.
- To analyze trend of deposit utilization towards loan and advances and net profit and their projection for next five years.

The major findings of this study are:

1. In terms of liquidity ratio, current ratio of NSBL is higher than that of NBBL. The ratio of liquid fund to current liability of NSBL is higher than NBBL. This shows that NBBL has less consistency than NSBL. The ratio of cash and bank balance to deposit of NSBL is higher than that of NBBL. Cash and bank balance to interest-sensitive deposit measures the liquidity risk arising from fluctuation of interest rate in the market. The ratio of cash and bank balance to interest sensitive deposit of NSBL is higher than NSBL. NSBL has poor position due to high volume of interest sensitive liability in deposit mix.
2. The ratio of loans and advances to total assets of NBBL is higher than NSBL. Likewise mean ratio of loans and advances to total deposit of NBBL is higher than



NSBL. The mean ratio of investment to loans and advances and investment of NSBL is higher than that of NBBL. Likewise the ratio of total investment to total deposit of NSBL is higher than that of NBBL.

3. The ratio of credit to government enterprises to total credit of NBBL is higher than that of NSBL. The mean ratio of credit to bills paid and discount to total credit ratio of NBBL is higher than that of NSBL. NSBL has contributed 95.91% in private sector loan, 2.51% in government sector loan and 1.56% in bills paid and discounts. Likewise NBBL has contributed 90.83% in private sector loan, 4.29% in government sector loan and 4.84% in bills paid and discounts.
4. Among the various measurement of profitability ratio return on equity (ROE) and earning per share (EPS) reflects the relative measure of profitability. The performance of NBBL is better than NSBL. Return on equity and earning per share of NBBL are higher than that of NSBL in all years.
5. Co-efficient of correlation between deposit and loans & advances of both banks has positive value. Also co-efficient of correlation between total income and loans & advances of both bank have positive relation. Coefficient of correlation between net profit and loans & advances of NSBL is negative as other variables like increase in interest suspense and loan loss provision affects net profit. Coefficient of correlation between net profit and loans & advances of NBBL is positive.
6. Trend analysis of total deposit of NSBL and NBBL are found in increasing trend. The increment ratio on deposit of NSBL is lower in comparison to NBBL.

This study is mainly focused on the lending practices and the volume of credit in comparison to the deposits. Therefore, the major gap in this research is study of the risk involved in the lending practices or the study of credit risk. Therefore, further study on the risk involved in creating credit can be made.

A Study Done by **Miss. Asmita Shrestha (2006)**, entitled with “*A Study of Non Performing Loan & Loan Loss Provision of Commercial Bank, A Case Study of NABIL, SCB and NBL*” has made study about a part of credit risk associated with those banks. The main objectives of her study were:

- To find out the proportion of non-performing loan in the selected commercial banks.

- To find out the factors leading to accumulation of nonperforming loan in commercial banks
- To study and analyze the guidelines and provisions pertaining to loan classification and loan loss provisioning.
- To find out the relationship between loan and loan loss provision in the selected commercial bank.
- To study and the impact of loan loss provision on the profitability of the commercial banks.

The major finding in her study was that the NBL has the highest portion of the loan in total asset followed by NABIL and SCBNL. She concludes that the SCBL shows the risk-averse attitude. Likewise the non-performing loan to total loan is found highest in NBL, NABIL and SCBNL. Likewise the Loan Loss Provision is also highest in NBL where as the SCBL has the least Loan Loss Provision.

Likewise, the NBL has the highest portion of Loss loan followed by NABIL and SCBL. This study is more concentrated on non-performing loans; however, there exist lots of areas in credit risk management where further research is called for. In context of credit risk, collateral risk, concentration risk, organization risk management system can be studied.

A Study Done by **Mr. Sujan Sharma (2009)**, entitled "*Loan Management of Joint Venture Banks*". With following objective in his study.

- To analyze the effectiveness of lending policy of the selected sample banks.
- To measure the performance in quality, efficiency

To meet the above objective, the sources of data of commercial bank are analyzed by using financial tools such as ratio analysis, frequency, mean, standard deviation are used. Among many joint venture banks the researcher took two banks EBL and NBBL with five years data.

In findings, the current ratios of these banks are considerable and considerable but mean liquid fund to total deposit ratios are fewer consistencies and are not above 1 which shows the minimum deposit mobilization. Likewise, assets to total liabilities ratios are also fluctuating.

Similarly, loan and advances to total deposit ratio, mean ratio of loan and advance and investment to total deposit ratio shows the deposit mobilization in income generating sector

are being nearly equal to 1. Loan and advances to shareholders equity ratio shows how well the investment made by investor. These ratios of both banks are above 10 and are fewer inconsistencies.

In conclusion, the overall performance of Nepal Bangladesh Bank Limited is satisfactory then Everest Bank Limited. The liquidity position of NBBL is better than that of EBL. As loans and advances of NBBL is increasing trend, deposit is also increasing trend during the study period. There is increasing trend in profit of NBBL shows that improvement in performance and success of the firm. Purpose wise loan classification show that the NBBL and EBL banks have given priority to industrial and commercial sector lending, as well as priority and deprived sector lending. NBBL has higher lending portion in these sectors than EBL. From the selected bank NBBL has performed well in increasing growth ratio of deposit, loans and advances, investment and profit.

NBBL has good lending procedure, preliminary screening is done of all the loan application, credit appraisal and financial position of the business and cash flows of the proposal is given high importance, which is essential criterion for loan approval. There is proper control mechanism like delegation of authority, follow up visits and books of accounts inspection of the client, which results in good performance of the bank. The banks follow NRB guidelines of loans classification and provisioning which makes strong financial position of the bank instead of holding high volume of non-performing assets. After comparatively study of NBL and EBL banking performance, it can be concluded that NBL has better performance than that of EBL.

A study done by **Mr. Bishal Khadka (2010)**, entitled with "*Lending policy of Joint Venture Banks*". The main objective of his study is to analyze the fund mobilizing policy adopted by NABIL and Himalayan Bank Limited. The specific objectives of the study are as follows:

- To measure the relationship of total deposits with total investment, loan and advances and net profit.
- To evaluate the comparative growth ratio on total investment, loans and advances, total deposits and net profit of HBL and NABIL Bank Limited.
- To evaluate financial and investment efficiency, profitability and liquidity position of HBL and NABIL Bank Limited.
- To analyze the sources and uses of funds of HBL and NABIL Bank Limited.

To achieve the objectives of the study, descriptive and analytical research design has been used for secondary data. Some statistical and financial tools have also been applied to examine facts and descriptive techniques have been adopted to evaluate funds mobilizing performance of HBL and compare to NABIL Bank Limited.

In findings, the mean ratio of cash and bank balance to total deposits and investment on government securities of HBL is more consistent and that of NABIL. The average study of cash and bank balance to current assets ratio, investment on government securities, the mean ratio of loan and advances to total deposits, the mean ratio of investment on government securities to total working fund, return on loan and advances and return on working funds HBL is more consistent than that of NABIL. The mean ratio of total interest paid to total working fund, liquid funds, correlation coefficient between deposit and total investment, between deposit and loan and advances, growth rate of loan and advances and liquidity risk ratio of HBL is higher than NABIL. However, the capital fund, yearly growth rate of net profit of NABIL is better in comparison to HBL. The total deposits to total investment ratio of HBL and NABIL are in increasing trend. There is significant difference between mean ratios of loan and advances to total deposits and total investment to total deposit of HBL and NABIL.

From the above analysis, it can be concluded that the liquidity position of NABIL was not satisfactory whereas HBL is comparatively better than that of NABIL. NABIL has made enough investment in government securities than HBL but weak position in mobilizing the collected deposits as loan and advances and NABIL.

NABIL seems stronger in earning interest from working fund than HBL and it has also been successful to collect its working fund from less expensive sources. Growth rate of NABIL on loan and advances and total investment are too weak in comparison to HBL. HBL borrowing is an indication that the internal fund management than NABIL. Deposits and total investment, deposits and loan and advances of HBL and NABIL indicate high degree of positive correlation. In most of the cases it has been found that loan and advances and investment decision depends upon other variables. So the calculation of probable error also supports significant relationship. By considering the trend values also, HBL seems to be more successful than NABIL to utilize its total collected deposits in investment, deposit utilization trend in relation to loan and advances. In case of testing of hypothesis it can be concluded that there is significant difference between mean ratio of loan and advances to

total deposits of HBL and NABIL and there is no difference between mean ratios of total investment to their total deposits.

A study done by **Miss. Sandhya Shrestha (2011)**, entitled with "*A study on the credit risk management of Nepalese Commercial Banks*" aims following objective taking Kumari Bank and Machhapuchre Bank.

- To examine the credit risk position of the selected commercial banks in Nepal
- To analyze the credit risk management system and practices of KBL and MBL
- To evaluate the organizational structure of KBL and MBL to manage the credit risk.

From the analyses of credit risks, following major findings have been obtained:

1. From the analysis of primary data, it is found that the majority of the respondents of both banks have favored with the bank's single sector, which is up to 10 % of total loan. However, the sector wise lending analysis portrays that KBL and MBL have extended up to 19.88 % and 30.12% of loan in a single sector respectively in FY 2010/11. Similarly, the exposure on the single sector of KBL and MBL exceeds 10 % of total loan in 3 and 5 sectors respectively. The single sector loan to core capital shows that the ratio crossed 100% in two sectors of both KBL and MBL. In regard to concentration risk, KBL has more risk in manufacturing and others sector where as MBL has more risk on manufacturing and Whole seller and sectors as the single sector credit to core capital ratio in these sectors is more than 100 %. MBL has very high loan concentration on manufacturing sector of 199.35% of the core capital. From the personal interview of the key respondents, it was found that both banks have been extending credit in those highly concentrated sectors after getting approval from the board of director. This clarifies that concentration risk is the main source of credit risk for KBL and MBL.
2. Similarly, lack of systematic and thorough credit processing is also the major source of credit risk in these banks. The problems in credit processing include lack of thorough credit assessment, absence of testing and validation of new lending techniques, subjective decision-making by senior management, lack of effective credit review process, failure to monitor borrowers or collateral values, and failure of banks to take sufficient account of business cycle effects etc. Likewise the market-sensitive and Liquidity-sensitive exposures also increase the credit risk of these banks. Similarly, it

is found that both banks have their own rating system of the credit client and the sectors. Both banks have ranked first to the manufacturing sector where as the Agriculture sector has been ranked the last on the basis of priority. KBL has chosen others sector and real estate business in second and third position respectively, where as the MBL has just opposite preference in these sectors.

3. Likewise, KBL has ranked Character, Collateral and Capacity of borrower first, second and third criterion for granting credit where as MBL ranked Character, Capacity and Capital first, second and third priority respectively. The hypothesis test on the preference of the bank's staff also proves that there is no significant difference between observed and expected frequency of ranking.
4. Lending analysis against various collaterals: it has been found that both the banks have lent highest amount of loan against the movable/ immovable property. The average lending over 5 years period of KBL and MBL against movable/ immovable property is Rs. 2,987 million and 2,673 million respectively. Similarly, the lending against others securities (i.e. other than prescribed by NRB) is second position for both banks, whereas the lending against guarantee of local banks and finance companies is in third position. However, MBL has also granted loan without any collateral. The average amount of loan without collateral is Rs. 3 million annually, which is in the 6<sup>th</sup> place on ranking. On the contrary, KBL has not granted any loan without backing any collateral.

In conclusion, the major banking risks include credit risk, market risk (i.e. liquidity risk, interest risk, operation risk etc). Among these risks, credit risk has the major impact on banking (i.e. more than 60 %). Because of the credit risk, the Non Performing Loan (NPL) of bank will increase. With the increase in NPL, the loan loss provisioning will also increase simultaneously leading to decrease in profit. The decrease in profit results in low dividend to shareholder and bonus to employees.

To remain alert and prepare plans and policies to tackle unpredictable factors such as violence riots, natural disaster, technology and employees, fault and fraud of customers and outsiders are the challenges for these commercial banks.

For proper management of the credit risk, both banks have their own set of policies and practices, which is in consistence with NRB guidelines. For credit risk management, both

banks have Credit Policies Guidelines (CPG). Similarly, NPL is regularly monitored by both the banks on regular basis and provisioning is done on quarterly basis by categorizing the loan as per NRB guidelines. Similarly, sector wise and security wise lending is being analyzed by these banks on monthly basis. Organizational structure of these banks is frequently restructured for proper credit risk management as per requirement. For minimizing the loss arising due to occurrence of the credit risks, capital adequacy have been maintained by these banks within the standard prescribed by NRB. However, the trend of Capital Adequacy ratio of these banks suggests that both the banks need to increase their capital fund, which is possible mainly by issuing shares, debentures or preference share.

Though both the banks have their own set of procedures for assessing various risks and their management, problems are still prevalent in these banks. In credit risk, single sector loan concentration is the main problem in both the banks. In MBL, the major problem is a high amount of lending in manufacturing sector, lending without collateral, non-performing loan & organizational structure for handling credit risk. In KBL, with the increase in total loan, NPL is also increasing. So, proper adjustment is needed for managing the NPL.

### **2.3 Research Gap**

Credit management is a term used to identify accounting functions usually conducted under the umbrella of Accounts Receivables. Essentially, this collection of processes involves qualifying the extension of credit to a customer, monitors the reception and logging of payments on outstanding invoices, the initiation of collection procedures, and the resolution of disputes or queries regarding charges on a customer invoice. When functioning efficiently, credit management serves as an excellent way for the business to remain financially stable.

All the research studies mentioned herein are concerned with the study of credit strength and contribution in regard with capital capacity. Most of them have indicated the credit risk management. In this research some statistical and financial tools are used for calculation of lending policy of financial companies. Besides this, below mentioned factors have been studied analytically and intensively by this research.

