

# CHAPTER - I

## INTRODUCTION

### 1.1 Background of the Study

Nepal is one of the least developed & landlocked country of the world. It is surrounded by two big and rapidly developing countries like India and china. It has surrounded three sides by India and one side by china. Because of landlocked country; it has to depend upon its neighbor and donors countries.

Nepal has an agro-based economy, where many people are engaged with agriculture. The main reason for agro-based economy of Nepal is because of the geographical construction of the country. The other reason is due to its low literacy rate, which has restricted the people to primitive and traditional forms of occupation.

The sources of finance are the most essential element for the establishment and operation of any profit and non-profit oriented institutions. Profit oriented institutions usually obtain these sources through ownership capital, public capital and financial institutions such as bank; in the form of credit and overdraft. Banking sector plays a vital role for the countries economic development. Bank is a resource mobilization institution which accept deposits from various sources and invest such accumulated resources into the field of agriculture,trade,commerce,industry and tourism etc.The banking sector is largely responsible for collecting household savings in terms of different types of deposits and regulating them into the society by lending them in different sectors of the economy.the banking sector has been reached in the most remote areas of the country and has experienced a good deal in the growth of the economy by lending its resources in small scale industries under intensive banking program that has enable the banks to share economic growth of the country.[Shrestha,1993:32]

Banking institutions are inevitable for the resources mobilization and all the development of the country. They have resources for economic confidence of various segments and extend credit to people. (Grywinshki, 1993:87)

Banks refers to any firms that are basically concerns with the transaction of money. However, today's banks are established for specific purposes. Different types of banks are focuses different types of services to its customer although the basic principle is same.The

history of the development of financial institutions in Nepal is not very long. The history of banking begins from the establishment of the commercial bank; Nepal bank ltd. in 1994 B.S. for the first time to provide modern and organized banking service in Nepal up to 2012 B.S., only Nepal bank ltd. provided services to the publics and organized bank later, Nepal Rastra Bank was established in 14<sup>th</sup> Baisakh 2013 B.S. As a Central Bank of Nepal under Nepal Rastriya Bank Act 2012 B.S. Similarly Rastriya Banijya Bank was established in 2021 B.S. The birth of these banks brought a new land mark in history of banking facilities in Nepal. Thereafter banks were established gradually.

Financial institutions are the organizations that channel the saving of government, business and individuals into loans or investments. So, they position themselves between provider and users of fund. The role of financial institutions is to accumulate funds from various savers and lend those funds to borrowers. Thus, they actively participate in the money market and capital market. Banks, mutual funds, insurance companies are the example of financial institutions. They play key role in the smooth and efficient functioning of the economy.

Financial institution can be considered as the catalyst to the economic growth of a country. The development process of a country involves the mobilization and developed of resources. Development of trade, commerce and industry are the prime requisite for the attainment of the economic political and social goals. To fulfill the purpose of planning, financial functions more often dominate the other functions. “There is always lack of finance in underdeveloped economy because natural resources are either underutilized or unutilized in productive sectors or even other purposes i.e. social welfare and so on. Likewise, underdeveloped countries are not deficient in land, water, mineral, forest or power resources, though they may be untapped; constituting for the rapid development of the economic, there should be proper mobilization of resources. Due to various difficulties or even ignorance of the people, such resources have not been properly utilized. Hoarding could be one of the reasons for this. So, banks and other financial institutions play a vital role to encourage thrift and discourage hoardings by mobilizing the resources ad removing the habit of hoarding. They pursue rapid economics growth, developing the banking habit among the people, collecting the small-scattered resources in one bulk and utilizing them in further productive purposes and rending other valuable services to the country. Thus, this gives the individuals an opportunity to borrow funds against future income, which may improve the economic well being of the borrower.

Financial institution in the economy plays a crucial role in the process of economic growth of the country. Financial institution refers to a business concern that is mainly confined to finance for the development of the trade, commerce and industry. Trade, commerce and industry are the prime factors of the economic development. Bank is a financial institution, which primarily deals in borrowing and lending. Banking is a vital part of national economy and a vehicle for the mobilization of economy's financial resources and extension of credit to the business and service enterprises.

Nepal is one of the least developed countries in the world. It is basically an agricultural, mountainous and landlocked nation surrounding by two large, fast developing nations, China and India. About 80% of the total population is engaged on subsistence farming. Despite its large share in labor market, it paradoxically, contributes 40% to the total GDP. As most of the labor forces are underemployed it is necessary to channel the huge labor force into industrial sector. The economic development of Nepal is still in initial stage. For the economic growth and development, government has initiated various economic policies such as industrial policy, foreign investment policy privatization policy and trade & transit policy.

Nepal has adopted mixed and liberal economic policy with an implicit objective to assist the state and the private sector. Especially after restoration of the democracy, the concept of the liberalization policies has been incorporated as directive principal and state policies. This liberalization has helped in establishing many companies, banks, finance companies and manufacturing industries. Thus these establishments help the country for its development.

The growth of banking is not so long. Compared to other developing or developed countries, the institutional development in banking system of Nepal is far behind. Even though the specific date of the beginning of money and banking deal in Nepal is not obvious, it is speculated that during the reign of the King Mandev the coin "Manank" and "Gunank" during the reign of the king Gunakamadev were in use. After the unification of Nepal, Prithvi Narayan Shaha had minted coin 'Mohar' in his name. An institution called "Taksar" was established in 1989 and it started to issue the coin scientifically. During the reign of Ranodip Singh an office named "Tejarath" was established in Kathmandu in 1993(B.S.) It used to provide loans to government officials and people against deposit of gold and silver. It had also extended its branches outside Kathmandu valley for providing loan. But this office had no right to accept deposit of public and it had no characteristics of modern banks. (Bhandari, 2004:6)

After the establishment of Nepal Bank Limited on 30th Kartik, 1994 (B.S.), modern banking system started in Nepal. Under the Nepal Rastra Bank Act 2012, Nepal Rastra Bank was established in 2013, Baishakh 14th in Nepal. Rastriya Banijya Bank was established in Government sector in 2022 and Agricultural Development Bank in 2024, 7th Magh. Nepal Arab Bank limited is the 1st joint venture bank established in 2041 under the Commercial Bank Act 2031 and Companies Act 2021. (Shrestha, 2004:2)

The credit policy cannot be sound unless it is based on a clear knowledge of the cost of credit. The cost is determined by the quantity of credit sales, the average collection period and the opportunity cost of capital. Whilst a marginal costing approach should be used which takes only incremental cost into account, the full opportunity cost has to be considered. The overall cost of credit will also be affected by the expected rate of inflation. Foreign accurate assessment of the cost of capital, a discounting approach should be used. A credit package can be differentiated in various ways; by duration, by interest charge, and by the interaction with the rest of the pricing mix.

Credit is regarded as the most income generating asset especially in commercial banks. Credit is regarded as the heart of the commercial banks in the sense that; it occupies large volume of transactions; it covers the main part of investment; most of the investment activities are based on credit; it is the main factor for crating profitability; it is the main source of creating profitability; it determines the profitability. It affects the overall economy of the country. In today's context, it also affects on national economy to some extent. If the bank provides credit to retailer, it will encourage the customer status. Similarly, if credit facility provided to trade & industry, the government will get tax from them and help to stimulate national economy. It is the security against depositors. It is proved from very beginning that credit is the shareholder's wealth maximization derivative. However, other factors can also affect profitability and wealth maximization but the most effective factor is regarded as credit. It is the most challenging job because it is backbone in commercial banks. Thus, effective management of credit should seriously be considered.

Management is the system, which helps to complete the every job effectively. Credit management is also the system, which helps to manage credit effectively. In other words, credit management refers management of credit exposures arising form loans, corporate bonds and credit derivatives. Credit exposures are the main source of investment in commercial banks and return on such investment is supposed to be main source of income.

Credit management strongly recommends analyzing and managing the credit risks. Credit risk is defined as the possibility that a borrower will fail to meet its obligations in

accordance with the agreed terms and conditions credit risk is not restricted to lending activities only but includes off balance sheet and inter - bank exposures. The goal of the credit risk management is to maximize a bank's risk adjusted rate of return by maintaining the credit risk exposure within acceptable parameters. For most banks, loans are the largest and most obvious sources of credit risk, however, other sources of credit risk exist throughout the activities of a bank, including in the banking book, and in the trading book, and both increasingly facing credit risk in various financial instruments other than loans, including acceptances, inter bank transactions and guarantees and the settlement of transactions.

The credit policy of a firm provides the framework to determine whether or not to extend credit and how much credit to extend. The credit policy decision of a bank has two broad dimensions; credit standards and credit analysis. A firm has to establish and use standards in making credit decisions, develop appropriate sources of credit information and methods of credit analysis.

## **1.2 Focus of the Study**

The study focuses on evaluating the deposits utilization of the finance in terms of loans and advances and investments and its contribution in the profitability of the finance. Here the researcher has focused this resource mainly to highlight and examine the credit management of the selected finance company. To highlight the credit management of the finance, the research is based on the certain statistical tools i.e mean, standard deviation, coefficient of variance, coefficient of correlation, coefficient of determination and trend analysis with a view to find out the true picture of the finance. The main objective of this research is to analyze the credit management through the use of appropriate financial tools. Present situation of Nepalese market is not so good for any kind of business, banking business is totally focus on lending business, which is naturally a risky business, as per present situation finance companies are playing the vital roles in the growth of Nepalese economy. So what kinds of precautions are taken by bank for its survival is very serious subject. As loan is the core area of the commercial banking. It plays the significance impact on the finance companies liquidity and profitability. But the most worry factor in banking industry is the total management of loan. Due to the excessive amount of non- performing assets in finance companies, there is the wide spread suspicion on the performance on the finance companies.

### 1.3 Statement of the Problem

Credit is the most effective and sincere area in banking sector. It is regarded as the heart of every banking sector. But the banking sector is far from this fact. Thus, Credit management is considered as the heart issues in Nepalese Commercial banking sector. Most major banking problems have been caused by weakness in credit management. Banks should now have a keen awareness of the need to identify measure, monitor and control credit as well as to determine that they hold adequate capital against it. These risks that they are adequately compensated for risks incurred. So, to establish creditability position is a major issue in commercial banking sector during these days.

It is no debate that high profitable or successful organization can easily fulfill the every need of the organization, customers and can serve the society. To improve the profitability situation of the bank, it is necessary to establish the higher creditability position of the bank. Thus, the creditability is the major source and building better creditability position is the major strategy of every commercial bank.

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Credit management concept has appeared as a major research gap in Nepalese commercial banking sector. There is lack of such scientific and empirical research that could identify the issues of credit management in Nepalese commercial banks. In this regard, the performance of Nepalese commercial banks is to be analyzed in terms of their credit. Some research questions regarding to the credit practices, credit efficiencies, liquidity position, industrial environment, management quality, organization climate, are considered as a clear evident in present situation. Thus, the specific research questions regarding credit management in Nepalese commercial banking sector are identified as follows: -

- Is the quality of management good in commercial banks?
- Is there any relationship between credit position and profitability situation?
- Is the credit practices adopted by commercial bank in good position?
- What is the credit efficiency of the Nepalese commercial banks?
- How does the commercial bank manage better creditability position?

## **1.4 Objectives of the Study**

The main objective of the study is to evaluate the credit management of finance companies in Nepal. In order to achieve the basic objective, the following other objectives are

- To determine the impact of deposit in liquidity and its effect on lending practices of Laxmi Bank and Machhapuchchhre Bank Ltd.
- To evaluate the credit management of Laxmi Bank and Machhapuchchhre Bank Ltd.
- To analyze the lending portfolio of Laxmi Bank and Machhapuchchhre Bank Ltd.
- To provide recommendations on the basis of major findings of the study.

## **1.5 Significance of the Study**

There are twenty eight commercial banks functioning in our country at present but there are only few researches in credit practices of joint venture commercial banks. Credit practices are one of the main functions of commercial banks where the whole banking business is rested upon. Thus the study on four commercial banks and especially in their credit practices and policies carry a great significance to the shareholders of the banks, to the banking professionals, to the students who want to know about credit practice of commercial banks. This study has proposed to measure the efficiency of proposed banks in their credit practices. This study adds new idea and findings about concerned commercial banks. So the study is expected to fill the research gap and add to the input to financial literature relating to credit practice.

Present study is very important from the point of view of bank management. The main strategy of every commercial bank is to establish the better creditability position, which has directly impacted the financial performance of an organization. Besides, it helps to build positive attitude and perception on customer that helps to make the organizational success in terms of better transaction, better turnover, and better profitability most of the earlier researches were focused on financial performance of bank but few researches were focused on creditability position of bank. From view point of bank credit is the most important in and sincere area. Thus, the present study is very important in viewing an organizational performance or position in terms of creditability.

## **1.6. Limitations of the Study**

This study has been made for the partial fulfillment of the requirement for the Master's Degree in Business Studies (M.B.S.) but not a comprehensive study. The study has been conducted with certain limitations. The time is the one factor of limitations. Besides it, the scope of the study is limited within the bank. Some more limitations are follows:

- This study is concentrate only on there factors that are related with credit practices
- This study has focused on the credit behavior only between five banks.
- Whole study is based on data of five year period.
- Some of the statistical as well as financial tools of comparison and analysis shall be used in this study. Hence the drawbacks and weakness of those tools may adversely affect the outcomes of the study.
- The basic purpose of the study is to fulfill the requirement for the masters in business study, the study lacks sufficient time to collect information and analyze them.

## **1.7. Organization of the Study**

The study will be organized in to five chapters. Which are:-

### **Chapter I:** Introduction of the study

Chapter one deals with introduction, problem of the study, and objective of study, limitation of study, need of the study, research methodology and method of analysis.

### **Chapter II:** Review of Literature

Chapter two consists of review of literature. This chapter is subdivided into various sections such as conceptual framework, review from different studies, review from journal, article and magazine and review from master's thesis for the concerned topic.

### **Chapter III:** Research Methodology

Chapter three present methodologies adopted for the research. It comprises research design, sources of data method of analysis and its descriptive presentation.



**Chapter IV: Presentation and Analysis of Data**

Chapter four deals with the techniques used in analyzing the collected data and its presentation in the descriptive and analytical manner.

**Chapter V: Summary, Conclusions and Recommendations**

Chapter five consists of summary, conclusion and recommendation about the topic concerned.

## **CHAPTER - II**

### **REVIEW OF LITERATURE**

This chapter deals with the theoretical aspect of the topic on investment policy in more detail and descriptive manner. It provides the foundation for developing a comprehensive theoretical framework and knowledge of the status relevant to the field of research in order to explore the relevant and true facts for the reporting purpose. Hence, in this chapter, the focus has been made on the review of literature relevant to the credit management of financial companies. For this study, different books, journals, articles, annual reports and some research paper related with this topic has been reviewed. For this purpose, chapter has been mainly two sections, viz. theoretical perspective and review of related studies

#### **2.1 Conceptual Review**

As this study follows with Credit Risk, here it is most important to open up the conceptual thought behind it.

##### **2.1.1 General Concept of Credit Risk Management**

The credit risk is the potential financial loss resulting from the failure of customers to honor fully the terms of a loan or contract. On the other hand, the market risk includes balance sheet risk and trading risk such as potential risk to earning and capital resulting from changes in interest rate, liquidity conditions, impact of foreign exchange rate fluctuations etc. Meanwhile. Operating risk arise from the natural disasters, errors in processing and settlement of transactions safeguarding of assets, system failure, fraud and forgery.

Against the above backdrops, the main attributes of various risks that can be faced by a banker while evaluating a loan proposal may be expressed by the following functional relationship (Shrestha, 2007:15-22).

$$\text{Credit Risk (CR)} = f(\text{BR, FR, Dr, CR, Fr})$$

Where,

f = function of

BR	= Business\operation risk
FR	= Financial risk
DR	= Default/settlement risk
Fr	= Fiduciary risk

It is not practically possible to assign a particular coefficient to each of the risk factors stated above as the degree of each varies from case to case.

### **2.1.2 Some Important Terms**

In this section of the study, efforts have been made to clarify the meaning of some important terms that are frequently used. They are presented below:

1) Deposits: - Basically deposits mean the amount deposited in a current saving or fixed account of a bank or a financial institution. Deposit is the main sources of a fund that bank usually uses for the generation of profit. Therefore, the efficiency of the banks depends on its ability to attract deposits. Deposit being the borrowed amount from the depositors or from general public, it constitutes the liability of bank. The deposits of a bank are affected by the various factors. They are as follows:

- a) Types of customers.
- b) Physical facilities of Bank.
- c) Management accessibility of customers.
- d) Interest rate paid on deposits.
- e) Types and ranges of services offered by the Bank.
- f) The prevailing economic condition of the country.

2) Loan and Advances: - This is the primary sources of income and most profitable assets of a bank. A bank is always willing to lend as more as possible since they constitute the larger part of revenue. But bank has to be more careful while providing loans and advances since they may not be realized at short period of time. Sometimes they may turn into bad debts. Fund borrowed from banks are much cheaper than borrowed from unorganized moneylenders. Loans and advances are provided against the personal security of the borrower or against the security of the immovable and moveable properties. Banks provide loans in various forms: overdraft, cash credit, direct loans and discounting bills of

exchange. In addition to this, some portion of loan and advances and overdraft includes that amount which is given to the staff of the bank as house loan, vehicle loan, personal loan and other (Joshi, 2004:65).