- Measuring the credit strength and efficiency,
- Analyzing the contribution of credit in total profitability and study of the loan and advances, profitability,
- Credit position of the financial companies.

## **CHAPTER - III**

### **RESEARCH METHODOLOGY**

Research methodology refers to the various sequential steps to be adopted by a researcher in studying a problem with certain objectives in view. Research methodology describes the methods and process applied in the entire subject of the study. In other words, research methodology is the way to solve systematically the research problem.

#### **3.1 Research Design**

Research design is the plan, structure and strategy of investigation conceived so as to obtain answers to research questions and to control variance.

The study is evaluative and analytical type of study regarding the credit risk management. The research design used in the study is descriptive and evaluative. The data relative to topics are collected through financial statement of the bank and other available sources. The data for five years had been collected and various financial and statistical tools had been used to resolve the objectives.

#### **3.2 Population and Sample**

The method of selecting for study a small portion of the population to draw conclusion about characteristics of the population is known as sampling. Sampling may be defined as the selection of part of the population on the basis of which a judgment or inference about the universe is made. There are a lot of mushrooming financial institution in Nepal. These all finance companies operating in Nepal are regarded as a population of the study. But it is not possible to cover the entire financial institute under the study.

Among 79 financial companies registered in Nepal, only following two finance companies have been taken as sample of the study.

- Kathmandu finance Limited.
- Nepal housing and merchant finance company.



### **3.3 Nature and Sources of Data**

The study is mainly conducted on secondary data relating to the study of credit risk management of financial companies in Nepal especially reference to Kathmandu finance limited and Nepal housing and merchant finance limited. For the purpose of the study, various related books, booklets, magazine, journals, newspaper and thesis made in this field have been referred. Besides necessary suggestions are taken from various experts

### **3.4 Data Collecting Procedures**

The annual reports of the concerned banks were obtained from their head office and their websites. The main source of data are annual report of concern financial institute. NRB publication, such as Banking and Financial Statistics Economic Reports, Annual Reports of NRB etc .has been collected from the personal visit of concerned department of NRB at Baluwatar. Besides, a details review materials are collected from the library of Nepal Commerce Campus.

### **3.5 Tools and Techniques Employed**

As mentioned earlier, this study is confined to the single analysis of credit risk management of the finance company. To reach the objectives, the collected data are computed and analyzed using financial and statistical tools.

#### **3.5.1 Financial Tools**

The measuring instrument, which can be used in financial analysis, is known as financial tools. It helps to calculate the relationship between two financial variables on ratio and percentage basis.

##### **3.5.1.1 Ratio Analysis**

Ratio analysis is a technique of analysis and interpretation of financial statement. To evaluate the performances of an organization by creating the ratios from the figure of different accounts consisting in balance sheet and income statement is known as ratio analysis. Five types of ratios have been analyzed in this study, which are related to fund mobilization of the banks. They are presented below:

##### **a) Liquidity Ratio**

Liquidity ratio measures the ability of the firm to meet its current obligations. A commercial bank must maintain its satisfactory liquidity position to meet the credit need of the community.

Liquidity provides honor strength health and prosperity to an organization. It is extremely essential for an organization to meet its obligations as they become due. A firm should ensure that it has not lack of liquidity and also that it is not too much highly liquid.

**i) Cash and Bank Balance to Total Deposits Ratio:** - Cash and bank balance is said to be first line defense of every bank. The ratio between the cash and bank balance and total deposit measures the ability of a bank to meet the unanticipated call on all types of deposit. Higher the ratio greater will be the ability to meet the sudden demand of deposit. But every ratio is not desirable since bank has to pay interest on deposit. This also maximizes the cost of fund to the bank.

$$\text{Cash and Bank Balance to Total Deposits Ratio} = \frac{\text{Cash and Bank Balance}}{\text{Total Deposits}}$$

Where,

Cash and bank balance is composed up of cash on hand including foreign cheques and other cash item; balance with domestic banks and abroad. Deposits include current, saving, fixed money at short call notice and other types of deposits.

**ii) Cash and Bank Balance to Current Assets Ratio:** - This ratio shows the bank's liquidity capacity on the basis of cash and bank balance that is the most liquid assets. High the ratio indicates the bank's ability to meet the daily cash requirements of their customer deposits and vice versa. But the high ratio is not preferred as the bank has to pay more interest on deposit and will increase the cost of fund. Low ratio is also very dangerous, as the bank may not be able to make the payment against the cheques presented by the customers. We have,

$$\text{Cash and Bank Balance to Current Assets Ratio} = \frac{\text{Cash and Bank Balance}}{\text{Current Assets}}$$

**iii) Investment on Government Securities to Current Assets Ratio:** - This ratio is used to find out the percentage of current assets invested on government securities, treasury bills and development bonds. We can find out as:

$$\text{Inv. on Govt. securities to Current Asset Ratio} = \frac{\text{Investment on Govt. Securities}}{\text{Current Assets}}$$

Where,

Investment on Government Securities involves treasury bills and development bonds etc.

**b) Assets Management Ratio:**

“A set of ratio which measure how efficiently a firm is managing its assets and whether or not the level of those assets is properly related to the level of operation. In this study this ratio is used to indicate how effectively the selected banks have arranged and invest their limited resources. The assets management ratios measure how effectively the firm is managing its assets. These ratios are designed to answer this question; does the total amount of each type of assets as reported on the balance sheet seem reasonable or not? If a firm has excessive investments in assets, then its capital cost will be unduly high and its stock price will be suffer” (Brigham, 1989).

**i) Loan and Advances to Total Deposits Ratio:** - This ratio is calculated to find out how successfully the selected banks are utilizing their collections or deposits on loan and advances for the purpose of earning profit. We have,

$$\text{Loan and Advances to Total Deposits Ratio} = \frac{\text{Loan and Advances}}{\text{Total Deposits}}$$

**ii) Total Investment to Total Deposits Ratio:** - Investment is one of the major sources of earning profit. It shows how properly firm's deposit has been invested on government securities and shares and debentures of other companies.

$$\text{Total Investment to Total Deposits Ratio} = \frac{\text{Total Investment}}{\text{Total Deposits}}$$

**iii) Loan and Advances to Total Working Fund Ratio:** - This ratio shows the ability of selected banks in terms of earning high profit from loan and advances. Loan and advances to working fund ratio can be calculated by dividing loan and advances amount by total working fund.

$$\text{Loan and Advances to Total Working Fund Ratio} = \frac{\text{Loan and Advance}}{\text{Total Working Fund}}$$

**iv) Investment on Government Securities to Total Working Fund Ratio:** - Investment on government securities to working fund ratio shows how much part of total

investment is there on government securities in percentage, it is calculated for this purpose by following formula:

$$\text{Investment on Govt. Securities to TWF Ratio} = \frac{\text{Investment on Govt. Securities}}{\text{Total Working Fund}}$$

v) **Investment on Shares and Debentures to Total working Fund Ratio:** Investment on shares and debentures to total working fund ratio shows the investment of banks on the shares and debentures of other companies in terms of total working fund. This ratio can be obtained dividing on shares and debentures by total working fund. It is calculated as:

$$\text{Investment on Shares and debn. to TWF Ratio} = \frac{\text{Investment on Share and Debenture}}{\text{Total Working Fund}}$$

c). **Profitability Ratio:** - This ratio is related to profit of the banks is essential for the survival of the bank, so it is regarded as the engine that drives the banks and indicates economics progress. It calculated to measure the overall efficiency of the banks.

i) **Return on Loan and Advances Ratio:** - Return on loan and advances ratio shows how efficiently the banks have utilized their resources to earn good return from provided loan and advances. This ratio is computed as,

$$\text{Return on Loan and Advances Ratio} = \frac{\text{Net Profit / Loss}}{\text{Loan and Advances}}$$

ii) **Return on Total Working Fund Ratio:** - Return on total working fund ratio measures the profit earning capacity by utilizing available resources i.e. total assets. Return will be higher if the bank's working fund is well managed and efficiently utilized. Maximizing taxes, this in the legal options available will also improve the return. We have,

$$\text{Return on Total Working Fund Ratio} = \frac{\text{Net Profit}}{\text{Total Working Fund}}$$

iii) **Total Interest Earned to Total Working Fund Ratio:** - This ratio reflects the extent to which the banks are successful in mobilizing these total assets to acquire income as interest. This ratio actually reveals the earning capacity of commercial banks by mobilizing its working fund. Higher the ratio higher will be the income as interest. We have,

$$\text{Total Interest Earned to TWF Ratio} = \frac{\text{Total Interest Earned}}{\text{Total Working Fund}}$$

iv) **Total Interest paid to Total working Fund Ratio:** - This ratio measures the percentage of total interest expenses on total working fund and vice-versa. This ratio is calculated as,

$$\text{Total Interest paid to Total Working Fund Ratio} = \frac{\text{Total Interest Paid}}{\text{Total Working Fund}}$$

d) **Risk Ratios:** - Commonly, risk means chance or possibility of loss, uncertainty which lies in the business transaction of investment management. When a firm wants to bear risk and uncertainty, profitability and effectiveness of the firm is increased. This ratio checks the degree of risk involved in the various financial operations. For this study following risk ratios are used to analyze and interprets the financial data and investment policy.

i) **Liquidity Risk Ratio:** - The liquidity risk of the bank defines its liquidity need for deposit. The cash and bank balance are the most liquid assets and they are considered as banks liquidity sources and deposit as the liquidity needs. The ratio of cash and bank balance to total deposit is an indicator of bank's liquidity of need. This ratio is low if funds are kept idle as cash balance but this reduces profitability, when the banks makes loan, its profitability increase and also the risk. Thus, higher liquidity ratio indicates less profitable return and vice-versa. This ratio is calculated as below:

$$\text{Liquidity Risk Ratio} = \frac{\text{Cash and Bank Balance}}{\text{Total Deposit}}$$

ii) **Credit Risk Ratio:** - Bank utilizes its collected funds in providing credit to different sectors. There is risk of default or non-repayment of loan. While making investment, bank examines the credit risk involved in the project. Generally credit risk ratio shows proportion of non-performing assets in the total investment plus loan and advances of a bank it is computed as:

$$\text{Credit Risk Ratio} = \frac{\text{Total Investment} + \text{Loan and Advances}}{\text{Total Assets}}$$

e). **Growth Ratio:** - The growth ratio represents how well the commercial banks are maintaining their economics and financial position. Higher the ratio batter performance of the bank and vice-versa. Under this topic four types of growth ratio are studied, that are

directly related to the fund mobilization of commercial banks. The following ratios are calculated by using the formula of growth rate:

- i) Growth ratio of total deposits
- ii) Growth ratio of total investment
- iii) Growth ratio of loans and advances
- iv) Growth ratio of net profit

### 3.5.2 Statistical Tools

Under this heading some statistical tool such as coefficient of correlation analysis between different variables, trend analysis of deposit, loan and advances, net profit and EPS are used to achieve the objective of the study.

#### a) Karl Pearson's Coefficient of Correlation(r)

Correlation analysis is a statistical tool use to describe the degree to which one variable is linearly related to another. The coefficient of correlation measures the degree of relationship between two sets of figures. In this study simple coefficient of correlation is used to determine the relationship of different variables. The data related to different periods are tabulated and their relationship with each other is drawn out. The value of correlation can range from -1 to +1. This tool is used for measuring the intensity or magnitude of linear relationship between two series. It measures correlation coefficient between two variables X and Y is usually denoted by "r" and can be obtained as:

$$r = \frac{n \sum XY - \sum X \sum Y}{\sqrt{\sum X^2 - (\sum X)^2} \sqrt{\sum Y^2 - (\sum Y)^2}}$$

Where,

n= number of observation in series X and Y

$\sum X$ = sum of observation in series X

$\sum Y$ = sum of observation is series Y

$\sum X^2$ = sum of square observation in series X

$\sum Y^2$ = sum of observation in series Y

$\sum XY$ = sum of the product of observations in series X and Y

Value of 'r' lies between -1 to +1

r= +1, implies that there is a perfect positive correlation between the variables.

r= -1, implies that there is a perfect negative correlation between the variables.

r= 0, means that the variables are uncorrelated.

**b) Probable Error of Correlation Coefficient (PE)**

Probable error of correlation coefficient tests the reliability of an observed value of correlation coefficient. It shows the extent to which correlation coefficient is dependable as it depends upon the condition of random sampling.

Probable error of correlation coefficient is denoted by PE and obtained as:

$$PE = 0.6745 \times \frac{1-r^2}{\sqrt{n}}$$

The probable error is used to test whether the calculated value of sample correlation coefficient is significant or not.

A few rules for the interpretation of the significance of correlation coefficient are as follows:

- i. If  $r < PE$ , then the value of  $r$  is not significant i.e. insignificant.
- ii. If  $r > 6 PE$ , then  $r$  is definitely significant.
- iii. In other situations, nothing can be calculated with certainty.

**c). Coefficient of Determination ( $R^2$ ):**

The coefficient of determination is a measure of the degree of linear association or correlation between two variables one of which happens to be independent and other being dependent variable. In other words, coefficient of determination measures the percentage total variable independent variables explained by independent variables. Zero to one is the ranging measurement of this coefficient of multiple determinations. If  $R^2$  is equal to 0.75, which indicates that total variation in the dependent variable. If the regression line is a perfect estimator  $R^2$  will be equal to +1, when there is no correlation the value of  $R^2$  is zero.

**d) Least Square Linear Trend**

Trend analysis is a very useful and commonly applied tool to forecast the future event in quantitative term on the basis of the tendencies in the dependent variable in the past period. Straight line trend implies that irrespective of the seasonal, cyclic and irregular fluctuation the trend value increases or decreases by absolute amount per unit of time. The linear trend values form a series in arithmetic progression.

Mathematically

$$Y = a+bx$$

Where, Y= value of dependent variable

a= y intercept

b= slope of trend line

x= value of independent variable i.e. time

Normal equation fitting above are

$$\sum Y = Na + b\sum X$$

$$\sum XY = a\sum X + b\sum X^2$$

Since  $\sum X = 0$

$$a = \sum Y / N$$

$$b = \sum XY / \sum X^2$$



## **CHAPTER – IV**

### **DATA PRESENTATION AND ANALYSIS**

This chapter deals with the presentation, analysis and interpretation of relevant data of KFL and NHMF in order to fulfill the objectives of this study. To obtain best result, the data have been analyzed according to the research methodology as mentioned in third chapter. The purpose of this chapter is to introduce the mechanics of data analysis and interpretation. With the help of this analysis, efforts have been made to highlight the credit risk management of finance company as well as other cases or problems of KFL and NHMF can be visualized. For analysis, different types of analytical methods and tools such as financial analysis and statistical analysis are used.

#### **4.1 Impact of Deposit and Its Effects on Lending Practices**

##### **4.1.1 Financial Analysis**

Financial ratio is the relationship between two figures. They provide two important facts about the management: the return on investment and the soundness of the company's financial position. A single ratio will not depict a true picture of the unit. Hence a combination of ratios must be analyzed to drive a true picture. Ratio analysis has been already discussed in previous chapter. Here, different ratios of KFL and NHMF will be calculated, analyzed and interpreted.

##### **4.1.1.1 Liquidity Ratio:**

Liquidity refers to the ability of a firm to meet its short- term or current obligations. So liquidity ratios are used to measure the ability of a firm to meet its short-term obligations. Inadequate liquidity can lead to unexpected cash short falls that must be covered at excessive costs reducing profitability. In the worst case, inadequate liquidity can lead to the liquidity insolvency of the institution. To find -out the ability of the bank to meet their short-term obligations, which are likely to mature in the short period, the following ratios are developed under the liquidity ratios to identify the liquidity position.

**(a) Cash and Bank Balance to Total Deposits Ratio**

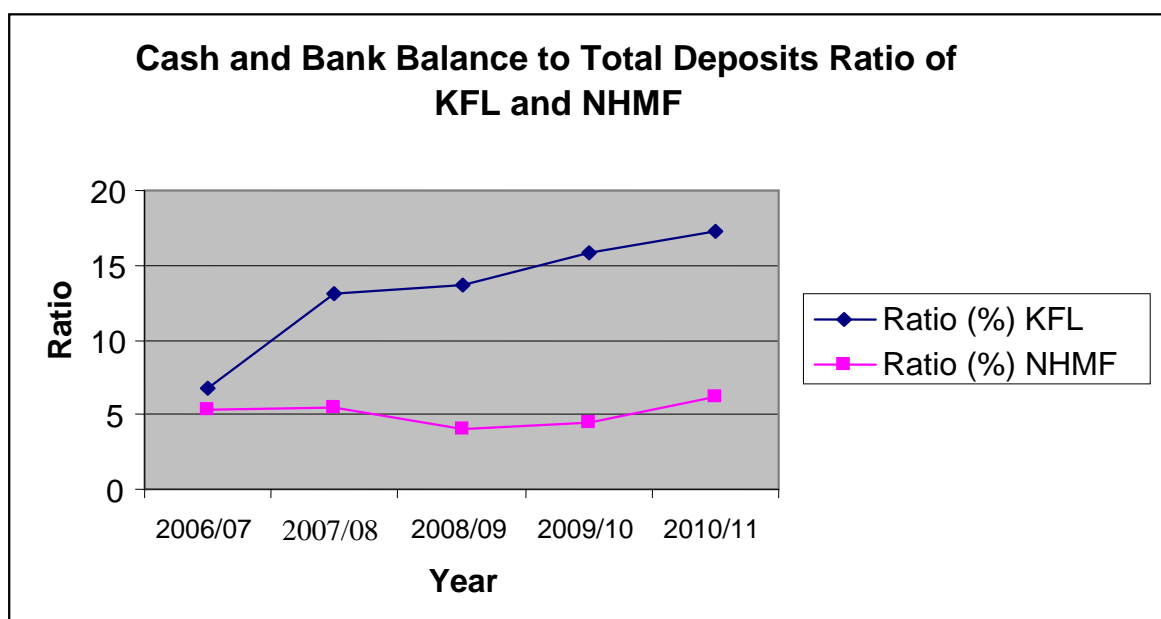
This ratio measures the bank's ability of withdrawal of fund immediately by their depositors. A higher ratio represents a greater ability to cover their deposits and vice-versa. The large ratio shows the idle cash and bank balance in banks while small ratio shows the utilization of deposit from banking perspective.

**Table: 4.1**  
**Cash and Bank Balance to Total Deposits Ratio**

Year	Ratio (%)	
	KFL	NHMF
2006/07	6.81	5.27
2007/08	13.04	5.51
2008/09	13.71	3.97
2009/10	15.87	4.39
2010/11	17.31	6.20
Mean	13.35	5.07

(Source: Appendix-1)

**Figure: 4.1**



From the analysis of Table No 4.1, cash and bank balance to total deposits ratio of the KFL is in increasing trend whereas ratio of NHMF is in decreasing trend in 2008/09 and in other year these are in increasing trend. The higher ratio of KFL and NHMF are 17.31% and 6.20% respectively in the same year i.e. 2010/11. The average ratio of KFL is greater than that of NHMF (i.e. 13.35% > 5.07%). It signifies that KFL has sound liquid fund to make immediate payment to the depositors but KFL has excess liquidity rather than that of NHMF because of poor investment opportunities.

**(b) Cash and Bank Balance to Current Assets Ratio**

This ratio reflects the proportion of cash and bank balance out of total current assets.

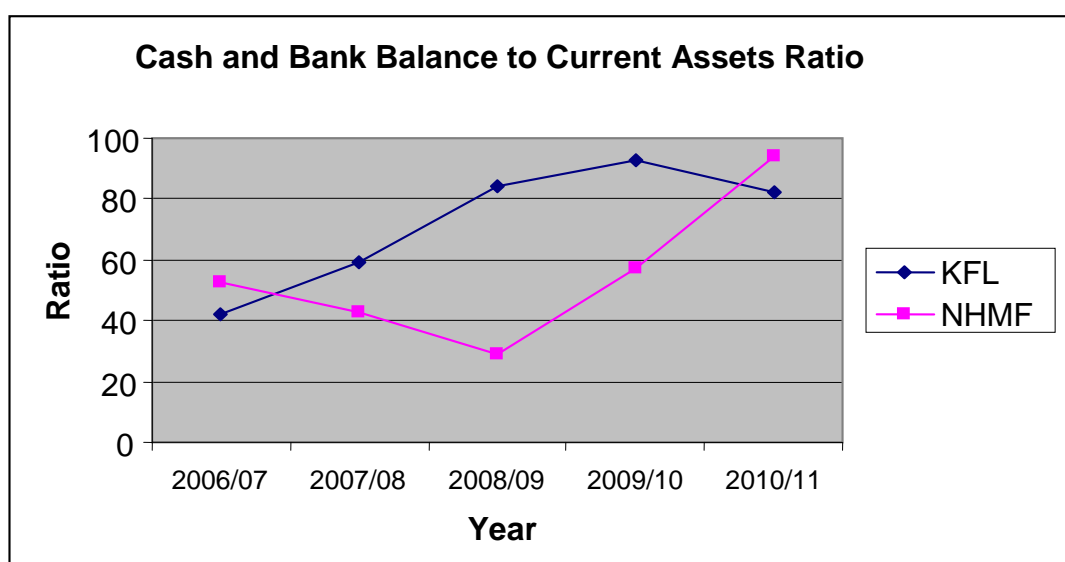
**Table: 4.2**

**Cash and Bank Balance to Current Assets Ratio**

Year	Ratio (%)	
	KFL	NHMF
2006/07	42.01	52.56
2007/08	59.18	42.80
2008/09	84.14	28.74
2009/10	92.44	57.48
2010/11	82.17	94.09
Mean	71.99	55.14

(Source: Appendix -2)

**Figure No. 4.2**



Above table and figure No 4.2, shows that the cash and bank balance to current assets ratio of KFL is in increasing trend except in 2010/11 and ratio of NHMF is in fluctuating trend. The highest ratio of KFL is 92.44% in year 2009/10 and lowest ratio 42.01% in year 2006/07. The mean ratio is 71.99%. Similarly, the highest ratio of NHMF is 94.09% in 2010/11 and lowest ratio is 28.74% in 2008/09. The mean ratio of NHMF is 55.14%. While observing the data, we notice that KFL has higher mean ratio, it means KFL has slightly sound liquid assets than that of NHMF.

**(c) Investment on Government Securities to Current Assets Ratio**

Government Securities can be easily sold in the market or they can be converted into cash. The main purpose of this ratio is to examine that portion of commercial banks current assets that has been invested into different government securities. This ratio is calculated by dividing investment on government securities by current assets.

**Table: 4.3**

**Investment on Government Securities to Current Assets Ratio**

Year	Ratio (%)	
	KFL	NHMF
2006/07	4.50	61.98
2007/08	3.23	42.26
2008/09	0	33.50
2009/10	0	22.37
2010/11	0	23.38
Mean	1.55	36.70

(Source: Appendix-3)

**Figure: 4.3**

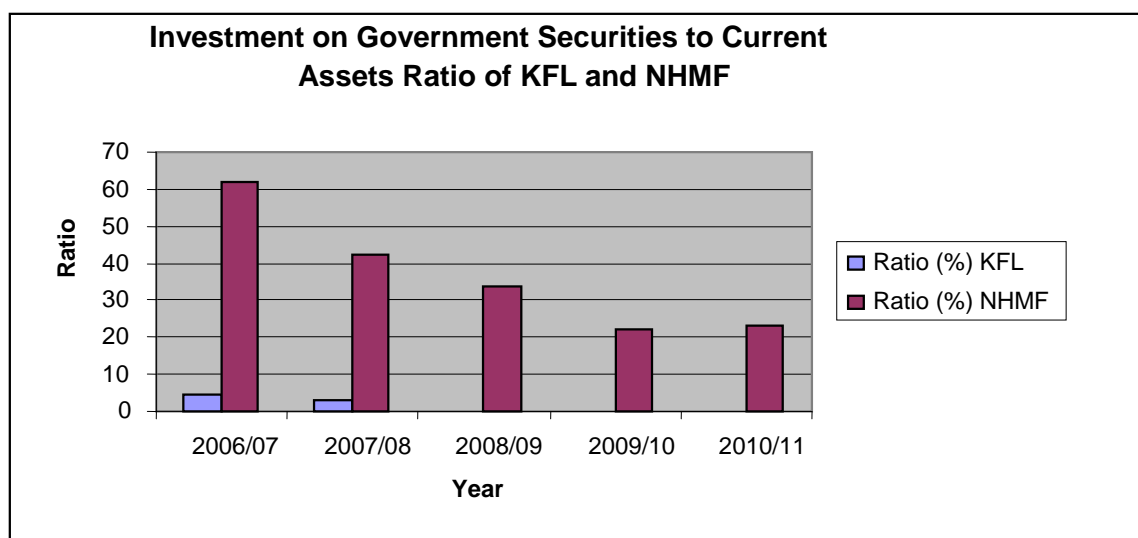


Table and figure No 4.3 shows that the investment on government treasury bills to current assets of KFL is in decreasing trend in 2<sup>nd</sup> year and in all subsequent year these are zero whereas these ratio are in decreasing trend in all year except 2010/11 of NHMF. The highest ratio of KFL is 4.5% and NHMF is 61.98% in 2006/07. In addition, the lowest ratio of KFL and NHMF are 0% and 22.37% in 2009/10 respectively.

From the table we notice that mean ratio of KFL and NHMF are 1.55% and 36.70% respectively. NHMF has higher ratio in every year and mean. It means NHMF has invested more money in risk free assets than that of KFL. In another word, KFL has emphases on more loans and advances and other short-term investment than investment in government securities.

#### **4.1.1.2 Assets Management Ratio**

Assets management ratio measures the efficiency of the bank and finance company to manage its assets in profitable and satisfactory manner. A commercial bank must manage its assets properly to earn high profit. Under this chapter following ratio are studied:

##### **(a) Loan and Advances to Total Deposits Ratio**

The ratio measures the extent to which the banks are successful to mobilize their total deposits on loan and advances.