3) Investment on Government Securities, Shares and Debentures: - Though a commercial bank can earn interest and dividend from the investment on government securities, shares and debentures, it is not the major portion of income. But it is treated as a secondary source of banking business.

4) Investment on Other Company's Shares and Debentures: - Commercial banks invest their excess funds to the shares and debentures of the other company. They generally do so when there is excess of funds than required and there is no alternative opportunity to make investment in the profitable sector. Now a day's commercial banks of Nepal have purchased shares and debenture of Regional Development Bank, NIDC and other Development Banks etc.

5) Other Uses of Funds: - Commercial banks must maintain the minimum balance with NRB i.e. 6 % for fixed deposits and 8 % for each of current and saving deposit account in local currency. Similarly 3 % cash balance of local cash balance of all local currency accounts must be maintained in the vault of the bank. Again a part of the funds should be used for bank balance in foreign bank and to purchase fixed assets like land, buildings, furniture, computers, stationery etc.

6) Off - Balance Sheet Activities: - Off-balance sheet activities cover the contingent liabilities. These activities are not recognized as assets and liabilities in balance sheet. They are LC, Guarantee, Commission, and Bills for collection etc. These activities are very important, as they are the good source of profit to the bank though they have risk (Joshi, 2004:67).

There is no single important part of sound management than the methods which bank used to manage risk. Banking business is very risky business, there are several types of risk prevailed in the banking industry, but three major area of risk are widely recognized. i.e., credit risk, market risk and operating risk.

### 2.1.3 Types of Risk Faced by Financial Institution

#### i.) Credit Risk

The credit risk is the potential financial loss resulting from the failure of customers to honor fully the terms of a loan or contract. On the other hand, the market risk includes balance sheet risk and trading risk such as potential risk to earning and capital resulting from changes in interest rate, liquidity conditions, impact of foreign exchange rate fluctuations etc. Meanwhile. Operating risk arise from the natural disasters, errors in processing and settlement of transactions safeguarding of assets, system failure, fraud and forgery.

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- f = function of
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It is not practically possible to assign a particular coefficient to each of the risk factors stated above as the degree of each varies from case to case.

#### ***Business or Operational Risk***

It is defined as the potential volatility of the performance of the unit concerned, caused by the very nature and type of business operations involved. The board elements of such risk can be classified as.

- Critical risk
- Production risk
- Labor risk
- Operational risk
- Marketing and selling risk

However, the most important component of this category is the macro system risk associated with the industry itself. The operational economic environment, in general and the fiscal

and monetary policies of the government provide as additional dimension to the risk structure.

### ***Financial Risk***

This risk measures the relative stability of the unit in response to change in its own capital structure, i.e. debt-equity base or exogenous factors in terms of generation of profit. In other words, financial risk depicts whether or not the company would be in a position to generate sufficient profit, after paying debt interest, to finance satisfactory dividend besides plugging back adequate quantum into the business.

### ***Default or Settlement Risk***

The term “Default” mean any failure to meet all or some terms of the lending agreement. Hence, this risk measures the probability of adherence of the borrower to the terms and conditions of the agreement, as it will ultimately be reflected in the repayment capability. This risk indicated the propensity and ability of the entrepreneur to pay back the bank loan.

### ***Cost Base Risk***

This risk indicated the degree of income or profit generated within a unit from a given cost structure. It is a fact as the business develops, cost incurred on various items also increases, and giving rise to incremental income. A developing concern would have incremental income, which shall be more than incremental cost or expenditure. A high value of non-performing assets may not lead to increase profit to the unit.

### ***Fiduciary Risk***

This risk refers to the eventuality of losses arise out of off balance sheet financial guarantee and other contingent liabilities (e.g. guarantee etc.) of associates substantial risk. Careful analysis is required at the time of credit appraisal.

## **ii.) Market Risk**

Market risk is the risk incurred in the trading of assets and liabilities due to changes in interest rates, exchange rates, and other asset prices. So, Market risk is exposure to the uncertain market value of the firm's asset. Major factors affecting Market risk are:

- Liquidity Risk
- Interest Rate Risk
- Foreign Exchange Risk
- Operational Risk

**a. Liquidity Risk**

Anthony Saunders says " Liquidity risk arises whenever financial institutions' liability holders, such as depositors or insurance policyholders, demand immediate cash for their financial claims". When liability holders demand cash immediately - that is, put their financial claims back to the FI-the FI must either borrow additional funds or sell off assets to meet the demand for the withdrawal of funds. An institution is said to have liquidity if it can easily meet its liability holders' demand for cash either because it has cash on hand or can otherwise raise or borrow cash.

In banking sector, Liquidity risk is created when banks hold different mixes of assets and liabilities. Extreme illiquid assets in bank may result bankruptcy whereas excess liquid asset may carry interest rate risk over the period of time. As it is a fatal risk, prudent liquidity management is the primary function of banking sector. Liquidity management is also to make sure that expected shortfall amounts are funded at a reasonable cost, ensure excess funds are invested properly with reasonable returns and without carrying any interest rate risk to the bank.

**b. Interest Rate Risk**

Interest Rate Risk is incurred by a financial institution when the maturities of its assets and liabilities are mismatched. Interest Rate Risk is the probability of decline of earnings, due to the adverse movement of interest rates in various markets. The applicable interest earned on assets and liabilities and hence net interest margin is the function of market variables and it may get changed overnight or over a period of time according to the market situation. Changes in the interest rate can significantly alter net interest income depending on the mismatch of assets and liabilities held by the bank. Changes in interest rates also affect the market value of bank's equity.

**c. Foreign Exchange Risk**

Foreign Exchange Risk is the risk that exchange rate changes can affect the value of a bank's assets and liabilities denominated in foreign currencies. The bank is also exposed to foreign exchange risk, which arises from the maturity mismatching of foreign currency positions. In the foreign exchange business, banks also face the risk of default risk of the counter parties or settlement risk. While such type of risk crystallization will not cause principal loss, banks may have to undertake fresh transactions in the cash/spot market to replace the failed transactions. Thus, the bank may incur replacement cost, which depends upon the currency rate movements.

#### **d. Operational Risk**

Operational Risk is associated with problems of accurately processing, setting and taking or making delivery to trades in exchange for cash. It also arises in record keeping, processing system failures and compliance with various regulations. The Basel committee on Banking Supervision, Basel September (2000), defines the operational risk as "the risk of loss resulting from inadequate or failed internal processes, people and system or from external events."

Operational Risk arises from inadequate control systems operational problem and breaches in internal controls, fraud and unforeseen catastrophes leading to unexpected losses for bank. Many of the operational-risk-related functions such as regulatory compliance, finance management, frauds, IT, legal and insurance are carried out by the staff and thus human resources itself becomes a cause for operational risk.

#### **2.1.4 Credit Risk Management**

Financial environment is dynamic. In this dynamic financial environment fluctuation in interest rates, exchange rates and commodity and real estate prices are not something new. These fluctuations in economic and financial variables weaken the corporate strategies and performance of bank. Thus it's necessary that banks have a framework of risk management. Effective credit risk management allows a finance company to reduce risk and potential non-performing assets. Once finance companies understand their risks and their costs, they will be able to determine their most profitable business and thus price product according to the risks. Therefore, the finance companies must have an explicit credit risk strategy by organizational changes, risk measurement techniques and fresh credit processes and systems.

There are five areas that credit risk management should focus on.

- a) Credit sanctioning and monitoring process.
- b) Approach to collateral
- c) Credit risks arise from new business opportunities.
- d) Credit exposures relative to capital or total advances.
- e) Concentration on correlated risk factors



#### **2.1.4.1 Risk Management Framework**

Froot & Scharfstein, “A Framework for Risk Management”(1994: 91-102), has suggested that the risk management framework rests on three pillars. They are summarized as follows:

##### **a) Making Good Investment Decisions Creates Corporate Value**

For traditional banks this means making good loans and investments and non tradition banks, it means this plus making good investment decisions regarding their nontraditional activities e.g., investment banking, mutual funds, insurance derivatives.

##### **b) Generating Enough Cash Flow internally is the Key to Making Good Investments**

Companies that do not generate cash flow internally tend to cut investment more substantially than their competitors do. In banking, generating enough cash flow internally plays a critical role in maintaining a firm’s capital adequacy. Adequate capital in turn is a prerequisite for expansion and making good investments. With respect to cost and control, finance companies with inadequate capital are subject to higher deposit insurance premiums greater regulatory scrutiny and possible takeover by outsiders.

##### **c) Proper and Prudent Look at Major Market Indicators**

Finance should look properly at major market indicator because adverse movements in external factors such as interest rates, and commodity prices can disrupt cash flow, a company's ability to invest can be jeopardized.

#### **2.1.4.2 Credit Risk Management Technique**

As the majority of the finance companies’ assets are in the form of loan, as the lending function is simple and create the value of the companies. The main danger is the chance of the borrower not to pay the loan amount. So the proper and prudent management of the credit risk is very necessary.

Merton and Morten has suggested three techniques for the managing the credit risk in their article published in the Journal of Banking and Finance (Miller & Merton; 1995: 483-489).

##### **A. Risk Based Pricing**

It has been established that risk based pricing requires lenders to change the rate that compensates for the riskiness of the loan. The pricing procedure needs to be straightforward

and not based solely on historical loan loss experience. In practice, loan pricing tends to flow the prime rate plus basis. Because the prime rate is not the lowest rate a bank charges, the credit worthiest customers can negotiate discounts from the prime rate. The discount prime rate is what banks use to attempt to compete with open market instruments such as commercial paper and corporate bonds.

## **B. Assets Restriction**

Banks lenders and other creditors have a claim on the borrower's assets. As long as the market value of assets exceeds the value of liabilities, creditors are protected because proceeds from the sale of assets cover all the claims. Alternatively, as long as positive net worth exists, business firms are not going to turn over to creditor's assets that exceed the value of claims against them. Thus one way for lenders to protect themselves is to try to ensure that the value of assets always exceeds than value of claims. Restriction amount of debt a borrower takes on and restricting the variability of the value of assets are the basic ways of meeting this objectives. Restricting covenants in loan agreement and the strength of bank customer relationships are practical ways that lenders impose asset restrictions or attempt to establish borrower's incentives for compliance.

## **C. Monitoring**

If lenders have a contractual right to monitor assets value continuously and to seize assets, then loan losses can be minimized either by auditing asset values and seizing assets before shortfalls exists or by requiring the posted value if collateral assets to equal or exceed the promised payments. For private loans, for which finance companies have considerable expertise in organization, monitoring with continuous surveillance is costly.

### **2.1.5 Regulation Relating to Loan Classification and Loan Loss Provisioning**

Finance companies are heavily regulated than its non-bank competitors in the financial service industry. They are subject to follow the updated regulations issued by the regulation authority. As my topic is solely devotes to the credit risk review is just based on the recent regulation relating to the credit that are issued by the Nepal Rastra Bank, the regulating authority of Nepal.

As per directives issued by NRB dated 2058-5-29 loans and advances shall be classified into the following four categories

## **Performing Loan**

According to Nepal Rastra Bank Directives good loans are considered as performing loan.

### **1. Pass Loan**

Pass loan and advance whose principal amount are not past due and past due for a period up to one month shall be included in this category. Those are classified and defined as performing loans. Before, up to three months past due is taken as pass loan.

## **Non Performing Loan**

According to Nepal Rastra Bank Directives sub standard, doubt and bad loans were considered as non performing loan.

### **2. Sub Standard**

All loans and advances that are past due for a period of three months to six months shall be included in this category. Those are classified as none performing loans.

### **3. Doubtful**

All loans and advances, which are past due for period of six month to one year, shall be included in this category. Those are classified as none performing loans.

### **4. Loss**

All loans and advances which are past due for a period of more than one year as well as advance which have at least possibility of recovery or considered unrecoverable and those having thin possibility of even partial recovery in future has be included in this category. Those loans and advances are also classified and defined as none performing loans.

But NRB circulates a new circular on above classifications. It mentions only two types of loan i.e. Pass and Loss. All the installment dues and matured loans are Loss loan and remaining are considered as Pass loan.

Banks shall classify the loans every quarter and send the details for the same in the specified format within one month from the end of each quarter to the Nepal Rastra Bank.

## **Additional Arrangement in Respect of Loss Loan**

- Even if the loan is not past due loans having any or all of the following discrepancies shall be classified as loss.

- No security at all or security that is not in accordance with the borrower's arrangement with bank.
- The borrower is absconding or cannot be found.
- Purchased or discounted bills are not realized within 90 days from the due date.
- The credit has not been used for the purchase originally intended.
- Owing to non recovery, initiation as to auctioning of the collateral has passed six months and if the recovery process is under litigation
- Loans provided to the borrowers included in the blacklist and where the credit information bureau blacklist the borrower.

### ***The Loan Loss Provision***

On the basis of the outstanding loans and advances and bills purchase classified as per directives shall be provided as follows

<u>Classification of loan</u>	<u>Loss provision</u>
Pass	1 percent
Substandard	25 percent
Doubtful	50 percent
Loss	100 percent

Installments dues from one year is 100% provision of total principal balance of the loan. Further more recently the NRB circulates all the financial institution to maintain 100% loan loss provision for all the installment dues.

### ***Policy on Accounting of Non-Banking Assets***

Banks may in the case of non-utilization of loan, recover the outstanding principal and interest by the way of disposing the assets placed as collateral. Situation may arise requiring the banks to accept assets where the offer received for the assets put into auction is unsatisfactory. Under the section 13(1) of commercial banking Act, 2031 such self acquired assets are required to be disposed off with in 7 years. The bank management should be specific as to the valuation policy of assets. Since the assets are not for the purpose of own use and required to be disposed off within the specific time period valuation of such assets shall be equivalent to the outstanding amount of principal and interest such as the outstanding amounts become nil where the amount realize in disposition of the assets at a

future date i.e. within seven years, varies the difference amount shall be adjusted to the profit and loss account. However, where in the year of acquisition of the assets, the total outstanding amount of principal and interest is more than the market value of such assets, the assets has to be valued at the market price and the difference amount of outstanding principal, interest and the market value of assets shall be charges off to the profit and loss account in the year of acquisition itself.(Regulation relating to loan classification and loan loss provisioning before 2058.5.29)

### **2.1.6. Capital Adequacy Ratio**

Capital adequacy ratio (CAR) is the proportion of Capital Fund or Shareholders equity on the total risk weighted asset of a bank. In other words, it is the capital portion, which is used to finance the asset. The total risk weighted asset, on the other hand, includes both on & off balance sheet items, which has been rated with certain percentage of risk. The risk weight of assets ranges from zero for cash, balance at NRB and investment in government bonds to 100% for loans and advances. The higher risk weighted asset means lower will be the capital adequacy ratio as CAR is the ration between Capital fund and Risk Weighted Asset.

According to unified directive 2005, the capital fund includes two types of capital.

#### **A. Primary Capital**

**Table -2.1**

#### **Primary Capital (Tyre One Capital).**

<b>1</b>	<b>Issued Capital</b>
<b>2</b>	<b>Share Premium</b>
<b>3</b>	<b>Irredeemable Preference Share</b>
<b>4</b>	<b>General Reserve Fund</b>
<b>5</b>	<b>Retained Earning</b>
<b>6</b>	<b>Capital Redemption Reserve</b>
<b>7</b>	<i>Net Profit After Tax, Tax,&amp; Bonus( Current Year)</i>
<b>8</b>	<b>Capital Adjustment Fund Other Free Reserve</b>
<b>9</b>	<b>Other Free Reserve</b>

(Source: Unified Directive of NRB, 2005)

#### **B. Supplementary Capital**

Supplementary Capital refers to all the reserves bank has made for specific purpose, such as loan loss, foreign exchange loss etc. The Supplementary Capital includes:

**Table - 2.2**

**Supplementary Capital (Tyre Two Capital).**

<b>1</b>	<b>General Loan Loss Provision (Good Loan)</b>
<b>2</b>	<b>Assets Revaluation Reserve</b>
<b>3</b>	<b>Hybrid Capital Instrument</b>
<b>4</b>	<b>Unsecured Subordinated Term Debt</b>
<b>5</b>	<b>Exchange Equalization Reserve</b>
<b>6</b>	<b>Additional Loan Loss Provision</b>
<b>7</b>	<b>Investment Adjustment Reserve</b>

(Source: Unified Directive of NRB, 2005)

**C. Capital Fund**

Capital Fund includes both the primary and supplementary capital. It can be stated in equation as below:

$$\text{Capital Fund} = \text{Primary Capital} + \text{Supplementary Capital}$$

Risk Weighted Assets includes both the on and off balance sheet assets. On balance sheet asset includes three types of risk-weighted asset (i.e. 0%, 20% and 100%). Zero percentage risk weighted assets include cash and bank balance, gold (tradable), investment in NRB and Government Bonds, loan against own bank's fixed deposit receipts, money at call, loan against government bonds, interest receivable on National Saving Bonds. 20% risk weighted asset includes balance with local and foreign banks, loan against other bank's fixed deposits receipts, money at call, loan against internationally rated bank's guarantee and other investment on internationally rated banks. 100% risk weighted assets includes investment on investment on shares and debenture, loans and advances, fixed assets, other investment, all other assets (excluding tax paid and accrued interest receivable).