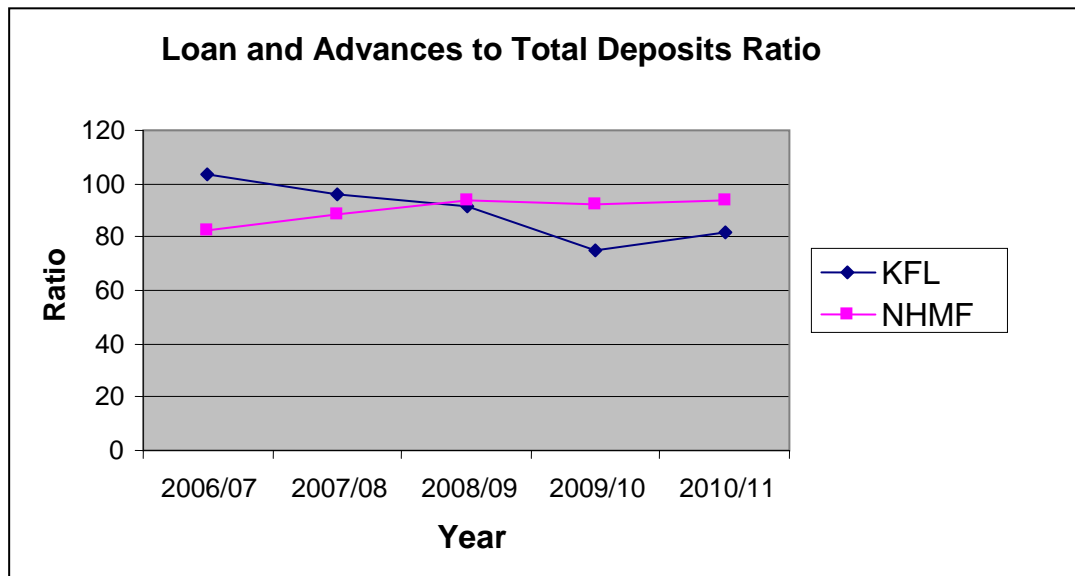
**Table: 4.4**

#### **Loan and Advances to Total Deposits Ratio**

<b>Year</b>	<b>Ratio (%)</b>	
	<b>KFL</b>	<b>NHMF</b>
2006/07	103.47	82.65
2007/08	96.32	88.29
2008/09	91.30	93.76
2009/10	75.22	92.28
2010/11	81.41	93.87
Mean	89.54	90.17

(Source: Appendix-4)

**Figure: 4.4**



A high ratio of loan and advances indicates better mobilization of collected deposits and vice versa. However, it should be noted that too high ratio might not be better from liquidity point of view. The Table No 4.4 table shows that these two finance company have mobilized their collected deposits in variable trend. In average KFL has mobilized 89.54% of its collected deposit in loan and advances that is slightly less than that of NHMF. According to NRB directives above 70% to 90% of loan and advances to total deposit ratio is able to better mobilization of collected deposit. So all of the year both KFL and NHMF has met the NRB requirement or it has properly utilized its deposit to provide loan.

**(b) Total Investment to Total Deposits Ratio**

This ratio measures the extent to which the banks are able to mobilize their deposit on investment in various securities. A high ratio indicates the success in mobilizing deposit in securities and vice versa.

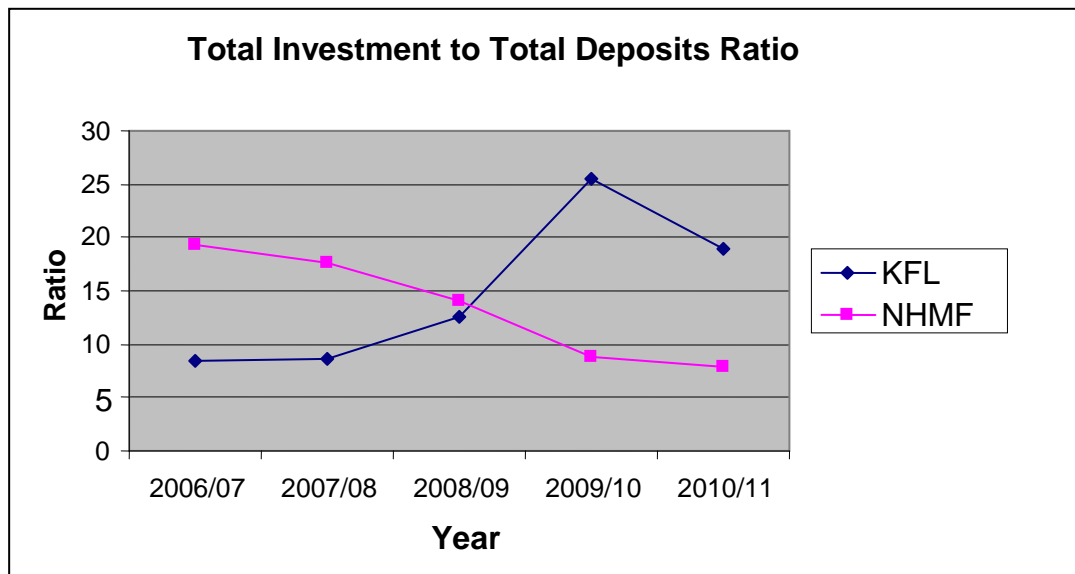
**Table: 4.5**

**Total Investment to Total Deposits Ratio**

Year	Ratio (%)	
	KFL	NHMF
2006/07	8.42	19.25
2007/08	8.63	17.69
2008/09	12.57	14.03
2009/10	25.59	8.80
2010/11	19.03	7.96
Mean	14.85	13.55

(Source: - Appendix -5)

**Figure: 4.5**



From the table & figure No 4.5, it is observed that the investment to total deposit ratio of KFL are increased except in 2010/11 whereas of NHMF is in decreasing trend. The mean of the ratio of KFL and NHMF are 14.85% and 13.55% respectively so KFL has higher ratio. It signifies KFL has successfully allocated its deposit in investment portfolio in comparison with NHMF.

**(c) Loan and Advances to Total Working Fund Ratio**

This ratio reflects the extent to which the commercial banks are success in mobilizing their assets on loan and advances for the purpose of income generation. A high ratio indicates better mobilization of fund on loan and advances and vice versa.

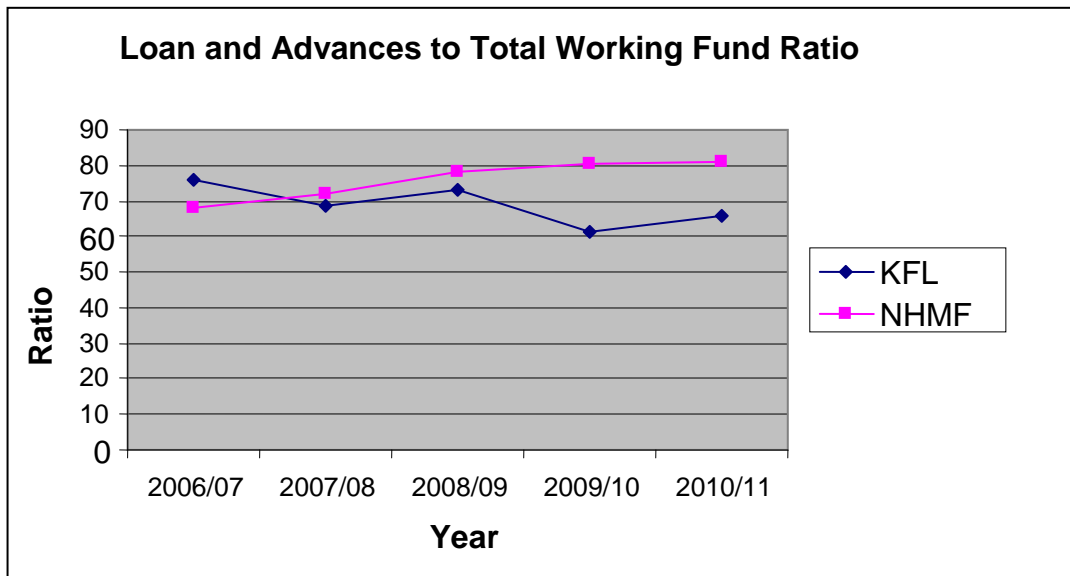
**Table: 4.6**

**Loan and Advances to Total Working Fund Ratio**

Year	Ratio (%)	
	KFL	NHMF
2006/07	76.17	68.03
2007/08	68.45	71.86
2008/09	73.24	78.45
2009/10	61.36	80.45
2010/11	66.00	80.90
Mean	69.04	75.94

(Source: Appendix-6)

**Figure: 4.6**



Above table and figure 4.6 shows that loan and advances to total assets ratio of KFL is in fluctuating trend whereas ratio of NHMF is in increasing trend. While observing their ratios; NHMF is better mobilizing of fund as loan and advances and it seems quite successful in generating higher ratio in each year.

The mean of KFL and NHMF are 69.04% and 75.94% respectively. So NHMF has higher ratio than that of KFL. It reveals that in total assets, NHMF has high proportion of loan and advances.



**(d) Investment on Government Securities to Total Working Fund Ratio**

The main purpose of this ratio is to examine that portion of banks and finance total working fund that has been invested into different government securities. This ratio is calculated by dividing investment on government securities by total working fund.

**Table: 4.7**

**Investment on Govt. Securities to Total Working Fund Ratio**

Year	Ratio (%)	
	KFL	NHMF
2006/07	0.54	5.11
2007/08	0.51	4.43
2008/09	0	3.87
2009/10	0	1.49
2010/11	0	1.33
Mean	0.21	3.25

(Source: Appendix -7)

**Figure: 4.7**

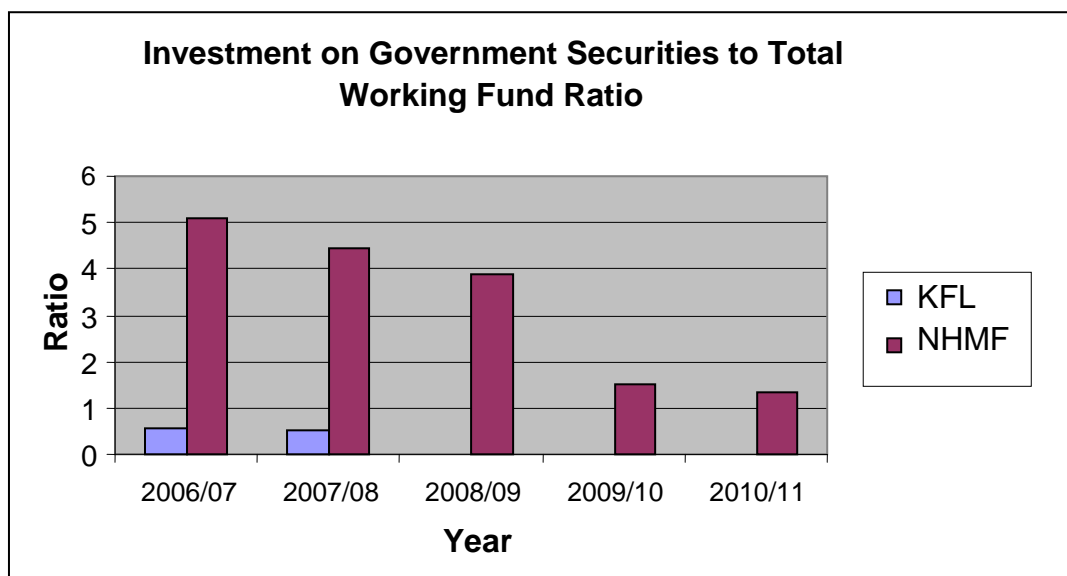


Table and figure No 4.7 shows that the investment on government treasury bills to total working fund of KFL is in decreasing trend in 2<sup>nd</sup> year and in all subsequent year these are zero whereas these ratio are in decreasing trend in all year except of NHMF. The highest ratio of KFL is 0.54% and NHMF is 5.11% in 2006/07. In addition, the lowest ratio of KFL and NHMF are 0% and 1.33% in 2010/11 respectively.

From the table we notice that mean ratio of KFL and NHMF are 0.21% and 3.25% respectively. NHMF has higher ratio in every year and mean too. It means NHMF has invested more money in risk free assets out of its total assets than that of KFL. In another word KFL has emphases on more loans and advances and other short term investment than investment in govt. securities.

**(e) Investment on Shares and Debentures to Total Working Fund Ratio**

The main purpose of this ratio is to examine that portion of commercial banks and finance's total working fund that has been invested into investment on share and debentures. This ratio is calculated by dividing investment on share and debenture by total working fund.

**Table: 4.8**

**Investment on Shares and Debentures to Total Working Fund Ratio**

Year	Ratio (%)	
	KFL	NHMF
2006/07	1.52	0.64
2007/08	1.43	0.36
2008/09	0.56	0.14
2009/10	0.41	0.13
2010/11	0.40	0.40
Mean	0.86	0.33

(Source: Appendix -8)

**Figure: 4.8**

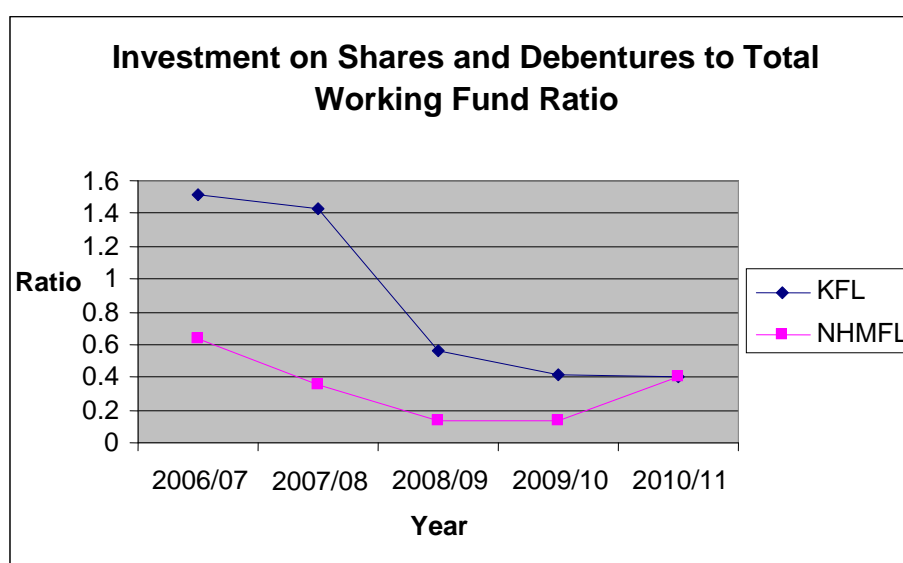


Table and figure No 4.8 shows that the investment on share and debenture to total working fund of KFL is in decreasing trend whereas these ratios of NHMF are in decreasing trend in all year except in 2010/11. The highest ratio of KFL is 1.52% and NHMF is 0.64% in 2006/07. In addition, the lowest ratio of KFL is 0.40% in 2010/11 and of NHMF is 0.13% in 2009/10.

From the table we notice that mean ratio of KFL and NHMF are 0.86% and 0.33% respectively. KFL has higher ratio in every year and mean. It means KFL has invested more money in risky assets out of its total assets than that of NHMF. In another word, NHMF has emphases on more govt. securities rather than investment on share and debenture.

#### 4.1.1.3 Profitability Ratios

##### (a) Return on Loan and Advances Ratio

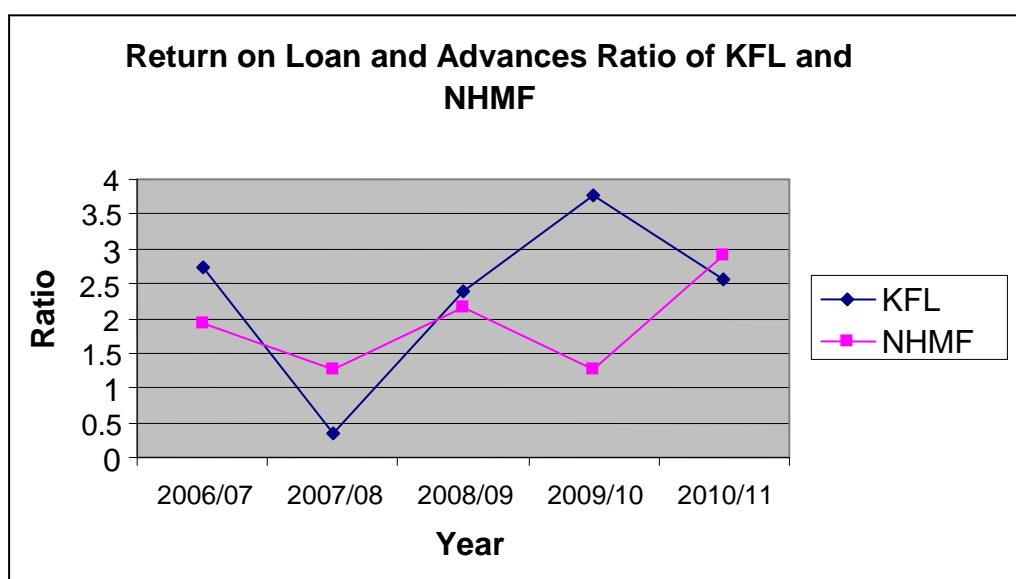
Return on loan and advances ratio measures the earning capacity of a commercial bank on its deposit mobilized on loan and advances higher the ratio greater will be the return and vice versa.

**Table: 4.9**  
**Return on Loan and Advances Ratio**

Year	Ratio (%)	
	KFL	NHMF
2006/07	2.73	1.93
2007/08	0.35	1.26
2008/09	2.38	2.15
2009/10	3.78	1.28
2010/11	2.56	2.92
Mean	2.36	1.91

(Source: Appendix-9)

**Figure: 4.9**



Above table and figure, No 4.9 shows that return on loan and advances ratio of KFL and NHMF are in fluctuating trend. The highest ratio of KFL is 3.78% in the year 2009/10 and lowest ratio 0.35% in year 2007/08. The mean ratio is 2.36%. This shows the normal earning capacity of KFL in loan and advances. Whereas highest ratio of NHMF is 2.92% in year 2010/11 and lowest ratio is 1.26% in 2007/08. The mean ratio is 1.91% of NHMF.

From the table we notice that KFL has higher mean ratio. So it seems successful by generating higher ratio. It can be concluded that KFL has better utilized the loan and advance for the profit generation in comparison with NHMF.

**(b) Return on Total Working Fund Ratio**

Return on total working fund ratio measures the earning capacity of a commercial bank on its deposit mobilized on total working fund, higher the ratio greater will be the return and vice versa.

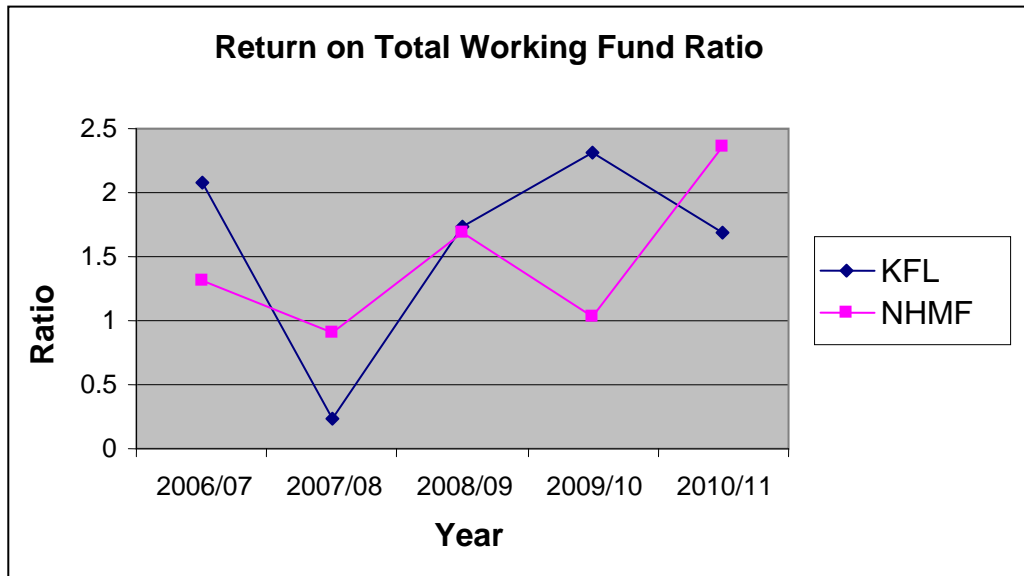
**Table: 4.10**

**Return on Total Working Fund Ratio**

Year	Ratio (%)	
	KFL	NHMF
2006/07	2.08	1.32
2007/08	0.24	0.90
2008/09	1.74	1.69
2009/10	2.32	1.03
2010/11	1.69	2.36
Mean	1.61	1.46

(Source: Appendix-10)

**Figure: 4.10**



From the table No 4.10, we notice that ROA of both companies are in fluctuating trend however KFL seems successful in managing and utilizing the available assets in order to generate revenue since its ROA ratio is higher than that of NHMF(i.e. 1.61%>1.46%)of total assets in an average.

**(c) Total Interest Earned to Total Working Fund Ratio**

This ratio actually reveals the earning capacity of commercial banks by mobilizing its working fund. Higher the ratio higher will be the income as interest.

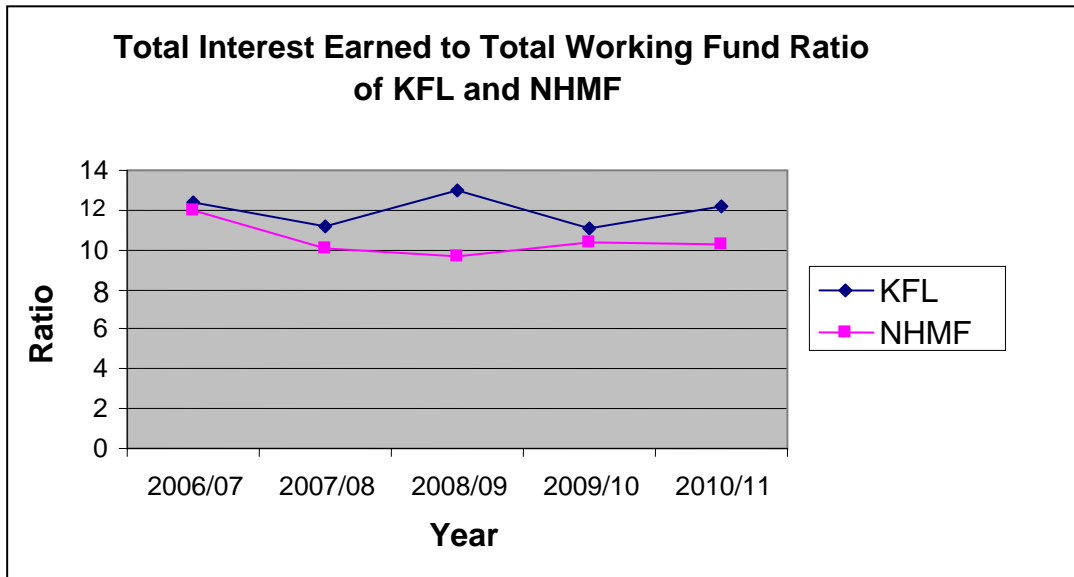
**Table: 4.11**

**Total Interest Earned to Total Working Fund Ratio**

Year	Ratio (%)	
	KFL	NHMF
2006/07	12.38	11.98
2007/08	11.14	10.04
2008/09	13.00	9.66
2009/10	11.04	10.41
2010/11	12.15	10.24
Mean	11.94	10.46

(Source: Appendix -11)

**Figure: 4.11**



Above table and figure No 4.11 shows that both banks have fluctuating trend of ratio. However, KFL seems more conscious about managing its assets in order to earn more interest ratio because it has higher ratio in each year and average ratio is also higher. KFL has 11.94% average ratio whereas NHMF shows 10.46% average ratio. The mean ratio of KFL is more than that of NHMF. In comparison, KFL seems effective in earning interest to some extent although it has lower earning of interest income but it must break the decreasing trend in coming year.

**(d) Total Interest paid to Total Working Fund Ratio**

This ratio actually reveals the paying capacity of commercial banks by mobilizing its working fund. Higher the ratio higher will be the paying capacity of interest.

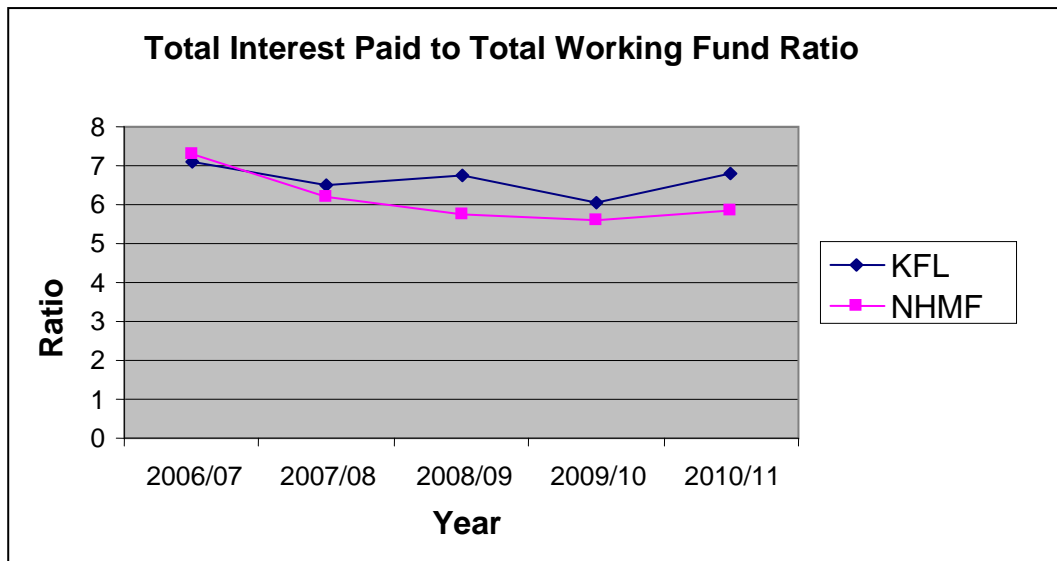
**Table: 4.12**

**Total Interest Paid to Total Working Fund Ratio**

Year	Ratio (%)	
	KFL	NHMF
2006/07	7.10	7.32
2007/08	6.49	6.21
2008/09	6.73	5.74
2009/10	6.03	5.60
2010/11	6.81	5.85
Mean	6.63	6.14

(Source: Appendix -12)

**Figure: 4.12**



Above table and figure No 4.12 shows that KFL has fluctuating trend of ratio whereas NHMF has decreasing trend of ratio except in 2010/11. Due to the higher ratio in each year and average too of KFL, it seems less conscious about borrowing cheaper fund

**4.1.1.4 Measurement of Risk**

For this study, following risk ratios are used to analyze and interpret the financial data and investment policy.

**(a) Credit Risk Ratio**

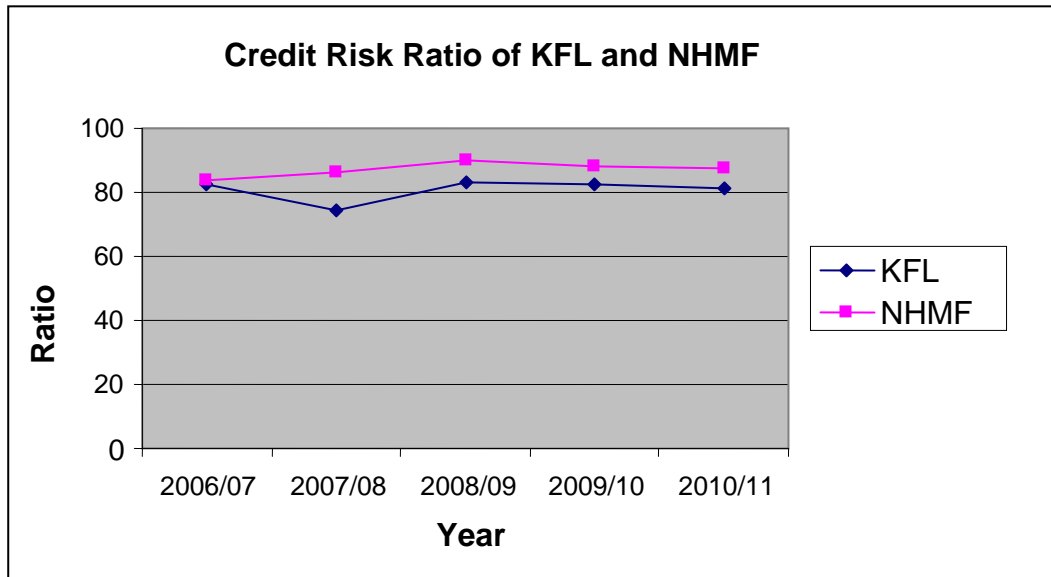
In general, credit risk ratio shows the proportion of non-performing assets in the total investment plus loan and advances of a bank.