Off balance sheet assets includes four types of types of risk-weighted asset (i.e. 0%, 20%, 50% and 100%). Bills collection has 0% risk. Letter of credit with maturity period less than 6 months and guarantee against counter guarantee of international rates foreign banks have 20% risk. 50% risk weighted asset includes letter of credit with maturity period more than 6 months, bid bond, underwriting and performance bond. 100% risk weighted items include advance payment guarantee, financial guarantee, other guarantee, irrevocable loan commitment, contingent liability income tax and acceptance and other contingent liability.

The Capital Adequacy ratio of a bank is calculated as below:

**i. Capital Adequacy Ratio for Core Capital**

$$\text{Capital Adequacy Ratio} = \frac{\text{Core Capital}}{\text{Total Risk Weighted assets}}$$

**ii Capital Adequacy Ratio for Total Capital Fund**

$$\text{Capital Adequacy Ratio} = \frac{\text{Capital Fund}}{\text{Total Risk Weighted assets}}$$

According to NRB directive 2005, the stator Capital Adequacy Ratio (CAR) for core capital is 6%, where as CAR for total capital fund is 12% for fiscal year 2009/10.

A finance company is a business organization that receives and holds deposits of fund from others, makes loans or extends credits and transfers fund by written order of deposits.

Finance company is a corporation, which accepts demand deposits subject to check and makes short-term loans to business enterprises, hire purchase, regardless of scope of its other retail banking services. A finance company is a dealer in money and substitute for money, such as cheque or bill of exchange. It also provides a variety of retail financial services.

Commercial bank Act 2031 B.S of Nepal has defined that,” Commercial bank is a bank which exchanges money, deposits money, accepts deposits, grant loans and performs commercial banking functions and which is not a bank meant for co-operative, agriculture, industries or for such specific purposes.”

According to J. H. Clemens, “Commercial bank should consider the national interest followed by borrower’s interest and the interest of the bank itself before investing to the borrowers.” To further his view, bank lending must be for such purpose of the borrowers that remain keeping with national policy and banks’ overall investment policy. A bank’s overall investment:

- a) Should be basically of short term characters
- b) Should be well spread

- c) Should be repayable on demand
- d) Must be profitable
- e) Must be well in adequate security

Thus commercial banks have to consider policy of the government (I.e. Nepal Rastra Banks instructions), national and their own interest as well. Good investment policy ensure maximum amount of investment to all sectors with proper utilization.

M. Radha Swamy and S. V. Vasudevan in the book” A textbook of Banking (Law Practice and Theory of Banking) have described various aspects of lending. They had outlined principles of good lending. What constitutes good advances and a credit appraisal? Banks follow a cautious policy in the matter of lending and are generally governed by the well known general principals of sound lending as below.

- 1) Safety: The main business of banking consists of borrowing various types of deposits such as current, saving and fixed and discounting of bills. The safety of such funds should be ensured. If the banker has to ensure safe lending, then the three C’s of the borrower are character, capacity and capital. Character of the borrower is important because that determines his willingness to repay the loan. His capital and capacity to run the loan depends on both his capacity to repay and willingness to repay.
- 2) Liquidity: As the bankers deposits are subject to the legal obligations of being repayable on demand and at short notice, he must ensure liquidity also while lending so in times of need. He will be able to convert the assets into cash quickly and can sell it without any loss.
- 3) Profitability: Commercial banks have obtained funds from shareholders and naturally if dividend is to be paid on such shares earning profits can only pay it. However, the banker will not give undue importance to this aspect because a particular customer may offer a higher rate of interest but an advance made to him result in a bad debt. Therefore, for the sake of profitability the other two principles, liquidity and safety cannot be scarified.



- 4) The purpose of the loan: Bankers should enquire the purpose for which the loan is taken. If an advance is given for productive purpose, in all probability, it will be repaid. Thus safety is ensured. If an advance is made for speculative purpose, the banker may come to grief.
- 5) Diversification of Loans: The popular saying is “Do not put all the eggs in the same basket”. A banker should try to diversify loans as far as possible, so that he may minimize the risk in lending. If the banker lends only to one industry or only two few big firms or concentrates in a certain geographical area, the risk is greater. He should diversify lending so that the failure of one industry or the few big borrowers may not affect him. Where lending is done only in one area, it may be affected by political upheaval or natural calamities.

### **What Constitutes a Good Bank Advance?**

In order to make good advance, banker has to ensure the character of the borrower, nature of the proposition, security, and capacity of the borrower to utilize the credit, source of repayment and profitability of the advance.

- 1) The character of the Borrower: The banker should thoroughly enquire into the integrity and reliability of the borrower. The local manager already knows much of the information concerning the customer. The success of the loan very much depends on the truth of representation of the facts made by the customer and his capacity to run the scheme to a successful conclusion. This depends on his technical competence managerial skill and experience in particular industry or trade.
- 2) Collection of credit information: In case of new customer the banker has to collect credit information before deciding to make an advance to the customer. In foreign countries, there are specialized credit agencies that collect information relating to the status and financial standing of businessmen and sell the information to the bankers. Examples of such credit agencies are Seyd. & Co. in England and Dun & Bradstreet in U.S.A in India information is available from the credit Information Bureau functioning in the Reserve Bank of India, which provides such information. Such agencies contribute that information makes easy for loan decision.

- 3) Nature of the proposition: Banks prefer to advance of short periods, especially for working capital requirements. There are specialized institution to finance for the acquisition of fixed assets and new venture.
- 4) Security: Banker should rely more on the customer and his proposition. However, it is still risky to lend without security. He can fall back on the security when the customer and his proposition fail. According to George Rae, chairman of the (banker) book were covered by mentioning of adequate security. It is clear that in respect of such advances you would stand absolutely exempt from the risk of loss, but the moment you being to make expectation to the rule, by granting advances to this client or that without security, you leave the solid ground of safety for the treacherous swamps of banking risks.
- 5) Capacity of the borrower to utilize the credit: The banker must reasonable, be sure about the capacity and integrity of the customer regarding utilization of credit for the purpose for which it is taken. The customer must have the marginal competence and hard working nature.
- 6) The amount: Bank should see that the amount of loan required is properly arrived at after taking into account all relevant expenses. Quite often the customer misses such items as taxes, overheads, legal expenses, and bank interest. If the amount stated is insufficient, the proposition will be affected by shortage of funds. If the bank is not in a position to lend the required amount, the customer will have to either go slow with his expansion or seek assistance from the other institutions. Sometimes, the proposition may be financed by more than one bank in consortium basis. In deciding the amount to be advanced banker always ensure that the stake of proprietor in the business is more than now own. If this is not ensured, the customer is likely to be reckless in the utilization of funds.
- 7) Sources of repayment: The banker should enquire the source from which repayment is promised. Where the request is for funds required as additional working capital, and the borrower promises to repay the advance out of profits over a period, the proposal requires careful consideration, and the banker after calling for full information should ascertain the rate at which the customer can reasonable hope to

repay the advance. Before giving advance the banker should ensure that the repayment programmed has been properly drawn up and realistic. The sources from which repayment come must be clear. Banks mostly prefer self-liquidating advances.

- 8) Profitability of the advances: Interest on advances is the main sources of the banks revenue and the interest charged on advances depend in several factors such as prevailing bank rate, the rate of interest paid on deposits, and the risk involved in the particular advance and any other special consideration.

### **Steps Involved in the Appraisal of Credit Risks**

Credit appraisal is an art, which every practical banker should master from out of experience can never be reduce to an absolute seen . In spite of several technical aids, such as ratio analysis of financial statements, cash flow and fund flow statements available to the modern banker, the ability to make a correct loan decision very much depends on the shrewd and critical judgment, common sense perspective intelligence and discriminating sense of the lending banker. However, the usual steps involved in the appraisals of credit risk are:-

1. Initial interview with the customer. In the initial interview the banker should ascertain the following:
  - a. The character , capacity and integrity of the borrower
  - b. The purpose for which the loan is being requested-whether productive or unproductive
  - c. Prospects of his proposal whether it will succeed or fail
  - d. Repayment capacity of the borrower including a consideration of the source of repayment.
  - e. The collateral that is being offered as security must be investigated as to the following.
    - i) Whether it is easily marketable
    - ii) Value of the security at present
    - iii) Whether the value is likely to be stable or it is the security such that its value fluctuates considerably and
    - iv) In case of default in payment, is it easily transferable?

### **Credit Investigation of the Customer**

For credit investigation of the customer, the banker looks into:

- i) Past history of the account
- ii) Reports from other bankers and people in the same line of business in the case of new customer
- iii) Search of document like memorandum of articles, registration papers, annual report available with the Registrar of joint stock companies
- iv) A visit to customers place of business
- v) Analysis of Balance sheet and profit and loss Account and funds flow analysis in the case of existing companies
- vi) In the case if new companies or new projects of existing companies, there must be a critical appraisal of the projects which includes the following :
  1. Examination of technical feasibility
  2. Whether project is economically viable
  3. The competence of the managerial personnel to successfully complete and run the project
  4. Examination of the cash budget to ensure the repayment programmed.

M. Radshawmy in his book “Practical Banking” has explained the term credit appraisal. Credit Appraisal, the process of judging the soundness of credit proposal by carefully assessing the risks involved in extending credit to the proposal submitted by the borrowers. Appraisal involves basically two aspects: determination of the quantum of credit to be given and the safety of such credit .In the past the bankers were mostly guided by the security offered, the character of the borrower and their past experience, if any in relation to the borrower. Now the process of credit appraisal has become sophisticated involving a detailed study of business plans, analysis of balance sheets, profit and loss accounts, cash flow and fund flow-both past and projected. Ratio analysis techniques is used to analyses the balance sheet and profit and loss accounts.

Short-term loans are given essentially to meet the working capital gap, a part of which the borrower has to meet from out of long term sources. The bank manager ensures that the business plan submitted by the borrower is capable of achievement. The borrower submits the following statement during the loan application.

- 1) Operating statement showing the gross sales, cost of sales(with all the details), gross profit, operating profit after deducting interest, selling , general and administrative expenses, provision for taxes and interest and net profit after taxes.
- 2) Position regarding current assets and current liabilities. If the peak requirements of finance are on a date different from the balance sheet date, then information should also be given as on that date.
- 3) Computation of maximum permissible bank finance for working capital
- 4) Performa statement of stocks and receivables
- 5) Analysis of balance sheet with the help of analytical and comparative tools
- 6) Funds flow statement.

Business plans are based on the several assumptions such as government policy, market factors production constraints relating to power and raw material and changes in production techniques as a result of research and development. These assumptions must be subject to close scrutiny and if they are found to be not reasonable, the business plan must be revised. The manager should scrutinize the peak level balance sheet to determine the maximum credit limits. The peak level position and the credit limits should be revised if the peak level statement is found to be in excess of the norms. Projected year-end balance sheet should be studied to know how the financial position of the borrower would be after the completion of the business plan. Projected funds- flow statement should be studied so as to ensure that the long term sources are not only sufficient to meet the long term requirements, but also leave a balance to meet the working capital requirements.

### **Term Loans:**

Term loans are medium and long term credits given for purchase of assets, like land, building and machinery and equipment. The amounts of terms loans are fixed primarily in relation to the total costs of the projects. Recently, there has been a phenomenal expansion in the demand for the term credit from the industry. In spite of the extension of several special financial institutional started to provide such credit, there is still a credit gap, which the commercial banks can fill because of the resources at their disposal. Banks in the past were cautious in extending term credit as they considered such credit non-liquid and risky. However, a substantial portion of the short term credit is “rolled over” by the commercial banks in this country. The overall financial position of the bank’s deposits, it capital funds and the general level of its advances deposits ratio limit the quantum of term lending.

### **Aspects of Appraisal:**

Appraisal of term-loans requires a dynamic approach, involving as it does among others, a projection of future trends of output and scales and estimates of costs return and flow of funds. There are four broad aspects of an appraisal technical feasibility, economic feasibility, financial or commercial feasibility and managerial competence. The scope of appraisal and the emphasis placed on each aspect would depend on the circumstances of each case.

The examination of technical feasibility consists of an assessment of the various requirements of the actual production process with a careful enquiry into the availability, accessibility and quality of the goods and services needed.

The testing of economic feasibility will be with reference to the earning capacity of the project. The appraisal of managerial competence is of importance because in a dynamic economic environment, the ability of an enterprise to forge a head of others depends upon the quality of its management. The repayment prospects of a loan thus vitally depend upon the competence and integrity of the management.

The most important aspect of the term loan appraisal is the financial aspect. The term lending institutions have to ensure that the projects to be handled by them meet the minimum financial criteria:

- 1) The estimated cost of the project is reasonable and complete and has a chance of materializing
- 2) The financial arrangement is comprehensive without leaving any gaps and ensures availability of cash as and when needed.
- 3) The estimates of earning and operating costs are as realistic as circumstances permit.
- 4) The borrower's repaying capacity as judged from the project operations is demonstrable with a reasonable margin of safety.

The financial analysis considers the cost of the project, cost of production and profitability, performed financial statements, cash flow statement and income statements.

**Ratio Analysis:**

The banker has to apply ratio analysis to financial statements for three or four years to know the trends or patterns in financial structures and inter-relationship of facts. One of the important ratios is the debt-equity ratio. From the lender's point of view the financial structure should reveal a satisfactory balance of "owned funds" i.e. equity and borrower funds i.e. debt.

**Inspection:**

The pre-sanction and a follow-up of loan proposals in order to keep a watch on the progress of the projects are of considerable importance. There is an extension of financial appraisal and therefore form a part of the work of lending institution.

**Loan Agreement:**

On the basis of a thorough financial appraisal, the terms and conditions of the loan are settled. In drawing up their terms of loan, the principal consideration should be that it should ensure financial viability of the borrowing concern and as at the same time allowing a margin of safety to the lending institution. Most of the time lending institution charges a uniform rate of interest on all loans. But it is preferable to have variables rates of interest according to the degree of risk involved.

**Security against Term Loan:**

In the case of term loans, scientific financial assessment is of paramount importance. However in the absence of credit information bureaus, which can give information about the credit worthiness of the borrowers but the consideration of security assumes importance. In India, the security generally accepted by the term lending, institution loan proceeds and non-industrial assets as supplementary security. Assets can be valued on the basis of book value or current market value or replacement value. In valuing the assets it is better to combine one or more of the methods so that the resulting valuation safeguards of the interest of the lender and also works out to be equitable to the borrower. A proper valuation of security requires the assistance of legal experts.

**Participation Arrangements:**

Where the amount of loan is too large for a single lending institution, some form of participation arrangement so the part of different institution would be necessary. Such

arrangement can also serve other purpose such as underwriting of shares, issuing guarantees etc.

According to S.P. Singh “ The investment (credit)policies of banks are conditional, to great extent , by the national policy framework; every banker has apply his own judgment for arriving at a credit at a credit decision, keeping of course his bank’s credit policy also in mind.”

He further state” The field of investment is more challenging as it offers relatively greater scope to bankers for judgment and discretion in selecting their loan portfolio. But this higher degree of freedom in the field of credit management is also accompanied by greater risk, particularly during recent years; the credit function has become greater complex.”

## **2.2. Review of Related Studies**

Present section deals about concept or findings of earlier scholars on the concerned field of the study. It helps to develop the study as link in a chain of research that is developing and emerging the knowledge about the related field.

### **2.2.1. Review of Articles and Journals**

The effort has been made in this present section to examine and review the some related articles published in different economic journals, Bulletins, magazines and newspapers.

Nepal Rastra Bank (NRB) has issued directives to all commercial banks and financial institutions ensuring transparency during loan disbursement as per provision. All commercial banks as well as all financial institution are now required to disclose the name of loan defaulters in every six months. Until now there was no such legal system of disclosing the loan defaulters' name. The new directives have also barred the financial institution from lending any amount to the blacklisted defaulter and their family members. The credit information bureau (CIB) can black list the firm, company or clear the debt within the stipulated period, as per day set criteria for blacklisting, the CIB would monitor those individuals and companies that have the principle loan of above Rs. one million. If the creditor falls to clear the amount within time, or is found mission the loan among other, the creditor can be blacklisted, ("Central bank tightens blacklisting procedure").

Due to slowdown in the world economy and deteriorating law and order situation of the country, many sectors of the economy are already sick. When any sector of economy



catches cold, bank start sneezing. From this perspective, the banking industry as a whole is not robust. In case of investors having lower income, portfolio management may be limited to small saving income. But on the other hand, portfolio management means to invest funds in various schemes of mutual funds like deposits, shares and debentures for the investors with surplus income. Therefore portfolio management becomes very important both for an individual's as well as institutional investors. Large investors would like to select the best mix of investment assets. (Shrestha," Portfolio management lays the vital role in individual as well as institutional")

The current volume of the total banking deposits is over 1550-fold higher than what used to be some 38 years ago whereas the Gross Domestic Product (GDP) of the country during the same period, price increased just by 62-folds. Central bank static's shows that the total banking deposit in 1965 used to be just Rs. 129.8 million, but swelled to Rs. 202.13 billion by mid-Jan 2003. similarly, the total loan and advances of the entire banking system in 1960 stood at Rs. 107 million, which was over 82 percent of them total deposit. However, total loans and advances went up to Rs. 127 billion, comparing almost 63 percent of the total deposit, during the period. As a result both deposit and lending of the banking system witnessed increase of over 6-folds and 5 folds to Rs.21 billion respectively by 1990s. As a result of economic expansion and private sector development, the nineties witnessed a quantum jump in both deposit mobilization and lending. The deposit of banking system, by the end of 2002, touched Rs. 154.5 billion, which are 7-folds more than the deposit of the nineties. Loans and advances from the banking system touched Rs. 118 billion by June-end 2000 and the amount was double than what it used to be in 1985. (The Kathmandu Post (2003), "Central bank tightens blacklisting procedures")

In the past report titled 'loan loss provision rises Notably' published in the Kathmandu Post, the reporter has made an endeavor to highlight some facts and figures regarding loan loss provision of commercial banks. "The banking sector is witnessing a huge surge in loan loss provisioning reserve lately. The increment is primarily a result of a directive issue by Nepal Rastra Bank (NRB) in 2001 that introduced stringent loan provisioning criteria for commercial banks. As per data recently released by the central bank, the total loan loss provision in the country's banking sector increased from amount Rs. 8.73 billion in mid-April 2001 to Rs. 13.18 billion in mid-April 2003. The increment is over 51 percent. As per the latest NRB figures, a remarkable surge has been seen in loan provision of Nepal Bank

Ltd (NBL). Against the provision of Rs. 1.7 million in mid-April 2007, the loan provision amount surged to whopping Rs. 7.33 billion in a year"

The reporter further stated that apart from the two technically insolvent government-invested banks, loan provision of other joint venture private banks has also risen significantly and the notable increments seen in the loan loss provisioning amounts due to the eight-point prudential directives that the central bank issued in mid-July to all commercial banks.

The reporter concludes, "The directives laid down stringent guidelines relating to loan loss provisioning to ensure a good health of the overall banking system. The directive requires loans to be provisioned to the extent of cent percent if payment is defaulted for one year. Likewise, the directives require loans to be provisioned to the extent of 25 per cent if payment is defaulted for over three months and 50 per cent if the period of default extends beyond six months. The earlier directive required progressive provisioning of loans, but allowed maximum of three years, unlike the present system of just two year, for loans to be provisioned to the extent of cent percent'.

Binam Ghimire in his article titled "Credit sector reform and NRB" has tried to highlight the effects of change or amendment in NRB directives regarding loan classification and loan loss provisioning. "Although the circumstances leading to financial problem or crisis in many Nepali banks differ in many respects, what is common among most of the banks is the increased size of nonperforming assets (NPAs), to resolve the problem of the losses or likely losses of this nature facing the industry. NRB, as the central bank, has amended several old directives and issued many new circulars in the recent years." (Ghimire, 2005: 7-12).

As opinioned by him, since majority of the loans of most of the commercial banks of the country at present fall under substandard, doubtful and even loss categories, loan loss provisioning now compared to previous arrangement would be dramatically higher. The new classification and provisioning norms are much lent able as they help to strengthen banks financially. He added that we also must remember that the old system remained in force from 1991 to 2001, which was probably the most volatile decade of the business operation of the country. He has indicated that loan loss provisioning as a percentage of total credit of April 12, 2001 is 5.2% but as April 13, 2003, it has jumped to 18.39. If only private banks

are considered, it is 2.12% of April 2001 where as it is 6.30% as of April 13, 2003. The total increment in LLP is Rs 11,328.11, million and the total increment in credit is only Rs 7976.70. He has also stated that tightening provisioning requirements on NPL is to ensure that banks remain liquid even during economic downturns.

In the conclusion he has mentioned that in the recent years NRB has worked for management and reform of the credit of the financial institution more seriously and NRB has adopted reforms aimed not just at dealing with problems but also at strengthening banking supervision to reduce the likelihood of future crisis, "All prudential directives of NRB in connection of credit sector reform have been made revised after April 2001. To adapt to such changes there can be some difficulties and for a better and harmonized reform NRB should continue to be supportive, proactive and also participative to take opinions of bankers for a change in regulation/policy taking place in the future."

In the article by Dependra B Chhetri, titled "Non Performing Assets: A need for Rationalization", the writer has attempted to provide connotation of the term NPA and its potential sources, implication of NPA in financial sector in the South East Asian region. He has also given possible measures to contain NPA. "Loan and advance of financial intuitions are meant to be serviced either part of principal of the interest of the amount borrowed in stipulated time as agreed by the parties at the time of Loan settlement. Since the date becomes past dues, the loan becomes non-performing asset. The book of the account with lending institution should be effectively operative by means of real transaction affected on the part of the debtor in order to remain loan performing."

As stated by the writer, the definition of NPA differs from country to country. In some of the developing countries of Asia Pacific Economic Cooperation (APEC) forum, a loan is classified as non-performing only after it has been arrear for at least 6 months. Similarly, it is after three months, in India. Loans thus defaulted are classified into different categories having their differing implication on the asset management of financial institution. He also stated that NPAs are classified according to international practice into 3 categories namely substandard, Doubtful and Loss depending upon the temporal position of loan default. "Thus the degree of NPA assets depends solely on the length of time the asset has been in the form of non-obliged by the loaner. The more time it has elapsed the worse condition of asset is being perceived and such assets are treated accordingly. "As per Chhetri's view, failure of

business for which loan was used, defective and below standard credit appraisal system credit program sponsored by Government, slowdown in economy/recession, diversion of fund is some of the factors leading to accumulation of NPAs.

He said that there is serious implication of NPAs, on financial institutions. He further added that the liability of credit institution does not limit to the amount declared as NPA but extends to extra amount that required for provisioning depends upon the level of NPAs and their quality. As per his view, rising level of NPAs create a psyche of worse environment especially in the financial sector. He mentioned that by reviving the activities of the financial institution like waiving interest, rescheduling the loan, writing off the loan, appointing private recovery agent, taking help of tribunals and law of land, etc, NPAs can be reduced.

Finally he concluded that financial institutions are beset with the burden of mounting level of NPAs in developing countries. "Such assets do bar of income flow of the financial institution while claiming additional resources in the form of provisioning thereby hindering gain investment. Rising level of NPAs cannot be taken as stimulus but the vigilance demanded to solve the problem like this, eventually will generate vigor to gear up the banking and financial activities in more active way contributing to energizing growth." (Chettri, 2007: 15 - 20).

According to Pradhand and Yadav (2002), saving is income not consumed. It is one the important and perhaps the chief sources of Investment. In developing countries about 45% of the incremental saving is invested domestically, while in developed countries about 75% of the incremental saving is invested domestically. This suggests that capital is more mobile in developing countries than in developed countries. Saving are of great significance in a country's development. while saving results in high economic growth rate, rapid development leads in turn high savings. Nepal's saving rate is lower as to other developing countries, however, even to achieve 5 to 6 percent economic growth rate, more than 25 percent annual Investment of GDP is considered necessary. As the country's current domestic saving are about 14% the economic resources are short by nearly 11% in proportion of the GDP.

The situation is such that huge portion of Investment has still to be made with external resources. The amount of saving of a typical household in Nepal is small because of the people have limited opportunities for Investment. They prefer to spend saving on commodities rather than on financial assets. This restricts the process of financial intermediation, which might otherwise bring benefits such as reduction of Investment risk and increase in liquidity. When capital is highly mobile international, saving from abroad can also finance the investment needed at home. When capital is not mobile internationally, saving form abroad will limit Investment at home.

Wherever there is Investment there must be capital formation .The development of an economy requires expansion of productive activities, which in turn is the result of the capital formation, which is the capital stock of country. The change in the capital stock of the country is known as Investment. Therefore Capital formation is closely related to investment. Investment generally takes two forms:

1. Financial Investment and
2. Physical Investment

Physical Investment related to real Investment in the economy or industry, which is known as capital formation. Capital formation shows the change in gross fixed assets of production units of manufacturing industries.

Capital formation refers to the creation of physical productive facilities such as building tools, equipment and roads. The process of adding to the amount of stock of the real assets produces growth in the economy. It means increasing a country's stock of real capital. It implies additions to the exiting supply of capital goods in a country. It represents an additional of new capital stock to exiting stock after deducting depreciation, damage and other physical deterioration of the existing capital stock. Economic progress in country depends upon its rate of capital formation. Hence, a key factor in the development of an economy is the mobilization of domestic resources. In the process of capital formation, the capacity to save by certain classes of people and institution becomes quit important. These people have varied asset-preferences, which change from time to time. The need of entrepreneurs who actually use saving for productive purpose also varies over time. (Pradhan and Yadav, 2002: 9 & 10).

In an article published written by Atma Shrestha in Business Age entitled “Entrepreneur – Friendly Credit Policy” has reviewed the present credit policy with main focus of the credit decision being based on the collateral. He argues that only collateral should not be considered as the basis of the credit decision. (Shrestha, 2004: 11).

Access to finance is vital element for entrepreneurship development in the country. Without it one cannot think of starting business of any sort. It’s mainly due to this reason; most of the students after completing their single mindedly look for employment opportunity. No other option, no matter how lucrative and attractive it would be enters into their mind. It has created huge pressure in the labor market. In the absence of entrepreneurial activities in the country, employment opportunity will be very limited and even qualified and competent people do not get job. The established notion of the Nepalese bankers that money lent to the wealthy people based on collateral is safe. But is not actually a safe assumption in the face of greater difficulty in loan recovery from these people. Also, this particular segment of market is already over-banked. With the worsening business performance of the Nepalese corporate sector mostly due to the poor management compounded by other factors sluggish economic conditions and political instability, banks must now explore newer market segment for their sustained growth and success. Under this backdrop, Nepalese commercial banks must change their policy and must understand that even the people living in the low and middle level of economic pyramid can potentially be lucrative market. They can ignore them only at their peril, especially at the time when the competition in the market consisting of people at upper level of economic pyramid is very intense and had already saturated. In this context, potential entrepreneurs armed with skills, knowledge and readiness to take plunge in the business world can form a formidable market opportunity for the Nepalese banking industry –only if it can come out of the cocoon of traditional collateral-driven lending approach.

At the time when Nepalese banking industry is confronting with the increasing NPA, it might seem unwise and untimely to suggest that commercial banks extend loan to the potential entrepreneurs without collateral. It is not that they must ignore the collateral altogether while making credit decision. Collateral may be one of the important elements of the credit decisions. But this should not be a pre-condition for any credit decision. Lesson should be learned from the past experience of this credit policy that collateral alone does not ensure quality of credit decision. The fluctuation and stagnancy in the real estate business

has further reinforced this view. More important, Nepalese bankers themselves must have to have entrepreneurship spirit which means, they should not hesitate to take educated risk by giving more weight to the entrepreneurship dimension of the credit proposals while making credit decision. The ability of lending is identifying and investing a distinct competitive advantage in the crowded market. However it's essential that any government rules and regulations that inhibit the promotion of entrepreneurship in the country must be abolished.

Entrepreneurship development is one of the important conditions for the economic growth of a country. There must be the sprout of entrepreneurship activities in the country for rapid economic growth and progress. However it does not happen automatically. We must create necessary condition and environment where people with skills, knowledge and hunger to make money by starting their own business can get easy access to capital.

The ordinance relating to banks and financial institutions has been promulgated that has been brought into existence effective February 4, 2004. The Banks and Financial Institutions Ordinance, 2004 has replaced the existing Agricultural Bank Act, 2024, Commercial Bank Act, Development Bank Act, and Nepal Industrial Development Corporation Act and Finance Companies Acts and have brought all such institutions under the preview of a single Act. Though this ordinance came as an achievement in the financial sector reform program, its being a matter of debate among the various finance experts that the ordinance having six months existence time should be enacted? At this time since there is no parliament in the country and the parliament is authorized to enact permanent law. It is obvious that the financial sector must go through uncertainty in the future. The ordinance, popularly called as Umbrella Act.

In an article "Comments on Umbrella Ordinance 2004" Tirtha Upadhyaya, president of ICAN has clearly described the ordinance along with his views. The ordinance is comprehensive and prescribes in detail the provision for licensing, incorporation, governance and merger and dissolution procedure for banks and financial institutions (FIs). This is a significant improvement over the existing Acts but apprehension is expressed about the discretionary power that the ordinance has vested on Nepal Rastra Bank(NRB).(Upadhaya, 2004: 6-17)

### 2.2.2 Review of Thesis

A study done by **Mr. Suman Ojha (2005)**, entitled with "*Lending Practices: A Study on NABIL Bank Ltd., SCBL Nepal Ltd. and Himalayan Bank Ltd.*" with the objectives of:

- To determine the liquidity position, the impact of deposit in liquidity and its effect on; lending practices.
- To measure the bank's lending strength.
- To analyze the portfolio behavior of lending and measuring the ration and volume of loans and advances made in agriculture, priority and productive sector.
- To measure the lending performances in quality, efficiency and its contribution in total income.

The study was conducted on the basis of secondary data.

The findings of the study are:

- The measurement of liquidity has revealed that the mean current ratio of all the three banks is not widely varied. All of them are capable in discharging their current liability by current assets.
- The measurement of lending strength in relative terms has revealed that the total liability to total assets of SCBNL has the highest ratio. The high ratio is the result of high volume of shareholder equity in the liability mix. Himalayan Bank Ltd. has high volume of saving and fixed deposits as compared to current deposit resulting into low ratio of non-interest bearing deposits to total deposits ratio compared to the combined mean.
- The loan advances, and investment to deposit ratio has shown that NABIL Bank Ltd. has developed the highest proportion of its total deposits in earning activities. This is the indicative of that in fund mobilizing activities NABIL Bank Ltd. is significantly better.
- The lending in commercial purpose is highest in case of NABIL Bank Ltd. and least in case of SCBNL has highest contribution in service sector lending. It has contributed 25.47% of its total credit in general use and social purpose.
- The ratio of investment to investment and loan and advances has measured the total portion of investment in total of investment and loans and advances. The ratio among the banks does not have deviated significantly.



A Study Done by **Mr. Kamal Regmi (2006)**, entitled with “*A Study on Credit Practices of Joint Venture Commercial Banks with reference to Nepal SBI Bank Ltd. and Nepal Bangladesh Bank Ltd.*”

The basic objectives of this thesis are:

- To determine impact of deposit in liquidity and its effect on lending practices.
- To know the volume of contribution made by both bank in lending.
- To examine lending efficiency and its contribution in profit.
- To analyze trend of deposit utilization towards loan and advances and net profit and their projection for next five years.

The major findings of this study are:

1. In terms of liquidity ratio, current ratio of NSBL is higher than that of NBBL. The ratio of liquid fund to current liability of NSBL is higher than NBBL. This shows that NBBL has less consistency than NSBL. The ratio of cash and bank balance to deposit of NSBL is higher than that of NBBL. Cash and bank balance to interest-sensitive deposit measures the liquidity risk arising from fluctuation of interest rate in the market. The ratio of cash and bank balance to interest sensitive deposit of NSBL is higher than NSBL. NSBL has poor position due to high volume of interest sensitive liability in deposit mix.
2. The ratio of loans and advances to total assets of NBBL is higher than NSBL. Likewise mean ratio of loans and advances to total deposit of NBBL is higher than NSBL. The mean ratio of investment to loans and advances and investment of NSBL is higher than that of NBBL. Likewise the ratio of total investment to total deposit of NSBL is higher than that of NBBL.
3. The ratio of credit to government enterprises to total credit of NBBL is higher than that of NSBL. The mean ratio of credit tot bills paid and discount to total credit ratio o NBBL is higher than that of NSBL. NSBL has contributed 95.91% in private sector loan, 2.51% in government sector loan and 1.56% in bills paid and discounts. Likewise NBBL has contributed 90.83% in private sector loan, 4.29% in government sector loan and 4.84% in bills paid and discounts.

4. Among the various measurement of profitability ratio return on equity (ROE) and earning per share (EPS) reflects the relative measure of profitability. The performance of NBBL is better than NSBL. Return on equity and earning per share of NBBL are higher than that of NSBL in all years.
5. Co-efficient of correlation between deposit and loans & advances of both banks have positive value. Also co-efficient of correlation between total income and loans & advances of both bank have positive relation. Coefficient of correlation between net profit and loans & advances of NSBL is negative as other variables like increase in interest suspense and loan loss provision affects net profit. Coefficient of correlation between net profit and loans & advances of NBBL is positive.
6. Trend analysis of total deposit of NSBL and NBBL are found in increasing trend. The increment ratio on deposit of NSBL is lower in comparison to NBBL.

This study is mainly focused on the lending practices and the volume of credit in comparison to the deposits. Therefore, the major gap in this research is study of the risk involved in the lending practices or the study of credit risk. Therefore, further study on the risk involved in creating credit can be made.

A Study Done by **Miss. Asmita Shrestha (2007)**, entitled with “*A Study of Non Performing Loan & Loan Loss Provision of Commercial Bank, A Case Study of NABIL, SCB and NBL*” has made study about a part of credit risk associated with those banks. The main objectives of her study were:

- To find out the proportion of non-performing loan in the selected commercial banks.
- To find out the factors leading to accumulation of non performing loan in commercial banks
- To study and analyze the guidelines and provisions pertaining to loan classification and loan loss provisioning.
- To find out the relationship between loan and loan loss provision in the selected commercial bank.
- To study and the impact of loan loss provision on the profitability of the commercial banks.

The major finding in her study was that the NBL has the highest portion of the loan in total asset followed by NABIL and SCBNL. She concludes that the SCBL shows the risk-averse attitude. Likewise the non-performing loan to total loan is found highest in NBL, NABIL and SCBNL. Likewise the Loan Loss Provision is also highest in NBL where as the SCBL has the least Loan Loss Provision.