**Table: 4.13**  
**Credit Risk Ratio**

Year	Ratio (%)	
	KFL	NHMF
2006/07	82.37	83.87
2007/08	74.58	86.26
2008/09	83.32	90.19
2009/10	82.24	88.12
2010/11	81.43	87.76
Mean	80.79	87.24

(Source: Appendix-13)

**Figure: 4.13**



Above table No.4.13 shows that KFL and NHMF have the credit risk ratio in fluctuating trend. KFL has highest and lowest ratio of 83.32% and 74.58% in the year 2008/09 and 2007/08 respectively. And NHMF has the highest and lowest ratio of 90.19% and 83.85% in the year 2008/09 and 2006/07 respectively. The mean ratio of KFL is lower than that of NHMF (i.e.80.79 % < 87.24%).

#### **4.1.1.5 Growth Ratio**

Growth ratio denotes that how well the banks are preserving their economic or financial position. To calculate, check and analyze the expansion and growth of the selected bank the following ratios are calculated:

##### **(a) Growth Ratio of Total Deposits**

To measure such growth percentage and analysis the following formula are used:

$$\text{Growth Percentage} = \frac{\text{Ending Value} - \text{Beginning Values}}{\text{Beginning Value}} \times 100$$

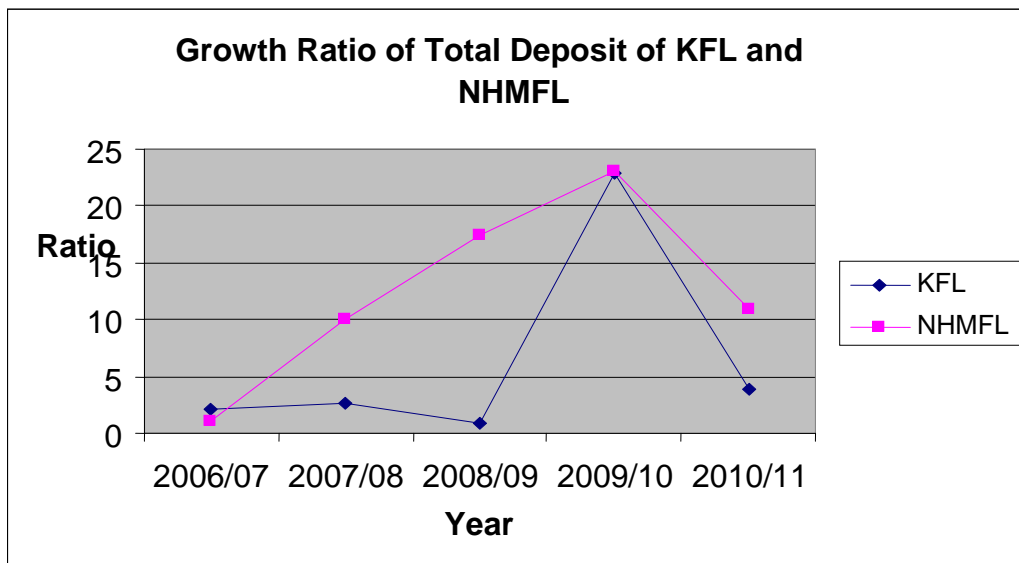


**Table: 4.14**  
**Growth Ratio of Total Deposits (in %)**

Banks	Year and Growth Ratio					Average Growth Rate (%)
	2006/07	2007/08	2008/09	2009/10	2010/11	
<b>KFL</b>	2.15	2.59	0.95	22.83	3.84	<b>6.47</b>
<b>NHMF</b>	1.08	9.97	17.49	23.13	10.90	<b>12.51</b>

(Source: Appendix-14)

**Figure: 4.14**



Above table No 4.14 shows that KFL has fluctuating trend and NHMF has increasing trend of total deposits except in 2010/11. The growth ratio of KFL and NHMF are 6.47% and 12.51% respectively. The growth ratio of NHMF seems to be higher than that of KFL.

**(b) Growth Ratio of Loan and Advances**

To measure such growth percentage and analysis the following formula are used:

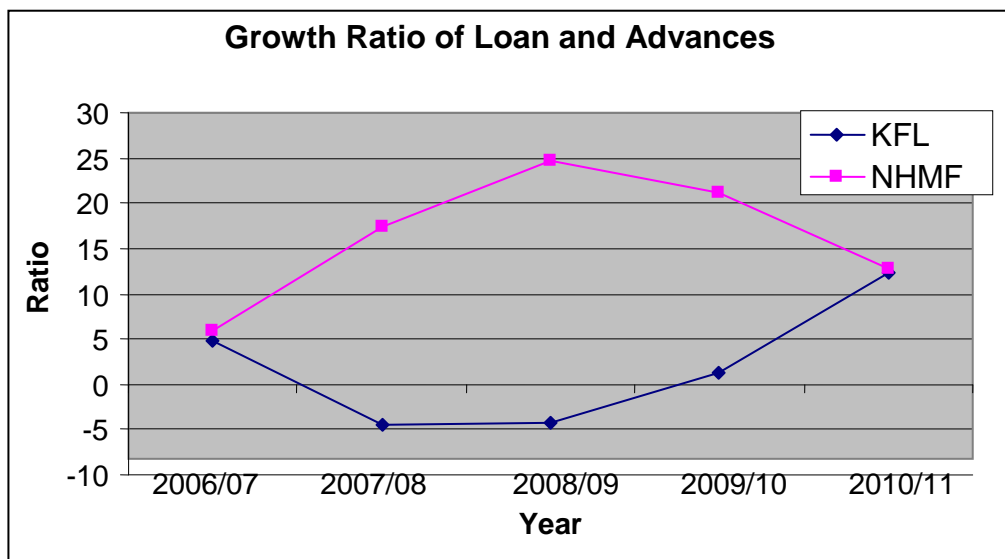
$$\text{Growth Percentage} = \frac{\text{Ending Value} - \text{Beginning Values}}{\text{Beginning Value}} \times 100$$

**Table: 4.15**  
**Growth Ratio of Loan and Advances (in %)**

Banks	Year and Growth Ratio					Average Growth Rate (%)
	2006/07	2007/08	2008/09	2009/10	2010/11	
<b>KFL</b>	4.82	-4.51	-4.30	1.20	12.38	<b>1.92</b>
<b>NHMF</b>	6.02	17.47	24.77	21.20	12.81	<b>14.04</b>

(Source: Appendix-15)

**Figure: 4.15**



The above analysis shows that NHMF has higher growth rate than that of KFL (i.e. 14.04% > 1.92%). KFL has decreasing trend and NHMF has increasing trend in first three years and in decreasing trend in last two years growth rate of loans and advances.

**(c) Growth Ratio of Total Investment**

To measure such growth percentage and analysis the following formula are used:

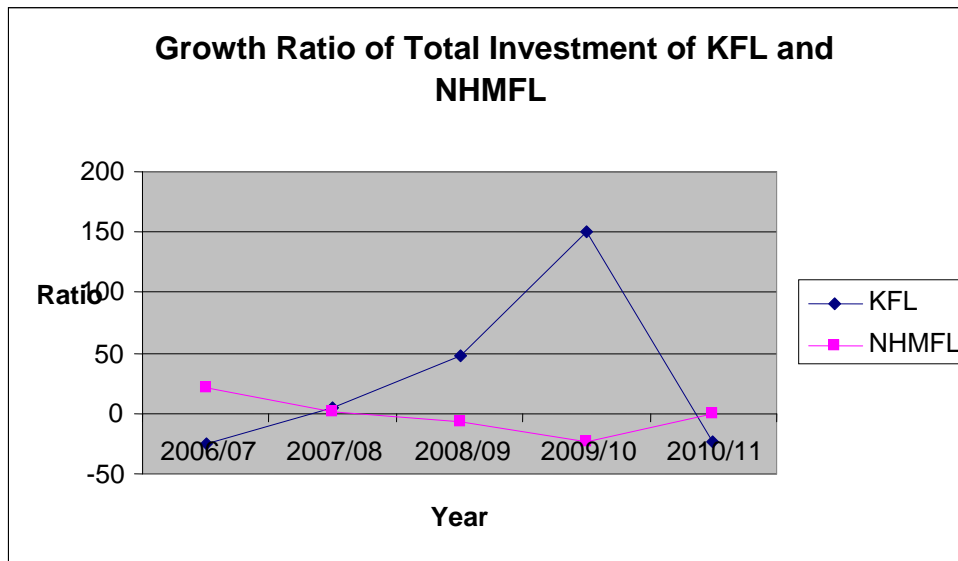
$$\text{Growth Percentage} = \frac{\text{Ending Value} - \text{Beginning Values}}{\text{Beginning Value}} \times 100$$

**Table: 16**  
**Growth Ratio of Total Investment**

Banks	Year and Growth Ratio					Average Growth Rate(%)
	2006/07	2007/08	2008/09	2009/10	2010/11	
<b>KFL</b>	-25.82	5.15	47.10	149.97	-22.76	<b>30.73</b>
<b>NHMF</b>	21.37745	1.087853	-6.82788	-22.8039	0.36046	<b>-1.36</b>

(Source: Appendix -16)

**Figure: 4.16**



The growth rate of total investment of KFL seems to be higher than that of NHMF i.e. 30.73% > -1.36%. KFL has negative trend in 1<sup>st</sup> & last period and in increasing trend in remaining years but NHMF has decreasing and negative trend of growth ratio of investment.

**(d) Growth Ratio of Net Profit**

To measure such growth percentage and analysis the following formula are used:

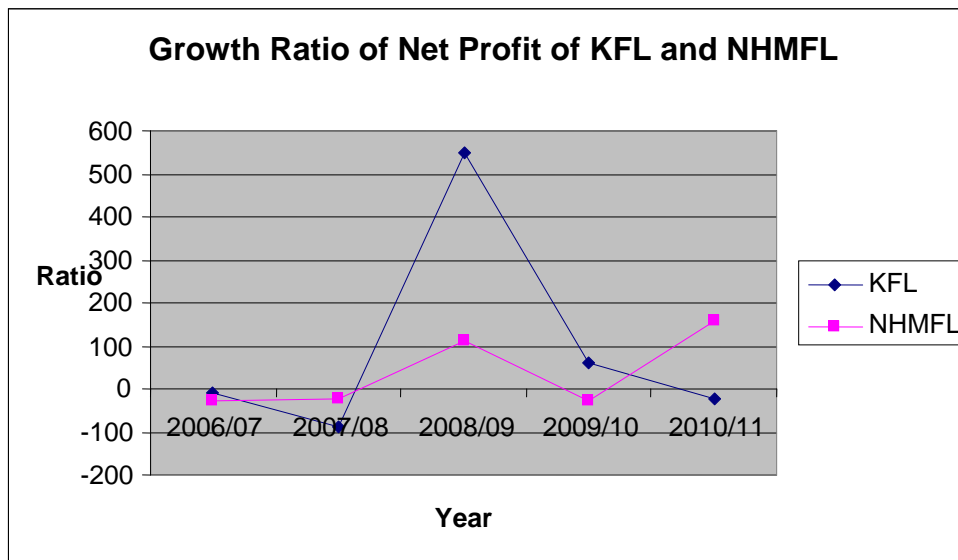
$$\text{Growth Percentage} = \frac{\text{Ending Value} - \text{Beginning Values}}{\text{Beginning Value}} \times 100$$

**Table: 4.17**  
**Growth Ratio of Net Profit**

Banks	Year and Growth Ratio					Average Growth Rate (%)
	2006/07	2007/08	2008/09	2009/10	2010/11	
<b>KFL</b>	-8.64931	-87.7253	548.7365	60.7123	-23.6727	<b>97.8</b>
<b>NHMF</b>	-27.4558	-23.503	113.1471	-27.9109	157.1611	<b>38.29</b>

(Source: Appendix-17)

**Figure: 4.17**



From table no 4.17 we can conclude that KFL has growth rate of 97.8% and NHMF has the growth rate of 38.288%. It seems that KFL has higher growth rate than that of NHMF. Both banks followed a fluctuating trend on the growth ratio of net profit.

## **4.2 Sector wise Lending of Financial Companies:**

Modern Credit Management supports and benefits businesses by optimizing their profits and liquidity situation. In manufacturing, in commerce or in service providers such as leasing, an automated Credit Management process aids in evaluating customers' creditworthiness and early warning of credit defaults.

With extensive electronic support of the processes, businesses have the ability to assess their customers' creditworthiness according to their business model and risk appetite. Embedded in the solution is support for a multiplicity of workflows

Lending is one of the important functions of financial companies. Lending position of the bank should be continuously monitored to avoid any critical situation. Whether the bank is lending in accordance with the deposits collected and investments made by the shareholders should be analyzed periodically. An idle deposit is loss to the company so proper utilization of the funds in investment and lending aspects are extremely necessary for a bank to survive and grow.

The financial companies never invest its funds in those securities, which too much depreciated and fluctuated because a little difference may cause a great loss. It must not invest funds into speculative business that may be result in bankruptcy at once or may earn millions in a minute also. They should accept that type of securities, which are marketable and with high market price. Under this topic, an attempt has been made to analyze the lending strength of financial companies under study in relative terms as well as absolute terms.