Likewise, the NBL has the highest portion of Loss loan followed by NABIL and SCBL. This study is more concentrated on non-performing loans; however, there exist lots of areas in credit risk management where further research is called for. In context of credit risk, collateral risk, concentration risk, organization risk management system can be studied.

A Study Done by **Mr. Sujan Sharma (2008)**, entitled "*Loan Management of Joint Venture Banks*". with following objective in his study.

- To analyze the effectiveness of lending policy of the selected sample banks.
- To measure the performance in quality, efficiency

To meet the above objective, the sources of data of commercial bank are analyzed by using financial tools such as ratio analysis, frequency, mean, standard deviation are used. Among many joint venture banks the researcher took two banks EBL and NBBL with five years data.

In findings, the current ratios of these banks are considerable and considerable but mean liquid fund to total deposit ratios are fewer consistencies and are not above 1 which shows the minimum deposit mobilization. Likewise, assets to total liabilities ratios are also fluctuating.

Similarly, loan and advances to total deposit ratio, mean ratio of loan and advance and investment to total deposit ratio shows the deposit mobilization in income generating sector are being nearly equal to 1. Loan and advances to shareholders equity ratio shows how well the investment made by investor. These ratios of both banks are above 10 and are fewer consistencies.

In conclusion, the overall performance of Nepal Bangladesh Bank Limited is satisfactory then Everest Bank Limited. The liquidity position of NBBL is better than that of EBL. As loans and advances of NBBL is increasing trend deposit is also increasing trend during the study period. There is increasing trend in profit of NBBL shows that improvement in

performance and success of the firm. Purpose wise loan classification show that the NBBL and EBL banks have given priority to industrial and commercial sector lending, as well as priority and deprived sector lending. NBBL has higher lending portion in these sectors than EBL. From the selected bank NBBL has performed well in increasing growth ratio of deposit, loans and advances, investment and profit.

NBBL has good lending procedure, preliminary screening is done of all the loan application, credit appraisal and financial position of the business and cash flows of the proposal is given high importance, which is essential criterion for loan approval. There is proper control mechanism like delegation of authority, follow up visits and books of accounts inspection of the client, which results in good performance of the bank. The banks follow NRB guidelines of loans classification and provisioning which makes strong financial position of the bank instead of holding high volume of non-performing assets. After comparatively study of NBL and EBL banking performance, it can be concluded that NBL has better performance than that of EBL.

A study done by **Mr. Bishal Khadka (2009)**, entitled with "*Lending policy of Joint Venture Banks*". The main objective of his study is to analyze the fund mobilizing policy adopted by NABIL and Himalayan Bank Limited. The specific objectives of the study are as follows:

- To measure the relationship of total deposits with total investment, loan and advances and net profit.
- To evaluate the comparative growth ratio on total investment, loans and advances, total deposits and net profit of HBL and NABIL Bank Limited.
- To evaluate financial and investment efficiency, profitability and liquidity position of HBL and NABIL Bank Limited.
- To analyze the sources and uses of funds of HBL and NABIL Bank Limited.

To achieve the objectives of the study, descriptive an analytical research design has been used for secondary data. Some statistical and financial tools have also been applied to examine facts and descriptive techniques have been adopted to evaluate funds mobilizing performance of HBL and compare to NABIL Bank Limited.

In findings, the mean ratio of cash and bank balance to total deposits and investment on government securities of HBL is more consistent and that of NABIL. The average study of

cash and bank balance to current assets ratio, investment on government securities, the mean ratio of loan and advances to total deposits, the mean ratio of investment on government securities to total working fund, return on loan and advances and return on working funds HBL is more consistent than that of NABIL. The mean ratio of total interest paid to total working fund, liquid funds, correlation coefficient between deposit and total investment, between deposit and loan and advances, growth rate of loan and advances and liquidity risk ratio of HBL is higher than NABIL. But the capital fund, yearly growth rate of net profit of NABIL is better in comparison to HBL. The total deposits to total investment ratio of HBL and NABIL are in increasing trend. There is significant difference between mean ratios of loan and advances to total deposits and total investment to total deposit of HBL and NABIL.

From the above analysis, it can be concluded that the liquidity position of NABIL was not satisfactory whereas HBL is comparatively better than that of NABIL. NABIL has made enough investment in government securities than HBL but weak position in mobilizing the collected deposits as loan and advances and NABIL.

NABIL seems stronger in earning interest from working fund than HBL and it has also been successful to collect its working fund from less expensive sources. Growth rate of NABIL on loan and advances and total investment are too weak in comparison to HBL. HBL borrowing is an indication that the internal fund management than NABIL. Deposits and total investment, deposits and loan and advances of HBL and NABIL indicate high degree of positive correlation. In most of the cases it has been found that loan and advances and investment decision depends upon other variables. So the calculation of probable error also supports significant relationship. By considering the trend values also, HBL seems to be more successful than NABIL to utilize its total collected deposits in investment, deposit utilization trend in relation to loan and advances. In case of testing of hypothesis it can be concluded that there is significant difference between mean ratio of loan and advances to total deposits of HBL and NABIL and there is no difference between mean ratios of total investment to their total deposits.

A study done by **Miss. Sandhya Shrestha (2010)**, entitled with "*A study on the credit risk management of Nepalese Commercial Banks*" aims following objective taking Kumari Bank and Machhapuchre Bank.

- To examine the credit risk position of the selected commercial banks in Nepal
- To analyze the credit risk management system and practices of KBL and MBL

- To evaluate the organizational structure of KBL and MBL to manage the credit risk.

From the analyses of credit risks, following major findings have been obtained:

1. From the analysis of primary data, it is found that the majority of the respondents of both banks have favored with the bank's single sector, which is up to 10 % of total loan. However, the sector wise lending analysis portrays that KBL and MBL have extended up to 19.88 % and 30.12% of loan in a single sector respectively in FY 2009/10. Similarly, the exposure on the single sector of KBL and MBL exceeds 10 % of total loan in 3 and 5 sectors respectively. The single sector loan to core capital shows that the ratio crossed 100% in 2 sectors of both KBL and MBL. In regard to concentration risk, KBL has more risk in manufacturing and others sector where as MBL has more risk on manufacturing and Whole seller and sectors as the single sector credit to core capital ratio in these sectors is more than 100 %. MBL has very high loan concentration on manufacturing sector of 199.35% of the core capital. From the personal interview of the key respondents it was found that both banks have been extending credit in those highly concentrated sectors after getting approval from the board of director. This clarifies that concentration risk is the main source of credit risk for KBL and MBL.
2. Similarly, lack of systematic and thorough credit processing is also the major source of credit risk in these banks. The problems in credit processing include lack of thorough credit assessment, absence of testing and validation of new lending techniques, subjective decision-making by senior management, lack of effective credit review process, failure to monitor borrowers or collateral values, and failure of banks to take sufficient account of business cycle effects etc. Likewise the market-sensitive and Liquidity-sensitive exposures also increase the credit risk of these banks. Similarly, it is found that both banks have their own rating system of the credit client and the sectors. Both banks have ranked 1<sup>st</sup> to the manufacturing sector where as the Agriculture sector has been ranked the last on the basis of priority. KBL has chosen others sector and real estate business in 2<sup>nd</sup> and 3<sup>rd</sup> position respectively, where as the MBL has just opposite preference in these sectors.

3. Likewise, KBL has ranked Character, Collateral and Capacity of borrower first, second and third criterion for granting credit where as MBL ranked Character, Capacity and Capital first, second and third priority respectively. The hypothesis test on the preference of the bank's staff also proves that there is no significant difference between observed and expected frequency of ranking.
4. Lending analysis against various collaterals: it has been found that both the banks have lent highest amount of loan against the movable/ immovable property. The average lending over 5 years period of KBL and MBL against movable/ immovable property is Rs. 2,987 million and 2,673 million respectively. Similarly, the lending against others securities (i.e. other than prescribed by NRB) is second position for both banks, whereas the lending against guarantee of local banks and finance companies is in third position. However, MBL has also granted loan without any collateral. The average amount of loan without collateral is Rs. 3 million annually, which is in the 6<sup>th</sup> place on ranking. On the contrary, KBL has not granted any loan without backing any collateral.

In conclusion, the major banking risks include credit risk, market risk (i.e. liquidity risk, interest risk, operation risk etc). Among these risks, credit risk has the major impact on banking (i.e. more than 60 %). Because of the credit risk, the Non Performing Loan (NPL) of bank will increase. With the increase in NPL, the loan loss provisioning will also increase simultaneously leading to decrease in profit. The decrease in profit results in low dividend to shareholder and bonus to employees.

To remain alert and prepare plans and policies to tackle unpredictable factors such as violence riots, natural disaster, technology and employees, fault and fraud of customers and outsiders are the challenges for these commercial banks.

For proper management of the credit risk, both banks have their own set of policies and practices, which is in consistence with NRB guidelines. For credit risk management, both banks have Credit Policies Guidelines (CPG). Similarly, NPL is regularly monitored by both the banks on regular basis and provisioning is done on quarterly basis by categorizing the loan as per NRB guidelines. Similarly, sector wise and security wise lending is being

analyzed by these banks on monthly basis. Organizational structure of these banks is frequently restructured for proper credit risk management as per requirement.

For minimizing the loss arising due to occurrence of the credit risks, capital adequacy have been maintained by these banks within the standard prescribed by NRB. However, the trend of Capital Adequacy ratio of these banks suggests that both the banks need to increase their capital fund, which is possible mainly by issuing shares, debentures or preference share.

Though both the banks have their own set of procedures for assessing various risks and their management, problems are still prevalent in these banks. In credit risk, single sector loan concentration is the main problem in both the banks. In MBL, the major problem is a high amount of lending in manufacturing sector, lending without collateral, non-performing loan & organizational structure for handling credit risk. In KBL, with the increase in total loan, NPL is also increasing. So, proper adjustment is needed for managing the NPL.



## **CHAPTER - III**

### **RESEARCH METHODOLOGY**

Research methodology is a way to systematically solve the research problem. It refers to the various sequential steps that are to be adopted by a researcher during the course of studying the problem with certain objectives. This chapter refers to the overall research method from the theoretical aspects to the collection and analysis of data. This study covers quantitative methodology in a greater extent and also uses the descriptive part based on both technical aspects and logical aspect. This research tries to perform a well-designed quantitative and qualitative research in a very clear and direct way using both financial and statistical tools

#### **3.1 Research Design**

A research design is the specification of methods and procedures for acquiring the information needed. It is the overall operational pattern or framework for the project that stipulates what information is to be collected, from which sources and by what procedures (Poul,1997:34). Thus a research design is a plan for the collection and analysis of data. For research there exists different types of research design like; Historical research, Descriptive research, Case study research, Field study research, Analytical research, True experimental research and so on. Research design is the plan, structure and strategy of investigation conceived so as to obtain answers to research questions and to control variance.

The study is evaluative and analytical type of study regarding the credit management. The research design used in the study is descriptive and evaluative. The data relative to topics are collected through financial statement of the finance and other available sources. The data for five years had been collected and various financial and statistical tools had been used to resolve the objectives.

#### **3.2 Population and Sample**

Population covers the whole or total of the observation that have selected for the study and sample is the part of population which represents population with regards to the study. Commercial banks specially six joint venture banks are taken as population.

When it is impossible or very difficult to study the whole population, a part of the population is selected in order to draw conclusion of the whole population, this process is sampling and the part selected is called samples. There are altogether 31 commercial banks functioning all over the kingdom and most of their stocks are traded actively in the stock market. In this study, Laxmi Bank and Machhapuchchhre Bank Ltd. are selected as sample from population.

### **3.3 Nature and Sources of Data**

Generally this study is based secondary data. Secondary data are collected from Annual report of the concerned firm, supporting data and information are collected from the office of the concerned firm and another institution. Documents, books, other publishes or unpublished material, thesis, newspapers are the important data and informal quires, with the authorities of the concerned firm is primary source in nature.

### **3.4 Data Collecting Procedures**

Almost secondary data has been taken in this study. The data needed are collected from Balance Sheet, Profit & Loss Account, other related books of account of the concerned bank, stock exchange board and Nepal Rastra Bank. The annual reports of the concerned finances were obtained from their head office and their websites. The main source of data are annual report of concern financial institute. NRB publication, such as Banking and Financial Statistics Economic Reports, Annual Reports of NRB etc .has been collected from the personal visit of concerned department of NRB.

### **3.5 Tools and Techniques Employed**

As mentioned earlier, this study is confined to the single analysis of credit risk management of the finance company. To reach the objectives, the collected data are computed and analyzed using financial and statistical tools.

#### **3.5.1 Financial Tools**

The measuring instrument, which can be used in financial analysis, is known as financial tools. It helps to calculate the relationship between two financial variables on ratio and percentage basis.

### 3.5.1.1 Ratio Analysis

Ratio analysis is a technique of analysis and interpretation of financial statement. To evaluate the performances of an organization by creating the ratios from the figure of different accounts consisting in balance sheet and income statement is known as ratio analysis. Five types of ratios have been analyzed in this study, which are related to fund mobilization of the banks. They are presented below:

#### a) **Liquidity Ratio**

Liquidity ratio measures the ability of the firm to meet its current obligations. A commercial bank must maintain its satisfactory liquidity position to meet the credit need of the community. Liquidity provides honor strength health and prosperity to an organization. It is extremely essential for an organization to meet its obligations as they become due. A firm should ensure that it has not lack of liquidity and also that it is not too much highly liquid.

i) **Cash and Bank Balance to Total Deposits Ratio:** - Cash and bank balance is said to be first line defense of every bank. The ratio between the cash and bank balance and total deposit measures the ability of a bank to meet the unanticipated call on all types of deposit. Higher the ratio greater will be the ability to meet the sudden demand of deposit. But every ratio is not desirable since bank has to pay interest on deposit. This also maximizes the cost of fund to the bank.

$$\text{Cash and Bank Balance to Total Deposits Ratio} = \frac{\text{Cash and Bank Balance}}{\text{Total Deposits}}$$

Where,

Cash and bank balance is composed up of cash on hand including foreign cheques and other cash item; balance with domestic banks and abroad. Deposits include current, saving, fixed money at short call notice and other types of deposits.

ii) **Cash and Bank Balance to Current Assets Ratio:** - This ratio shows the bank's liquidity capacity on the basis of cash and bank balance that is the most liquid assets. High the ratio indicates the bank's ability to meet the daily cash requirements of their customer deposits and vice versa. But the high ratio is not preferred as the bank has to pay more interest on deposit and will increase the cost of fund. Low ratio is also very dangerous, as the bank may not be able to make the payment against the cheques presented by the customers. We have,

$$\text{Cash and Bank Balance to Current Assets Ratio} = \frac{\text{Cash and Bank Balance}}{\text{Current Assets}}$$

**iii) Investment on Government Securities to Current Assets Ratio:** - This ratio is used to find out the percentage of current assets invested on government securities, treasury bills and development bonds. We can find out as:

$$\text{Inv. on Govt. securities to Current Asset Ratio} = \frac{\text{Investment on Govt. Securities}}{\text{Current Assets}}$$

Where,

Investment on Government Securities involves treasury bills and development bonds etc.

**b) Assets Management Ratio:**

“A set of ratio which measure how efficiently a firm is managing its assets and whether or not the level of those assets is properly related to the level of operation. In this study this ratio is used to indicate how effectively the selected banks have arranged and invest their limited resources. The assets management ratios measure how effectively the firm is managing its assets. These ratios are designed to answer this question; does the total amount of each type of assets as reported on the balance sheet seem reasonable or not? If a firm has excessive investments in assets, then its capital cost will be unduly high and its stock price will be suffer” (Brigham, 1989:132).

**i) Loan and Advances to Total Deposits Ratio:** - This ratio is calculated to find out how successfully the selected banks are utilizing their collections or deposits on loan and advances for the purpose of earning profit. We have,

$$\text{Loan and Advances to Total Deposits Ratio} = \frac{\text{Loan and Advances}}{\text{Total Deposits}}$$

**ii) Total Investment to Total Deposits Ratio:** - Investment is one of the major sources of earning profit. It shows how properly firm's deposit has been invested on government securities and shares and debentures of other companies.

$$\text{Total Investment to Total Deposits Ratio} = \frac{\text{Total Investment}}{\text{Total Deposits}}$$

**iii) Loan and Advances to Total Working Fund Ratio:** - This ratio shows the ability of selected banks in terms of earning high profit from loan and advances. Loan and advances

to working fund ratio can be calculated by dividing loan and advances amount by total working fund.

$$\text{Loan and Advances to Total Working Fund Ratio} = \frac{\text{Loan and Advance}}{\text{Total Working Fund}}$$

**iv) Investment on Government Securities to Total Working Fund Ratio:** - Investment on government securities to working fund ratio shows how much part of total investment is there on government securities in percentage, it is calculated for this purpose by following formula:

$$\text{Investment on Govt. Securities to TWF Ratio} = \frac{\text{Investment on Govt. Securities}}{\text{Total Working Fund}}$$

**v) Investment on Shares and Debentures to Total working Fund Ratio:** Investment on shares and debentures to total working fund ratio shows the investment of banks on the shares and debentures of other companies in terms of total working fund. This ratio can be obtained dividing on shares and debentures by total working fund. It is calculated as:

$$\text{Investment on Shares and debn. to TWF Ratio} = \frac{\text{Investment on Share and Debenture}}{\text{Total Working Fund}}$$

**c). Profitability Ratio:** - This ratio is related to profit of the banks is essential for the survival of the bank, so it is regarded as the engine that drives the banks and indicates economics progress. It calculated to measure the overall efficiency of the banks.

**i) Return on Loan and Advances Ratio:** - Return on loan and advances ratio shows how efficiently the banks have utilized their resources to earn good return from provided loan and advances. This ratio is computed as,

$$\text{Return on Loan and Advances Ratio} = \frac{\text{Net Profit / Loss}}{\text{Loan and Advances}}$$

**ii) Return on Total Working Fund Ratio:** - Return on total working fund ratio measures the profit earning capacity by utilizing available resources i.e. total assets. Return will be higher if the bank's working fund is well managed and efficiently utilized. Maximizing taxes, this in the legal options available will also improve the return. We have,

$$\text{Return on Total Working Fund Ratio} = \frac{\text{Net Profit}}{\text{Total Working Fund}}$$

**iii) Total Interest Earned to Total Working Fund Ratio:** - This ratio reflects the extent to which the banks are successful in mobilizing these total assets to acquire income as interest. This ratio actually reveals the earning capacity of commercial banks by mobilizing its working fund. Higher the ratio higher will be the income as interest. We have,

$$\text{Total Interest Earned to TWF Ratio} = \frac{\text{Total Interest Earned}}{\text{Total Working Fund}}$$

**iv) Total Interest paid to Total working Fund Ratio:** - This ratio measures the percentage of total interest expenses on total working fund and vice-versa. This ratio is calculated as,

$$\text{Total Interest paid to Total Working Fund Ratio} = \frac{\text{Total Interest Paid}}{\text{Total Working Fund}}$$

**d) Risk Ratios:** - Commonly, risk means chance or possibility of loss, uncertainty which lies in the business transaction of investment management. When a firm wants to bear risk and uncertainty, profitability and effectiveness of the firm is increased. This ratio checks the degree of risk involved in the various financial operations. For this study following risk ratios are used to analyze and interprets the financial data and investment policy.

**i) Liquidity Risk Ratio:** - The liquidity risk of the bank defines its liquidity need for deposit. The cash and bank balance are the most liquid assets and they are considered as banks liquidity sources and deposit as the liquidity needs. The ratio of cash and bank balance to total deposit is an indicator of bank's liquidity of need. This ratio is low if funds are kept idle as cash balance but this reduces profitability, when the banks makes loan, its profitability increase and also the risk. Thus, higher liquidity ratio indicates less profitable return and vice-versa. This ratio is calculated as below:

$$\text{Liquidity Risk Ratio} = \frac{\text{Cash and Bank Balance}}{\text{Total Deposit}}$$

**ii) Credit Risk Ratio:** - Bank utilizes its collected funds in providing credit to different sectors. There is risk of default or non-repayment of loan. While making investment, bank examines the credit risk involved in the project. Generally credit risk ratio shows proportion

of non-performing assets in the total investment plus loan and advances of a bank it is computed as:

$$\text{Credit Risk Ratio} = \frac{\text{Total Investment} + \text{Loan and Advances}}{\text{Total Assets}}$$

e). **Growth Ratio:** - The growth ratio represents how well the commercial banks are maintaining their economics and financial position. Higher the ratio better performance of the bank and vice-versa. Under this topic four types of growth ratio are studied, that are directly related to the fund mobilization of commercial banks. The following ratios are calculated by using the formula of growth rate:

- i) Growth ratio of total deposits
- ii) Growth ratio of total investment
- iii) Growth ratio of loans and advances
- iv) Growth ratio of net profit

### 3.5.2 Statistical Tools

Under this heading some statistical tool such as coefficient of correlation analysis between different variables, trend analysis of deposit, loan and advances, net profit and EPS are used to achieve the objective of the study.

#### a) **Karl Pearson's Coefficient of Correlation(r)**

Correlation analysis is a statistical tool use to describe the degree to which one variable is linearly related to another. The coefficient of correlation measures the degree of relationship between two sets of figures. In this study simple coefficient of correlation is used to determine the relationship of different variables. The data related to different periods are tabulated and their relationship with each other is drawn out. The value of correlation can range from -1 to +1. This tool is used for measuring the intensity or magnitude of linear relationship between two series. It measures correlation coefficient between two variables X and Y is usually denoted by "r" and can be obtained as:

$$r = \frac{n \sum XY - \sum X \sum Y}{\sqrt{\sum X^2 - (\sum X)^2} \sqrt{\sum Y^2 - (\sum Y)^2}}$$

Where,

n= number of observation in series X and Y

$\sum X$  = sum of observation in series X

$\sum Y$  = sum of observation in series Y

$\sum X^2$  = sum of square observation in series X

$\sum Y^2$  = sum of square observation in series Y

$\sum XY$  = sum of the product of observations in series X and Y

Value of 'r' lies between -1 to +1

$r = +1$ , implies that there is a perfect positive correlation between the variables.

$r = -1$ , implies that there is a perfect negative correlation between the variables.

$r = 0$ , means that the variables are uncorrelated.

#### **b) Probable Error of Correlation Coefficient (PE)**

Probable error of correlation coefficient tests the reliability of an observed value of correlation coefficient. It shows the extent to which correlation coefficient is dependable as it depends upon the condition of random sampling.

Probable error of correlation coefficient is denoted by PE and obtained as:

$$PE = 0.6745 \times \frac{1-r^2}{\sqrt{n}}$$

The probable error is used to test whether the calculated value of sample correlation coefficient is significant or not.

A few rules for the interpretation of the significance of correlation coefficient are as follows:

- i. If  $r < PE$ , then the value of r is not significant i.e. insignificant.
- ii. If  $r > 6 PE$ , then r is definitely significant.
- iii. In other situations, nothing can be calculated with certainty.

#### **c). Coefficient of Determination ( $R^2$ ):**

The coefficient of determination is a measure of the degree of linear association or correlation between two variables one of which happens to be independent and other being dependent variable. In other words coefficient of determination measures the percentage total variable independent variables explained by independent variables. Zero to one is the ranging measurement of this coefficient of multiple determinations. If  $R^2$  is equal to 0.75,



which indicates that total variation in the dependent variable. If the regression line is a perfect estimator  $R^2$  will be equal to +1, when there is no correlation the value of  $R^2$  is zero.

**d) Least Square Linear Trend**

Trend analysis is a very useful and commonly applied tool to forecast the future event in quantitative term on the basis of the tendencies in the dependent variable in the past period. Straight line trend implies that irrespective of the seasonal, cyclic and irregular fluctuation the trend value increases or decreases by absolute amount per unit of time. The linear trend values form a series in arithmetic progression.

Mathematically

$$Y = a + bx$$

Where, Y= value of dependent variable

a= y intercept

b= slope of trend line

x= value of independent variable i.e. time

Normal equation fitting above are

$$\sum Y = Na + b\sum X$$

$$\sum XY = a\sum X + b\sum X^2$$

Since  $\sum X = 0$

$$a = \sum Y / N$$

$$b = \sum XY / \sum X^2$$

# **CHAPTER – IV**

## **DATA PRESENTATION AND ANALYSIS**

### **Introduction**

Data presentation is the interpretation of the study. Data analysis summarizes the collected data and its interpretation presents the major findings of the study. Analysis is not complete without interpretation and interpretation cannot proceed without analysis. In this course of analysis, data gathered from. The data have been analyzed by using financial and statistical tools. The results of the computation have also been summarized in appropriated tables. The samples of computation of each model have been included in annexes. This chapter includes presentation of data and analysis of that data to reach at a conclusion

### **4.1 Financial Analysis**

#### **4.1.1 Ratio Analysis**

Ratio is the relationship between two figures. They provide two important facts about the management: the return on investment and the soundness of the company's financial position. A single ratio will not depict a true picture of the unit. Hence a combination of ratios must be analyzed to drive a true picture. Ratio analysis has been already discussed in previous chapter. Here, different ratios of LBL and MBL will be calculated, analyzed and interpreted.

##### **4.1.1.1 Liquidity Ratio:**

Liquidity refers to the ability of a firm to meet its short- term or current obligations. So liquidity ratios are used to measure the ability of a firm to meet its short-term obligations. Inadequate liquidity can lead to unexpected cash short falls that must be covered at excessive costs reducing profitability. In the worst case, inadequate liquidity can lead to the liquidity insolvency of the institution. To find -out the ability of the bank to meet their short-term obligations, which are likely to mature in the short period, the following ratios are developed under the liquidity ratios to identify the liquidity position.

**(a) Cash and Bank Balance to Total Deposits Ratio**

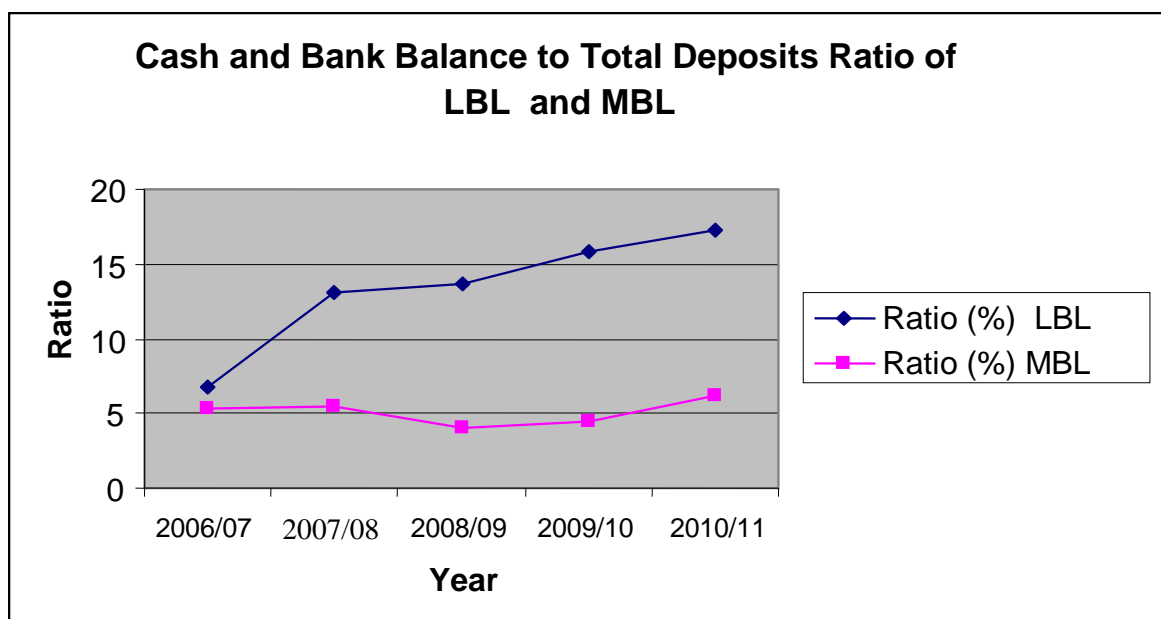
This ratio measures the bank’s ability of withdrawal of fund immediately by their depositors. A higher ratio represents a greater ability to cover their deposits and vice-versa. The large ratio shows the idle cash and bank balance in banks while small ratio shows the utilization of deposit from banking perspective.

**Table: 4.1**  
**Cash and Bank Balance to Total Deposits Ratio**

Year	Ratio (%)	
	LBL	MBL
2006/07	6.81	5.27
2007/08	13.04	5.51
2008/09	13.71	3.97
2009/10	15.87	4.39
2010/11	17.31	6.20
Mean	13.35	5.07

(Source: Appendix-1)

**Figure: 4.1**



From the analysis of Table No 4.1, cash and bank balance to total deposits ratio of the LBL is in increasing trend whereas ratio of MBL is in decreasing trend in 2008/09 and in other year these are in increasing trend. The higher ratio of LBL and MBL are 17.31% and 6.20% respectively in the same year i.e. 2010/11. The average ratio of LBL is greater than that of MBL (i.e. 13.35% > 5.07%). It signifies that LBL has sound liquid fund to make immediate payment to the depositors but LBL has excess liquidity rather than that of MBL because of poor investment opportunities.

**(b) Cash and Bank Balance to Current Assets Ratio**

This ratio reflects the proportion of cash and bank balance out of total current assets.

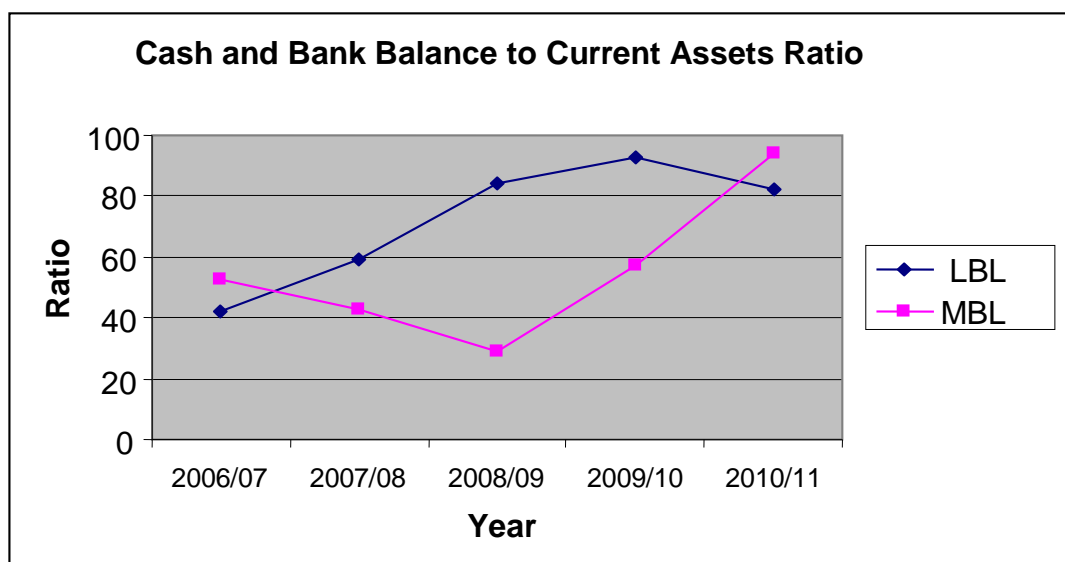
**Table: 4.2**

**Cash and Bank Balance to Current Assets Ratio**

Year	Ratio (%)	
	LBL	MBL
2006/07	42.01	52.56
2007/08	59.18	42.80
2008/09	84.14	28.74
2009/10	92.44	57.48
2010/11	82.17	94.09
Mean	71.99	55.14

(Source: Appendix -2)

**Figure No. 4.2**



Above table and figure No 4.2, shows that the cash and bank balance to current assets ratio of LBL is in increasing trend except in 2010/11 and ratio of MBL is in fluctuating trend. The highest ratio of LBL is 92.44% in year 2009/10 and lowest ratio 42.01% in year 2006/07. The mean ratio is 71.99%. Similarly, the highest ratio of MBL is 94.09% in 2010/11 and lowest ratio is 28.74% in 2008/09. The mean ratio of MBL is 55.14%. While observing the data, we notice that LBL has higher mean ratio, it means LBL has slightly sound liquid assets than that of MBL.

**(c) Investment on Government Securities to Current Assets Ratio**

Government Securities can be easily sold in the market or they can be converted into cash. The main purpose of this ratio is to examine that portion of commercial banks current assets that has been invested into different government securities. This ratio is calculated by dividing investment on government securities by current assets.

**Table: 4.3**

**Investment on Government Securities to Current Assets Ratio**

Year	Ratio (%)	
	LBL	MBL
2006/07	4.50	61.98
2007/08	3.23	42.26
2008/09	0	33.50
2009/10	0	22.37
2010/11	0	23.38
Mean	1.55	36.70

(Source: Appendix-3)

**Figure: 4.3**

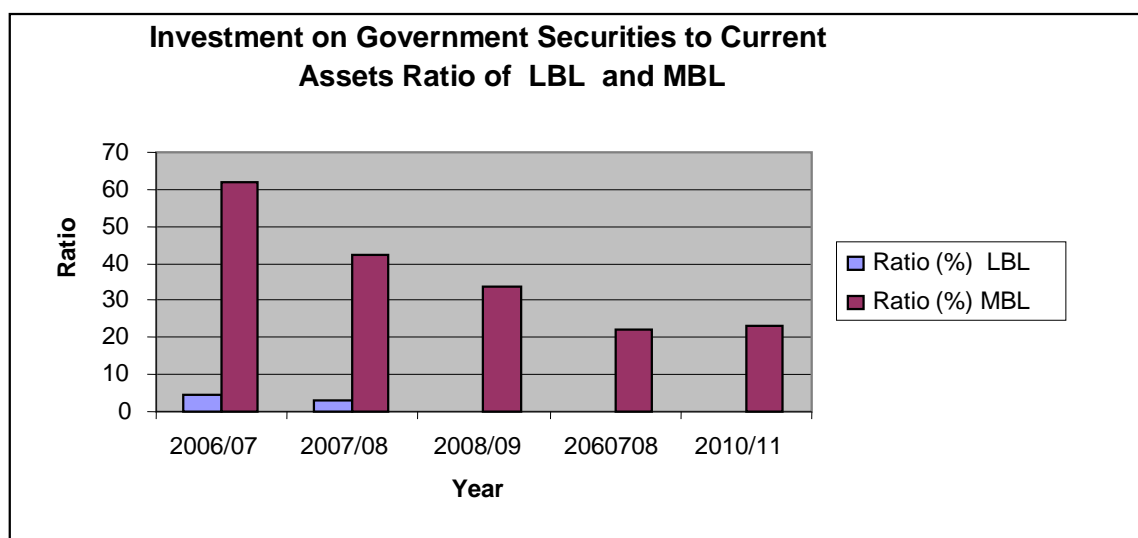


Table and figure No 4.3 shows that the investment on government treasury bills to current assets of LBL is in decreasing trend in 2<sup>nd</sup> year and in all subsequent year these are zero whereas these ratio are in decreasing trend in all year except 2010/11 of MBL. The highest ratio of LBL is 4.5% and MBL is 61.98% in 2006/07. And the lowest ratio of LBL and MBL are 0% and 22.37% in 2009/10 respectively.