**Table no 4.18**  
**Sector wise Investment of KFL and NHMF in the Year 2010/11**

'000'

S. N.	Particular/ Investment Sector	KFL Total Lending	Percentage (%)	NHM Total Lending	Percentage (%)
1.	Loan Investment	12880	20.00	17540	27.14
2.	Agricultural Sector	10250	15.90	14725	22.79
3.	Sales and Trading Sector	11304	17.56	9586	14.84
4.	Insurance Sector	564	0.87	658	1.11
5.	Real Estate Investment	9048	14.10	10412	16.20
6.	Government Securities	3658	5.68	4685	7.25
7.	Transportation	8650	13.44	4525	7.00
8	Others	8009	12.44	2437	3.77
	<b>Total</b>	<b>64,363</b>	<b>100</b>	<b>64,595</b>	<b>100</b>

Form the table no 4.18 sector wise investments of the both financial companies are shown of year 2010/11. In the category of the loan, house loan, educational loan and other kind of loans are included. In the loan sector investment both companies invested highest portion of

investments rather than other like 20.00 and 27.14 percent of KFL and NHMF respectively. It shows that the investment patterns of the financial companies are interestingly focused on the housing loan category. Moreover, sales and trading sector investment is also high in comparison of other kinds of investments i. e. 17.56 and 14.84 percentage of KFL and NHMF. Other kinds of investment sectors of the companies are agricultural, insurance, real state government securities transportation and others. Agricultural sector investment seems highest in regards of others investment.

### 4.3 Evaluation of Credit Management

#### 4.3.1. Coefficient of Correlation

##### a) Correlation between Total Deposits and Total Investment

The following table describes the relationship between total deposits and total investment of KFL and NHMF of five years study period. In this case, total deposits are independent variables say (X) and total investment is dependent variable say (Y).

**Table: 4.19**

**Correlation between Total Deposits and Total Investment**

Name of Bank	Base of Evaluation			
	r	R <sup>2</sup>	P.E.	6 x P.E.
<b>KFL</b>	0.929	0.863	0.0413	0.248
<b>NHMF</b>	-0.962	0.925	0.023	0.136

(Source: Appendix-18)

The Table No 4.18 shows that coefficient of correlation between deposits and investment of KFL is 0.929 i.e. high degree of positive correlation between these two variables. And the value of coefficient of determination (R<sup>2</sup>) is also 0.863 which means 86.3% of investment decision depend upon deposit and only 13.7% investment is depend upon other variables. Similarly probable error is 0.0413 and 6 x P. E. is 0.248 which shows that R<sup>2</sup> is highly greater than 6 x P. E. Therefore it reveals that relationship between deposits and investment is significant i.e. correlation is certain.

Likewise, in case of NHMF, coefficient of correlation between investment and deposit (r) is -0.962 that means there is a high degree of Negative correlation between two variables. The value of coefficient of determination (R<sup>2</sup>) is also 0.023 which means only 2.3% of

investment decision depend upon deposit and rest 97.7% investment is depend upon other variables. Similarly probable error is 0.023 and 6 x P. E. is 0.136 which shows that  $R^2$  is just greater than 6 x P. E. Therefore, it reveals that relationship between deposit and investment is significant i.e. correlation is certain.

**b) Correlation between Total Deposits and Loans and Advances**

The following table describes the relationship between total deposits and loan and advances of KFL and NHMF with comparatively under five-year period. In this case, total deposits are independent variable say (X) and loan and advances is dependent variable say (Y).

**Table: 4.20**  
**Correlation between Total Deposits and Loans and Advances**

Name of Bank	Base of Evaluation			
	<b>r</b>	<b>R<sup>2</sup></b>	<b>P.E.</b>	<b>6 x P.E.</b>
<b>KFL</b>	0.305	0.093	0.274	1.64
<b>NHMF</b>	0.996	0.992	0.0024	0.015

(Source: Appendix-19)

From the Table 4.19 we can find that the coefficient of correlation between deposits and loan and advances of KFL and NHMF are 0.305 and 0.996 respectively. This shows the positive relationship between these two variables i.e. loan and advances and deposits of both banks. By considering coefficient of determination ( $R^2$ ), the value of  $R^2$  is 0.093 in case of KFL and 0.992 in case of NHMF.

The value of  $R^2$  of KFL is 0.093, which means only 9.3% of loan and advances decision is determined by deposit and rest 90.7% loan and advances depend upon other variables. The value of  $R^2$  of NHMF is 0.992, which means that 99.2% of loan and advances is determined by deposit and only 0.8% loan and advances depend upon other variables.

In view of the probable error of KFL and NHMF, the value of  $R^2$  of KFL is less than the 6 times of P.E. (i.e.  $1.64 > 0.093$ ) which indicates there is significant relationship between deposits and loan and advances. Similarly value of  $R^2$  of NHMF greater than the 6 times of P.E. (i.e.  $0.992 > 0.015$ ) significant relationship between deposit and loan and advances.

### 4.3.2. Trend Analysis

Here, trend analyses of various Ratios are projected for the five years. The measure of trend analysis shows the behavior of given variables in series of time. This trend analysis is carried out to see average performance of the Finance companies for next five years. Sample of trend analysis are as follows

- Loan and advance to Total Deposit
- Total Investment to Total Deposit Ratio
- Return on Loan and Advance Ratio

#### a) Trend Analysis of Loan and advance to Total Deposit Ratio:

In this topic an effort has been made to analyze the trend of loan and advances to total deposits ratio of KFL and NHMF with comparatively of five years study period and projection of next five years. The following table describes the trend values of loan and advances to total deposits ratio of KFL and NHMF.

$$Y = a + b x$$

Where,

Y = dependent variable, a = Y- intercept, b = slope of trend line or annual growth rate,

X = deviation from some convenient time periods.

The following graph helps to show the trend lines of total deposit for the projected five years. The equations are

$$Y_c = 89.54 - 6.522x \text{ of KFL}$$

$$Y_c = 90.177 + 2.643x \text{ of NHMF}$$



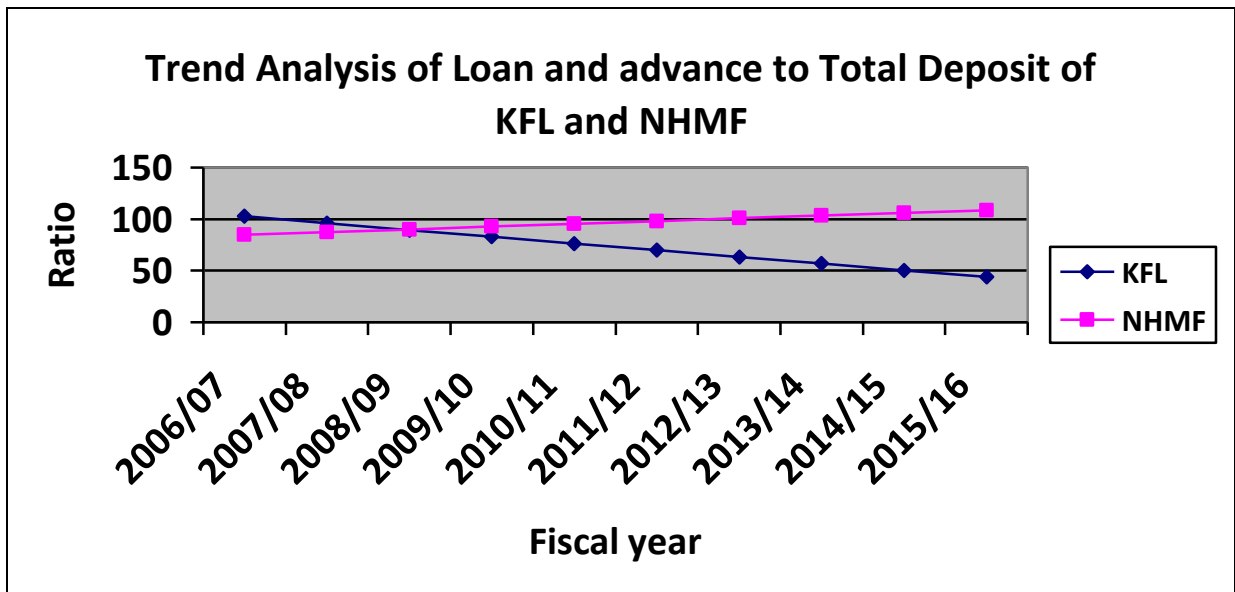
**Table No 4.21**

**Trend Analysis of Loan and advance to Total Deposit (in %)**

Year	KFL	NHMF
2006/07	102.584	84.884
2007/08	96.062	87.527
2008/09	89.54	90.17
2009/10	83.018	92.813
2010/11	76.496	95.456
2011/12	69.974	98.099
2012/13	63.452	100.742
2013/14	56.93	103.385
2014/15	50.408	106.028
2015/16	43.886	108.671

(Source: Appendix -20)

**Figure No 4.18**



Above Figure No 4.18 show that Trend of Loan and advance to Total Deposit of KFL is decreasing. Its means total deposits are not utilize efficiently. The Trend of Loan and advance to Total Deposit of NHMF are slightly increasing up warding. It mean total deposit utilizing in loan and advance so trend of NHMF has smooth and regular up warding position.

**b) Total Investment to Total Deposit Ratio**

The heading analyze the trend of total investment to total deposits ratio of KFL and NHMF with comparatively under five years study period and projects the trend of coming five years. The following table describes the trend values of total investment to total deposits ratio of KFL in comparison to NHMF for ten years. The following graph helps to show the trend lines of total deposit for the projected five years. The equations are

$$Y_c = 14.848 + 3.818x \text{ of KFL}$$

$$Y_c = 13.54 - 3.147 X \text{ of NHMF}$$

**Table No 4.22**

**Trend Analysis of Total Investment to Total Deposit Ratio (in %)**

<b>Year</b>	<b>KFL</b>	<b>NHMF</b>
2006/07	7.212	19.84
2007/08	11.03	16.693
2008/09	14.848	13.546
2009/10	18.666	10.399
2010/11	22.484	7.252
2011/12	26.302	4.105
2012/13	30.12	0.958
2013/14	33.938	-2.189
2014/15	37.756	-5.336
2015/16	41.574	-8.483

(Source: Appendix -21)

Figure No 4.19

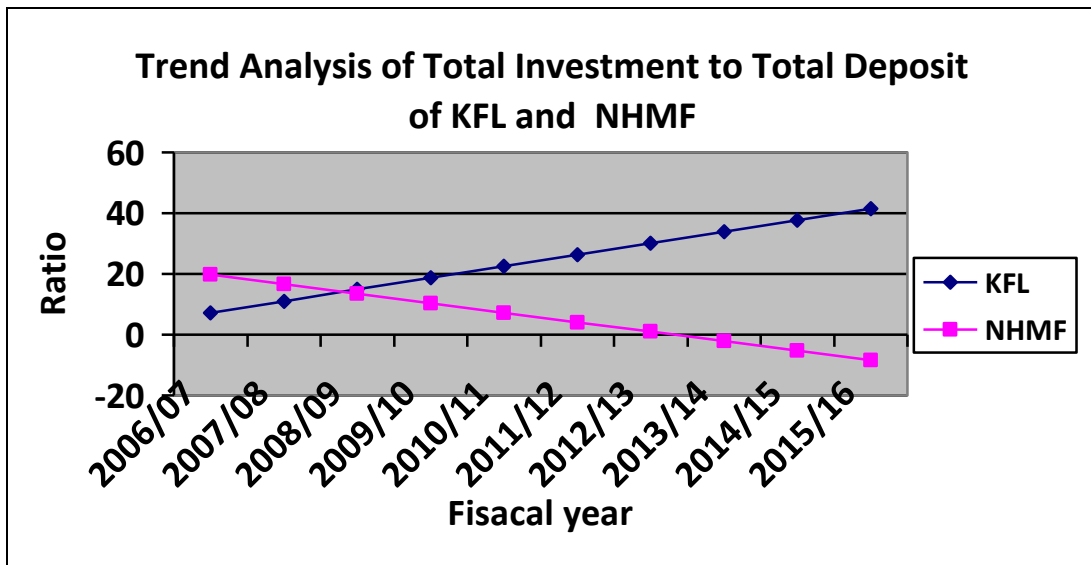


Figure No 4.19 shows that the trend of total investment to total deposit of KFL is slightly increasing trend. Its mean total deposit utilized on total investment. The trend of total investment to total deposit ratio of NHMF is decreasing trend it indicate that the income from total investment to total deposit is decreasing trends.

c) **Trend Analysis of Return on loan and advance ratio:**

The headings analyze the trend Return on loan and advance ratio of KFL and NHMF with comparatively under five years study period and projects the trend of coming five years. The following table describes the trend values of the trend Return on loan and advance ratio of KFL in comparison to NHMF for ten years.

The following graph helps to show the trend lines of total deposit for the projected five years. The equations are

$$Y_c = Y_c = 2.36 + 2142.8x \text{ of KFL}$$

$$Y_c = 1.908 + 0.2 X \text{ of NHMF}$$

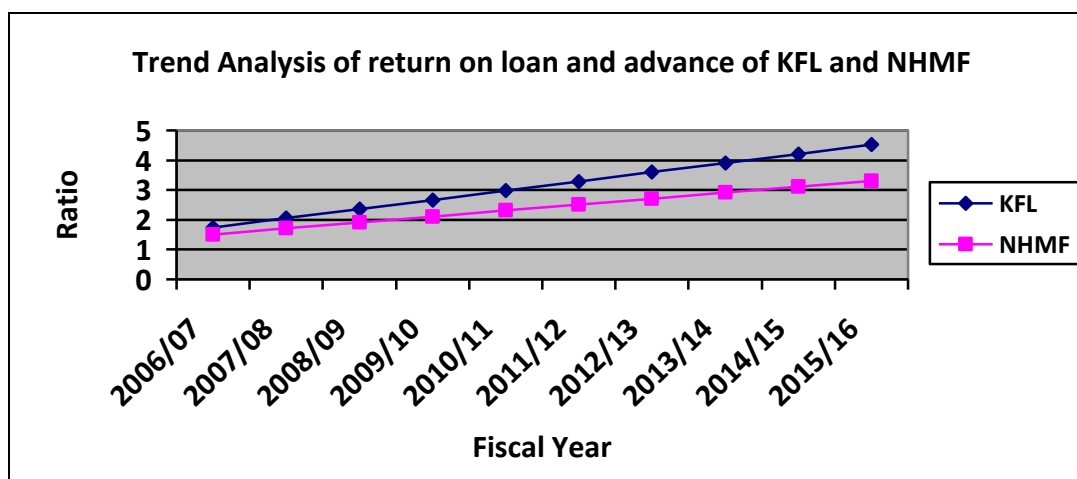
**Table No 4.23**

**Trend Analysis of return on loan and advance ratio (in %)**

Year	KFL	NHMF
2006/07	1.742	1.508
2007/08	2.051	1.708
2008/09	2.36	1.908
2009/10	2.669	2.108
2010/11	2.978	2.308
2011/12	3.287	2.508
2012/13	3.596	2.708
2013/14	3.905	2.908
2014/15	4.214	3.108
2015/16	4.523	3.308

(Source: Appendix -22)

**Figure No 4.20**



The Table and figure No 4.20 shows that the trend of return on loan and advance ratio of KFL is highly increasing trend. It means return from loan and advance is little higher than the NHMF. The trend of return on loan and advance ratio of NHMF has smooth and regular

up ward increasing trend. Hence return from loan and advance of both finance companies is positive and increasing trend.