From the table we notice that mean ratio of LBL and MBL are 1.55% and 36.70% respectively. MBL has higher ratio in every year and mean also. It means MBL has invested more money in risk free assets than that of LBL. In another word, LBL has emphasizes on more loans and advances and other short term investment than investment in government securities.

#### **4.1.1.2 Assets Management Ratio**

Assets management ratio measures the efficiency of the bank and finance company to manage its assets in profitable and satisfactory manner. A commercial bank must manage its assets properly to earn high profit. Under this chapter following ratio are studied:

##### **(a) Loan and Advances to Total Deposits Ratio**

The ratio measures the extent to which the banks are successful to mobilize their total deposits on loan and advances.

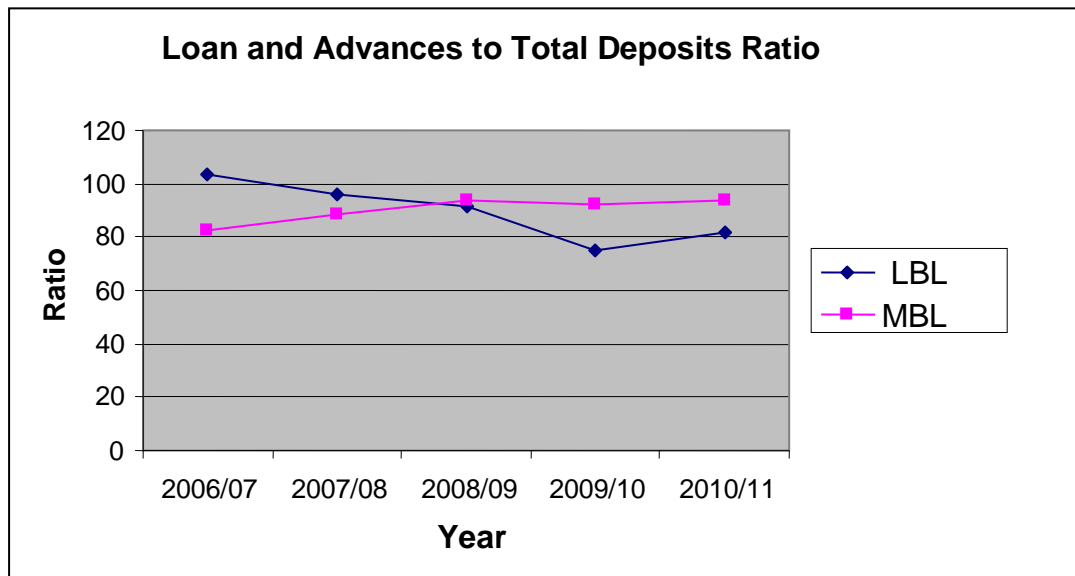
**Table: 4.4**

#### **Loan and Advances to Total Deposits Ratio**

<b>Year</b>	<b>Ratio (%)</b>	
	<b>LBL</b>	<b>MBL</b>
2006/07	103.47	82.65
2007/08	96.32	88.29
2008/09	91.30	93.76
2009/10	75.22	92.28
2010/11	81.41	93.87
Mean	89.54	90.17

(Source: Appendix-4)

**Figure: 4.4**



A high ratio of loan and advances indicates better mobilization of collected deposits and vice versa. But it should be noted that too high ratio might not be better from liquidity point of view. The Table No 4.4 table shows that these two finance company have mobilized their collected deposits in variable trend. In average LBL has mobilized 89.54% of its collected deposit in loan and advances that is slightly less than that of MBL. According to NRB directives above 70% to 90% of loan and advances to total deposit ratio is able to better mobilization of collected deposit. So all of the year both LBL and MBL has met the NRB requirement or it has properly utilized its deposit to provide loan.

**(b) Total Investment to Total Deposits Ratio**

This ratio measures the extent to which the banks are able to mobilize their deposit on investment in various securities. A high ratio indicates the success in mobilizing deposit in securities and vice versa.

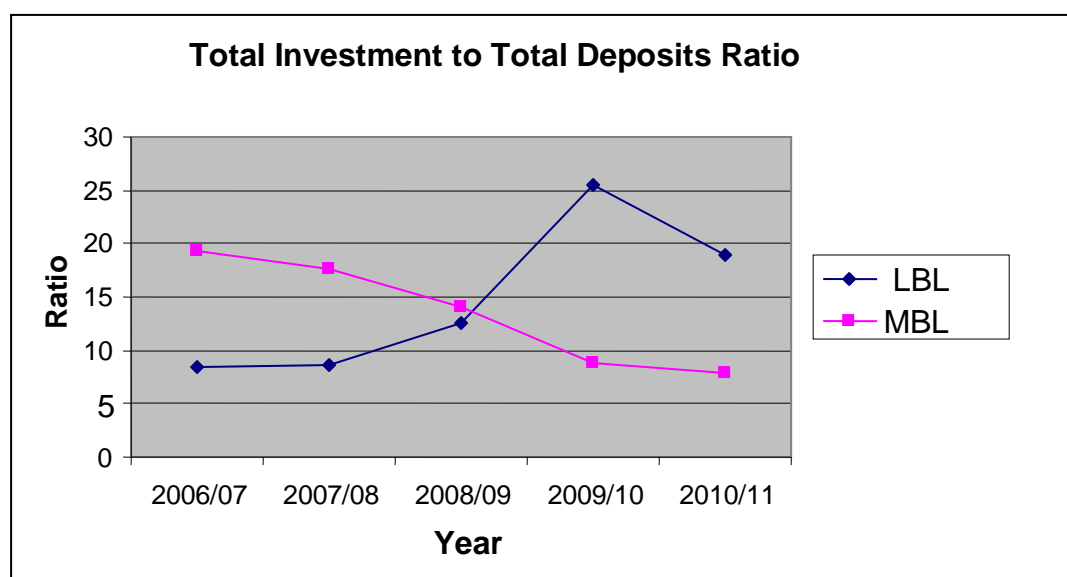
**Table: 4.5**

**Total Investment to Total Deposits Ratio**

Year	Ratio (%)	
	LBL	MBL
2006/07	8.42	19.25
2007/08	8.63	17.69
2008/09	12.57	14.03
2009/10	25.59	8.80
2010/11	19.03	7.96
Mean	14.85	13.55

(Source:- Appendix -5)

**Figure: 4.5**



From the table & figure No 4.5, it is observed that the investment to total deposit ratio of LBL are increased except in 2010/11 whereas of MBL is in decreasing trend. The mean of the ratio of LBL and MBL are 14.85% and 13.55% respectively so LBL has higher ratio. It signifies LBL has successfully allocated its deposit in investment portfolio in comparison with MBL.

**(c) Loan and Advances to Total Working Fund Ratio**

This ratio reflects the extent to which the commercial banks are success in mobilizing their assets on loan and advances for the purpose of income generation. A high ratio indicates better mobilization of fund on loan and advances and vice versa.



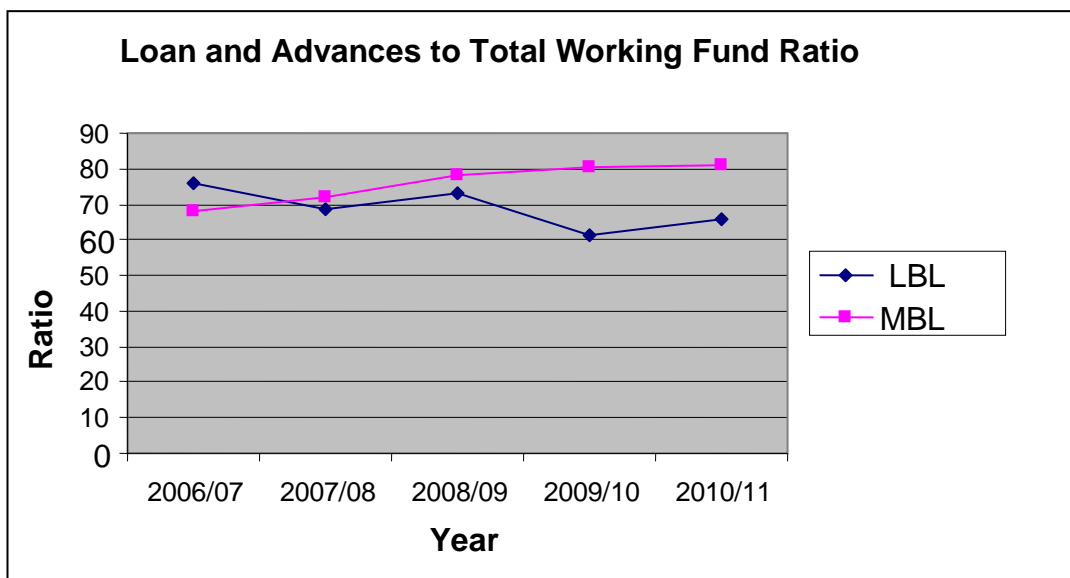
**Table: 4.6**

**Loan and Advances to Total Working Fund Ratio**

Year	Ratio (%)	
	LBL	MBL
2006/07	76.17	68.03
2007/08	68.45	71.86
2008/09	73.24	78.45
2009/10	61.36	80.45
2010/11	66.00	80.90
Mean	69.04	75.94

(Source: Appendix-6)

**Figure: 4.6**



Above table and figure 4.6 shows that loan and advances to total assets ratio of LBL is in fluctuating trend whereas ratio of MBL is in increasing trend. While observing their ratios; MBL is better mobilizing of fund as loan and advances and it seems quite successful in generating higher ratio in each year.

The mean of LBL and MBL are 69.04% and 75.94% respectively. So MBL has higher ratio than that of LBL. It reveals that in total assets, MBL has high proportion of loan and advances.

**(d) Investment on Government Securities to Total Working Fund Ratio**

The main purpose of this ratio is to examine that portion of banks and finance total working fund that has been invested into different government securities. This ratio is calculated by dividing investment on government securities by total working fund.

**Table: 4.7**

**Investment on Govt. Securities to Total Working Fund Ratio**

Year	Ratio (%)	
	LBL	MBL
2006/07	0.54	5.11
2007/08	0.51	4.43
2008/09	0	3.87
2009/10	0	1.49
2010/11	0	1.33
Mean	0.21	3.25

(Source: Appendix -7)

**Figure: 4.7**

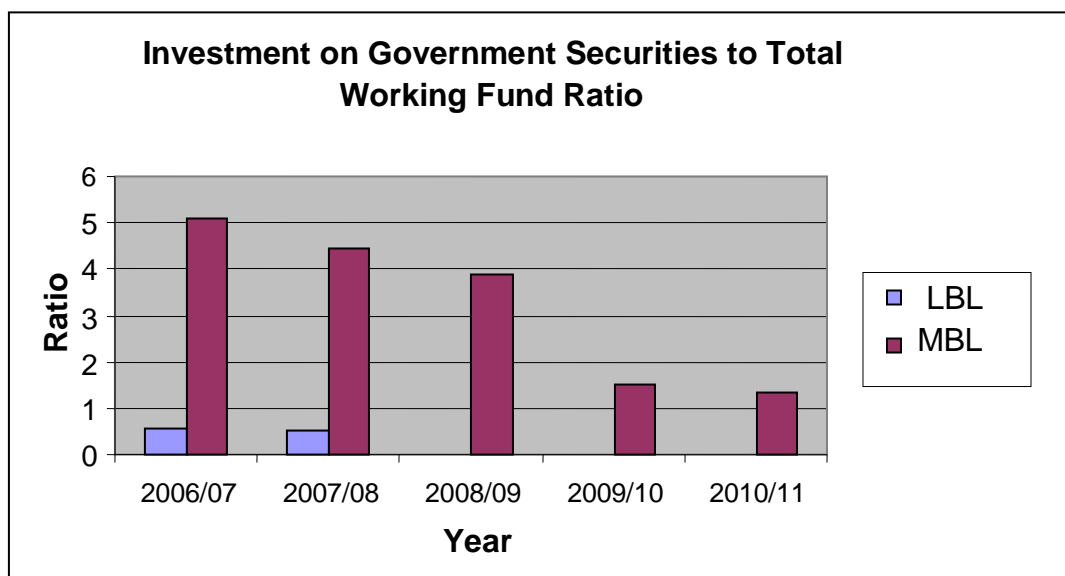


Table and figure No 4.7 shows that the investment on government treasury bills to total working fund of LBL is in decreasing trend in 2<sup>nd</sup> year and in all subsequent year these are zero whereas these ratio are in decreasing trend in all year except of MBL. The highest ratio of LBL is 0.54% and MBL is 5.11% in 2006/07. And the lowest ratio of LBL and MBL are 0% and 1.33% in 2010/11 respectively.

From the table we notice that mean ratio of LBL and MBL are 0.21% and 3.25% respectively. MBL has higher ratio in every year and mean too. It means MBL has invested more money in risk free assets out of its total assets than that of LBL. In another word LBL has emphasizes on more loans and advances and other short term investment than investment in govt. securities.

**(e) Investment on Shares and Debentures to Total Working Fund Ratio**

The main purpose of this ratio is to examine that portion of commercial banks and finance's total working fund that has been invested into investment on share and debentures. This ratio is calculated by dividing investment on share and debenture by total working fund.

**Table: 4.8**

**Investment on Shares and Debentures to Total Working Fund Ratio**

Year	Ratio (%)	
	LBL	MBL
2006/07	1.52	0.64
2007/08	1.43	0.36
2008/09	0.56	0.14
2009/10	0.41	0.13
2010/11	0.40	0.40
Mean	0.86	0.33

(Source: Appendix -8)

**Figure: 4.8**

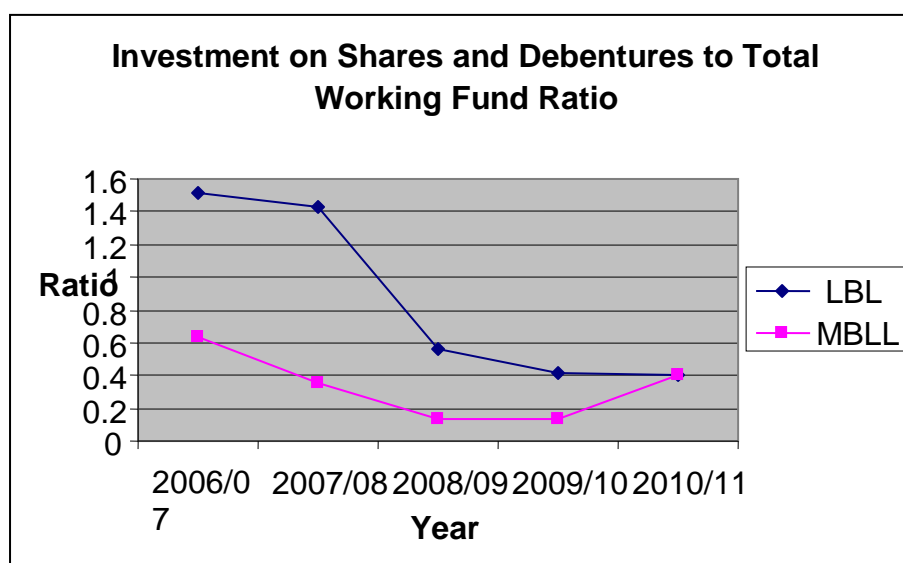


Table and figure No 4.8 shows that the investment on share and debenture to total working fund of LBL is in decreasing trend whereas these ratios of MBL are in decreasing trend in all year except in 2010/11. The highest ratio of LBL is 1.52% and MBL is 0.64% in 2006/07. And the lowest ratio of LBL is 0.40% in 2010/11 and of MBL is 0.13% in 2009/10.

From the table we notice that mean ratio of LBL and MBL are 0.86% and 0.33% respectively. LBL has higher ratio in every year and mean also, it means LBL has invested more money in risky assets out of its total assets than that of MBL. In another word, MBL has emphases on more govt. securities rather than investment on share and debenture.

#### 4.1.1.3 Profitability Ratios

##### (a) Return on Loan and Advances Ratio

Return on loan and advances ratio measures the earning capacity of a commercial bank on its deposit mobilized on loan and advances higher the ratio greater will be the return and vice versa.