#### **4.4 Major Findings of the Study**

From the analysis of the data collected from various sources following findings have been made.

1. The mean ratio of cash and bank balance to total deposits of KFL is higher than NHMF. It means the liquidity position of KFL is higher than NHMF. It shows the higher position regarding the meeting of demand of its customer on their deposit at any time than NHMF.
2. The average study of cash and bank balance to current assets ratio of KFL is higher than NHMF. It shows that NHMF has taken more risk to meet the daily requirement of its customer's deposit than KFL.
3. NHMF has invested more portions of current assets on government securities than KFL according to average study. It means NHMF is more sensitive in investment in productive sector than KFL. It means NHMF has invested more money in risk free assets than that of KFL. In another word, KFL has emphasizes on more loans and advances and other short-term investment than investment in govt. securities.
4. In average KFL has mobilized 89.54% of its collected deposit in loan and advances, that is slightly less than that of NHMF. According to NRB directives above 70% to 90% of loan and advances to total deposit ratio is able to better mobilization of collected deposit. So all of the year both KFL and NHMF has met the NRB requirement or it has properly utilized its deposit to provide loan.
5. loan and advances to total assets ratio of KFL is in fluctuating trend whereas ratio of NHMF is in increasing trend While observing their ratios; NHMF is better mobilizing of fund as loan and advances and it seems quite successful in generating higher ratio in each year.
6. Mean ratio of investment on government securities to total working fund of KFL and NHMF are 0.21% and 3.25%. Respectively. NHMF has higher ratio in every year and mean too. It means NHMF has invested more money in risk free assets out of its total assets than that of KFL. In another word KFL has emphasizes on more loans and advances and other short term investment than investment in govt. securities. Mean

ratio of investment on share and debenture on working fund of KFL and NHMF are 0.86% and 0.33%. Respectively, KFL has higher ratio in every year and mean too. It means KFL has invested more money in risky assets out of its total assets than that of NHMF. In another word, NHMF has emphasizes on more govt securities rather than investment on share and debenture.

7. KFL has higher mean ratio of return on loan and advances. So it seems successful by generating higher ratio. It can be concluded that KFL has better utilized the loan and advance for the profit generation in comparison with NHMF.
8. ROA of both companies are in fluctuating trend however KFL seems successful in managing and utilizing the available assets in order to generate revenue since its ROA ratio is higher than that of NHMF(i.e. 1.61%>1.46%)of total assets in an average.
9. KFL seems more conscious about managing its assets in order to earn more interest ratio because it has higher ratio in each year and average ratio is also higher. KFL has 11.94% average ratio whereas NHMF shows 10.46% average ratio. The mean ratio of KFL is more than that of NHMF. In comparison, KFL seems effective in earning interest to some extent although it has lower earning of interest income but it must break the decreasing trend in coming year.
10. KFL has fluctuating trend of interest paid to working fund ratio whereas NHMF has decreasing trend of ratio except in 2010/11. Due to the higher ratio in each year and average too of KFL, it seems less conscious about borrowing cheaper fund In case of credit risk ratio KFL has the lower risk than NHMF.
11. KFL has the higher degree of correlation coefficient between deposit and investment than NHMF. It states that KFL is in better position in the mobilization of deposits as investment in comparison to NHMF. There is significant relationship between correlation of coefficient of deposit and investment of KFL and but insignificant relationship between correlation of coefficient of deposit and investment of NHMF. Correlation coefficient between deposit and loan and advances of KFL is lower than NHMF. It indicates that NHMF is successfully mobilizing its deposits as loan and advances. There is significant relationship between correlation coefficient of deposits and loan and advances KFL and NHMF.

12. The Trend of Loan and advance to Total Deposit of KFL is decreasing. Its means total deposits are not utilize efficiently. The Trend of Loan and advance to Total Deposit of NHMF are slightly increasing up warding. It mean total deposit utilizing in loan and advance so trend of NHMF has smooth and regular up warding position.
13. The trend of total investment to total deposit of KFL is slightly increasing trend. Its mean total deposit utilized on total investment. The trend of total investment to total deposit ratio of NHMF is decreasing trend it indicate that the income from total investment to total deposit is decreasing trends.
14. The trend of return from portfolio of KFL is increasing trend. It means return from overall investment sector is little higher than the NHMF. The trend of return on portfolio investment has smooth and regular upward increasing trend. Hence return from portfolio investment of both finance companies is positive and increasing trend.

## CHAPTER - V

### SUMMARY, CONCLUSION AND RECOMMENDATIONS

#### 5.1 Summary

Financial institution includes banks, finance companies, co-operative organizations and insurance companies. All of them do contribute something to the economy of the country. Financial institutions play a vital role in the proper functioning of an economy. Among them, banking sector plays an important role in the economic development of the country. Finance companies are one of the vital aspects of this sector, which deals in the process of channelizing the available resources in the needed sectors. It is the intermediary between the deficit and surpluses of financial resource.

Every financial institution collects funds from different sources and mobilizes it into the different sectors, which is always surrounded with risk. Credit risk is one part of that risk. Credit risk is the potential financial loss resulting from the failure of customer to pay their debt in time. As in order from, credit risk is crucial part of risk arises among in the banking industry. The study had been carried based on finance companies i.e. KFL and NHMF for credit risk management. The major objective for the study had been pointed out as follows:

- a) To analyze the lending portfolio of finance companies.
- b) To determine the impact of deposit in liquidity and its effect on lending practices of finance companies.
- c) To evaluate strength and weakness in credit risk management of finance companies.
- d) To provide necessary suggestions and recommendations for concerned parties.

To achieve the objectives of the study, descriptive and analytical research design has been used. Some statistical and financial tools have also been applied to examine facts and descriptive techniques have been adopted to evaluate credit risk of KFL and compare it with NHMF Limited. The study is based on secondary data. So the descriptive and analytical research designs have been used. In this study only two finance companies have been taken as sample. All the finance companies in Nepal are the population of the study. The samples taken are Katmandu finance Limited and Nepal housing and merchant Ltd.



The research is based on secondary source of data. The data relating to the investment, deposit, loan and advances, assets and profit are directly obtained from the balance sheet and Profit and Loss A/C of the concerned company's annual reports. Supplementary data and information are collected from number of institution and authoritative sources like Nepal Rastra Bank, Security Exchange Board, Nepal Stock Exchange Ltd., Ministry of Finance, Budget speech of different fiscal years, economic survey and National Planning Commission etc. To achieve the objectives of the study various financial and statistical tools have been used. After collecting the data from the different sources, it is analyzed by using financial tools and statistical tools. Findings are drawn by applying various financial tools namely liquidity ratio, assets management ratio, profitability ratio, growth ratio and risk ratio. In the same way, statistical tools have been used namely mean, coefficient of correlation and least square method trend.

## **5.2 Conclusion**

From the analysis of the liquidity position of KFL and NHMF, liquidity position of KFL is higher than NHMF. It shows the higher position regarding the meeting of demand of its customer on their deposit at any time than NHMF but KFL has excess liquidity rather than that of NHMF because of poor investment opportunities. NHMF has taken more risk to meet the daily requirement of its customer's deposit than KFL as it has lower cash and bank balance to current ratio. NHMF has made enough investment in government securities than KFL. In another word KFL has emphasizes on more loans and advances and other short term investment than investment in govt. securities.

In view of assets management side of two companies, it can be concluded that KFL is in slightly weak position in mobilizing the collected deposits as loan and advances. However in all year both companies have met the NRB requirement in regarding utilization of deposit to provide loan. KFL has successfully allocated its deposit in investment portfolio in comparison with NHMF. NHMF has invested more money in risk free assets out of its total assets than that of KFL has invested more money in risky assets out of its total assets than that of NHMF. In another word NHMF has emphasizes on more govt. securities rather than investment on share and debenture.

From the viewpoint of profitability, KFL has higher mean ratio of return on loan and advances. So it seems successful by generating higher ratio. It can be concluded that KFL has better utilized the loan and advance for the profit generation in comparison with NHMF.

KFL seems successful in managing and utilizing the available assets in order to generate revenue since its ROA ratio is higher than that of NHMF. KFL seems effective in earning interest to some extent although it has lower earning of interest. Due to the higher ratio in each year and average too of KFL, it seems less conscious about borrowing cheaper fund. In case of credit risk ratio, KFL has the lower risk than NHMF.

From the growth ratio of total deposits, it can be concluded that NHMF has more collection capacity than KFL. Growth rate of NHMF on loan and advances is better in comparison to KFL. Growth rate of total investment of KFL seems good than NHMF, similarly KFL has better position than that of NHMF with respect to growth rate of net profit. Correlation coefficient between deposits and total investment and deposits and loan and advances of KFL and NHMF indicates the positive relationship or there is high degree of positive correlation. In most of the cases it has been found that loan and advances and investment decision depends upon other variables. From the calculation of probable error it can be concluded that the relationship between deposits and investment and loan and advances and deposits of both companies is significant.

By considering the trend values, Trend of Loan and advance to Total Deposit of KFL is decreasing. It means total deposits are not utilize efficiently. The Trend of Loan and advance to Total Deposit of NHMF are slightly increasing up warding. It means total deposit utilizing as loan and advance of NHMF has smooth and regular up warding position. Trend of total investment to total deposit of KFL is slightly increasing trend. The trend of total investment to total deposit ratio of NHMF is decreasing trend. Trend of return on loan and advance ratio of KFL is highly increasing trend. It means return from loan and advance is little higher than the NHMF. The trend of return on loan and advance ratio of NHMF has smooth and regular up ward increasing trend. Hence return from loan and advance of both finance companies is positive and increasing trend.

The companies KFL and NHMF are more focused on fund based income rather than non fund based and others. They are concentrating in the portfolio investment to generate optimum income and they are focusing the good level of portfolio return form the investment. The major portions of the banks income are generated through the interest earned from the loan and advances. Any lose measures control found in the appraisal of the loan proposal will directly affect the interest income of the bank.

### 5.3 Recommendations

Based on the presentation and analysis of data and major of this study, following recommendations has been made:

1. The ratio of cash and bank balance to total deposits and current assets of KFL is higher than NHMF. It means NHMF should increase its liquidity position on the other hand KFL has higher idle cash and bank balance. It may decrease over all profit of bank. So KFL is recommended to activate its idle cash and bank balance in productive sector.
2. Banks are suggested not to be surrounded and limited within the interest and status of big clients like multinational companies, manufacturer and exporter. The banks have to preserve the banking and saving habits of the low-income people of the kingdom. Because the main source of the collecting deposits of commercial banks are from public sector. It is also recommended to collect more funds as deposits through different schemes from different level of public, through assortment of deposit schemes and facilities like housing schemes, education loan, vehicle loan, and deposit for housewife etc.
2. From the analysis, KFL has not invested more funds in government securities in comparison to NHMF. The bank has higher cash and bank balance than NHMF. Therefore, it is recommended to invest in government securities instead of keeping idle and is not considered good from profitability point of view. Investment on those securities issued by government is free of risk, highly liquid and highly saleable in the marketplace.
3. The recovery of the loan is most challenging job for banks. Increasing in non-performing assets leads to failure of commercial bank in recovery of loan. Therefore it has been recommended that KFL and NHMF should follow liberal lending policy when sanction of loan and advances have been done with adequate guarantee and should implement sound collection policy with proper identification of creditworthiness of customers, continual follow up and legal procedure if required.
4. NHMF is recommended to increase their investment on shares and debentures on different sectors to earn more interest and dividend income to increase its net profit. KFL seems less conscious about borrowing cheaper fund. So it should give more priority on this matter.

5. Both companies have earned more income from interest income which is not good for long term view. So both have to increase their revenue through other banking activity for long-term survival and to avoid bad debt risk.
6. KFL has successfully allocated its deposit in investment portfolio in comparison with NHMF. So NHMF should successfully allocate its deposit in invest portfolio.
7. Both banks should be careful in increasing profit of the bank to maintain the confidence of shareholders, depositors and all its customers. NHMF profitability position is not better than that of KFL. So, NHMF is strongly recommended to utilize risky assets and shareholders fund to gain high amount of profit.
8. NRB has given directives to financial institution to invest their certain percentage of investment in deprive and priority sector. Both companies have earned profit from profitable and private sector. So, they are recommended to strictly follow up the directives issued by NRB and should make investment on public utilities sector like health, sanitation, education, drinking water, agriculture etc.
9. The bank should introduce the credit card facility to its customers. It helps to increase the lending portfolio of the bank.