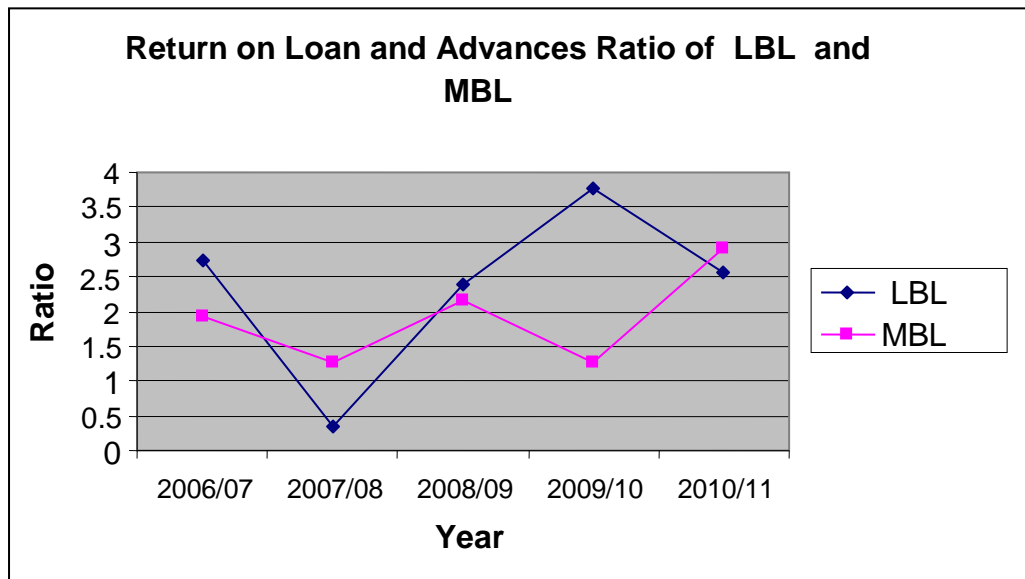
**Table: 4.9**

#### **Return on Loan and Advances Ratio**

Year	Ratio (%)	
	LBL	MBL
2006/07	2.73	1.93
2007/08	0.35	1.26
2008/09	2.38	2.15
2009/10	3.78	1.28
2010/11	2.56	2.92
Mean	2.36	1.91

(Source: Appendix-9)

**Figure: 4.9**



Above table and figure No 4.9 shows that return on loan and advances ratio of LBL and MBL are in fluctuating trend. The highest ratio of LBL is 3.78% in the year 2009/10 and lowest ratio 0.35% in year 2007/08. The mean ratio is 2.36%. This shows the normal earning capacity of LBL in loan and advances. Whereas highest ratio of MBL is 2.92% in year 2010/11 and lowest ratio is 1.26% in 2007/08. The mean ratio is 1.91% of MBL.

From the table we notice that LBL has higher mean ratio. So it seems successful by generating higher ratio. It can be concluded that LBL has better utilized the loan and advance for the profit generation in comparison with MBL.

**(b) Return on Total Working Fund Ratio**

Return on total working fund ratio measures the earning capacity of a commercial bank on its deposit mobilized on total working fund, higher the ratio greater will be the return and vice versa.

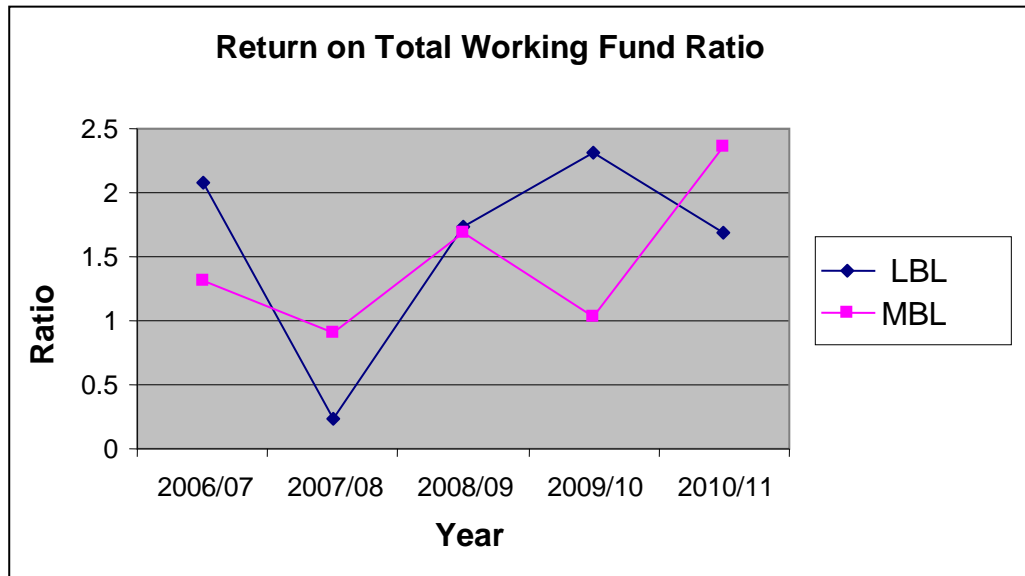
**Table: 4.10**

**Return on Total Working Fund Ratio**

Year	Ratio (%)	
	LBL	MBL
2006/07	2.08	1.32
2007/08	0.24	0.90
2008/09	1.74	1.69
2009/10	2.32	1.03
2010/11	1.69	2.36
Mean	1.61	1.46

(Source: Appendix-10)

**Figure: 4.10**



From the table No 4.10, we notice that ROA of both companies are in fluctuating trend how ever LBL seems successful in managing and utilizing the available assets in order to generate revenue since its ROA ratio is higher than that of MBL(i.e. 1.61%>1.46%)of total assets in an average.

**(c) Total Interest Earned to Total Working Fund Ratio**

This ratio actually reveals the earning capacity of commercial banks by mobilizing its working fund. Higher the ratio higher will be the income as interest.

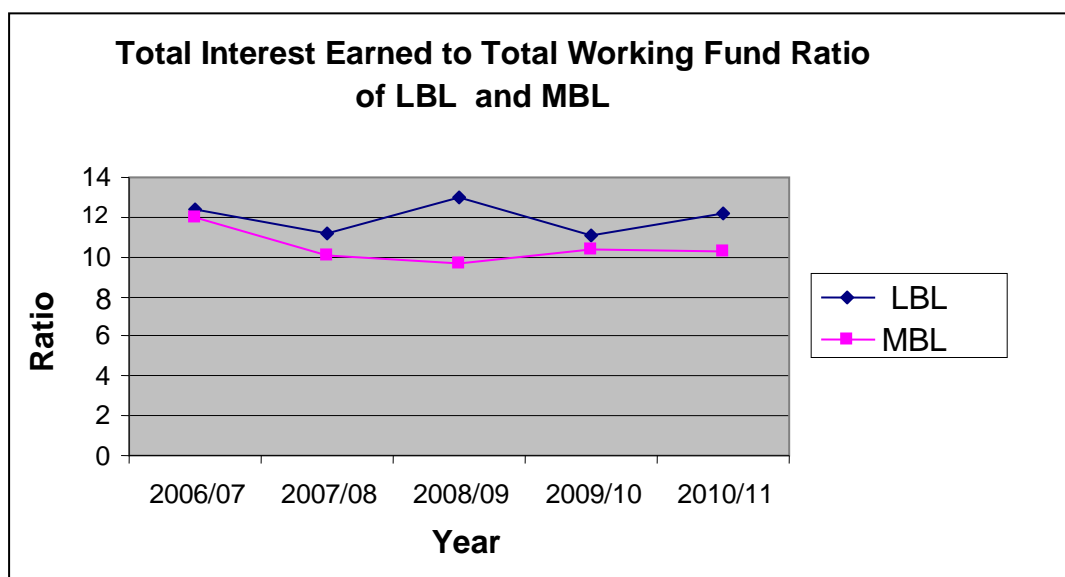
**Table: 4.11**

**Total Interest Earned to Total Working Fund Ratio**

Year	Ratio (%)	
	LBL	MBL
2006/07	12.38	11.98
2007/08	11.14	10.04
2008/09	13.00	9.66
2009/10	11.04	10.41
2010/11	12.15	10.24
Mean	11.94	10.46

(Source: Appendix -11)

**Figure: 4.11**



Above table and figure No 4.11 shows that both banks have fluctuating trend of ratio. However, LBL seems more conscious about managing its assets in order to earn more interest ratio because it has higher ratio in each year and average ratio is also higher. LBL has 11.94% average ratio whereas MBL shows 10.46% average ratio. The mean ratio of LBL is more than that of MBL. In comparison, LBL seems effective in earning interest to some extent although it has lower earning of interest income but it must break the decreasing trend in coming year.

**(d) Total Interest paid to Total Working Fund Ratio**

This ratio actually reveals the paying capacity of commercial banks by mobilizing its working fund. Higher the ratio higher will be the paying capacity of interest.

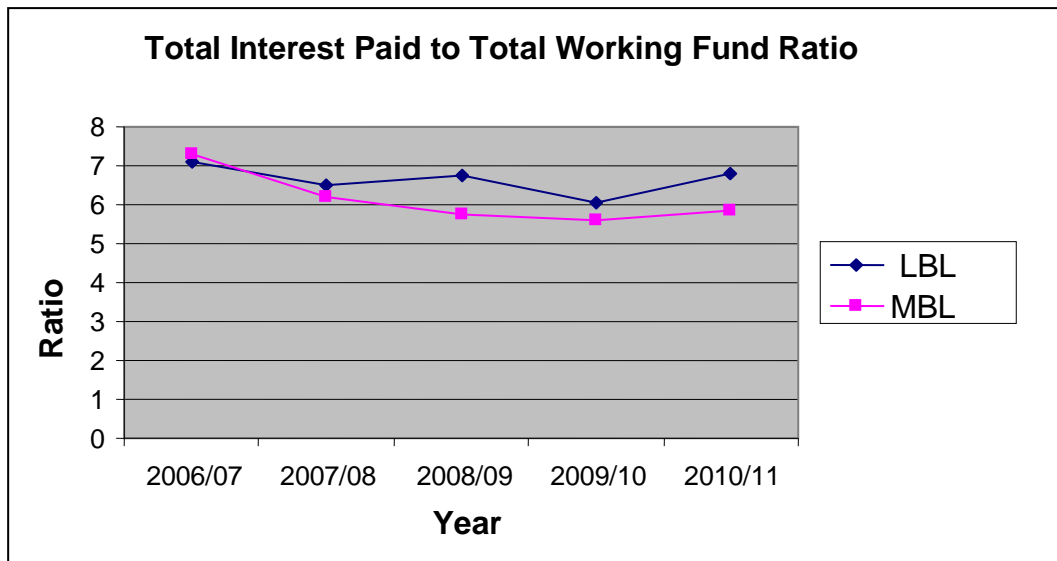
**Table: 4.12**

**Total Interest Paid to Total Working Fund Ratio**

Year	Ratio (%)	
	LBL	MBL
2006/07	7.10	7.32
2007/08	6.49	6.21
2008/09	6.73	5.74
2009/10	6.03	5.60
2010/11	6.81	5.85
Mean	6.63	6.14

(Source: Appendix -12)

**Figure: 4.12**



Above table and figure No 4.12 shows that LBL has fluctuating trend of ratio whereas MBL has decreasing trend of ratio except in 2010/11. Due to the higher ratio in each year and average too of LBL, it seems less conscious about borrowing cheaper fund

**4.1.1.4 Measurement of Risk**

For this study, following risk ratios are used to analyze and interpret the financial data and investment policy.

**(a) Credit Risk Ratio**

In general, credit risk ratio shows the proportion of non-performing assets in the total investment plus loan and advances of a bank.

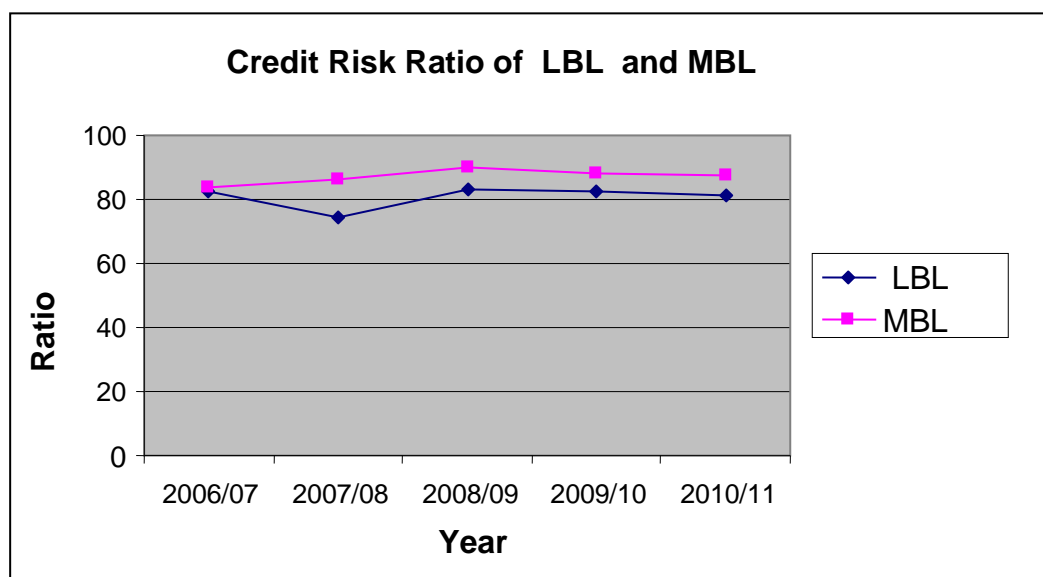
**Table: 4.13**  
**Credit Risk Ratio**

Year	Ratio (%)	
	LBL	MBL
2006/07	82.37	83.87
2007/08	74.58	86.26
2008/09	83.32	90.19
2009/10	82.24	88.12
2010/11	81.43	87.76
Mean	80.79	87.24

(Source: Appendix-13)



**Figure: 4.13**



Above table No.4.13 shows that LBL and MBL have the credit risk ratio in fluctuating trend. LBL has highest and lowest ratio of 83.32% and 74.58% in the year 2008/09 and 2007/08 respectively. And MBL has the highest and lowest ratio of 90.19% and 83.85% in the year 2008/09 and 2006/07 respectively. The mean ratio of LBL is lower than that of MBL (i.e. 80.79 % < 87.24%).

#### **4.1.1.5 Growth Ratio**

Growth ratio denotes that how well the banks are preserving their economic or financial position. To calculate, check and analyze the expansion and growth of the selected bank the following ratios are calculated:

##### **(a) Growth Ratio of Total Deposits**

To measure such growth percentage and analysis the following formula are used:

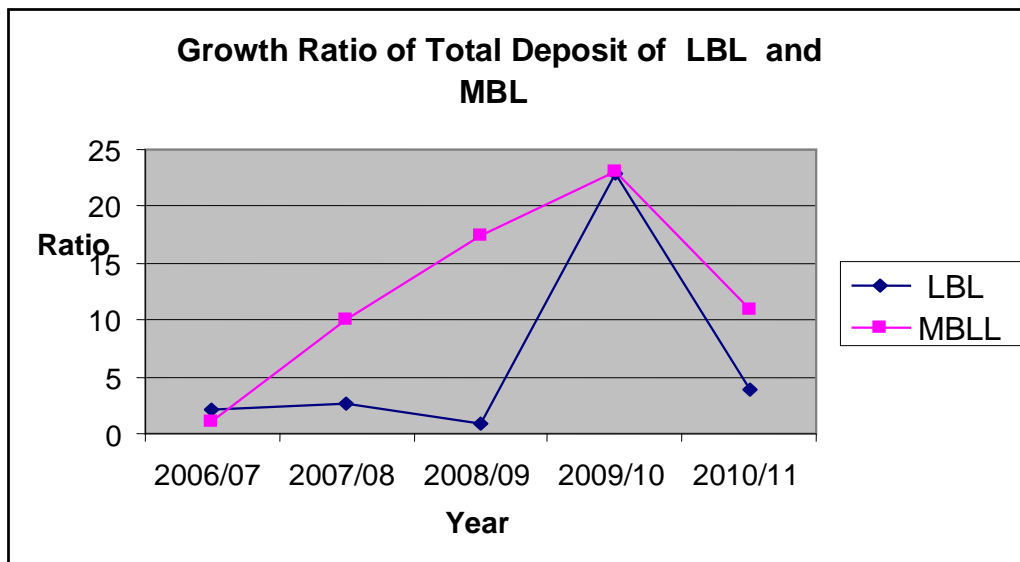
$$\text{Growth Percentage} = \frac{\text{Ending Value} - \text{Beginning Values}}{\text{Beginning Value}} \times 100$$

**Table: 4.14**  
**Growth Ratio of Total Deposits (in %)**

Banks	Year and Growth Ratio					Average Growth Rate(%)
	2006/07	2007/08	2008/09	2009/10	2010/11	
<b>LBL</b>	2.15	2.59	0.95	22.83	3.84	<b>6.47</b>
<b>MBL</b>	1.08	9.97	17.49	23.13	10.90	<b>12.51</b>

(Source: Appendix-14)

**Figure: 4.14**



Above table No 4.14 shows that LBL has fluctuating trend and MBL has increasing trend of total deposits except in 2010/11. The growth ratio of LBL and MBL are 6.47% and 12.51% respectively. The growth ratio of MBL seems to be higher than that of LBL .

**(b) Growth Ratio of Loan and Advances**

To measure such growth percentage and analysis the following formula are used:

$$\text{Growth Percentage} = \frac{\text{Ending Value} - \text{Beginning Values}}{\text{Beginning Value}} \times 100$$

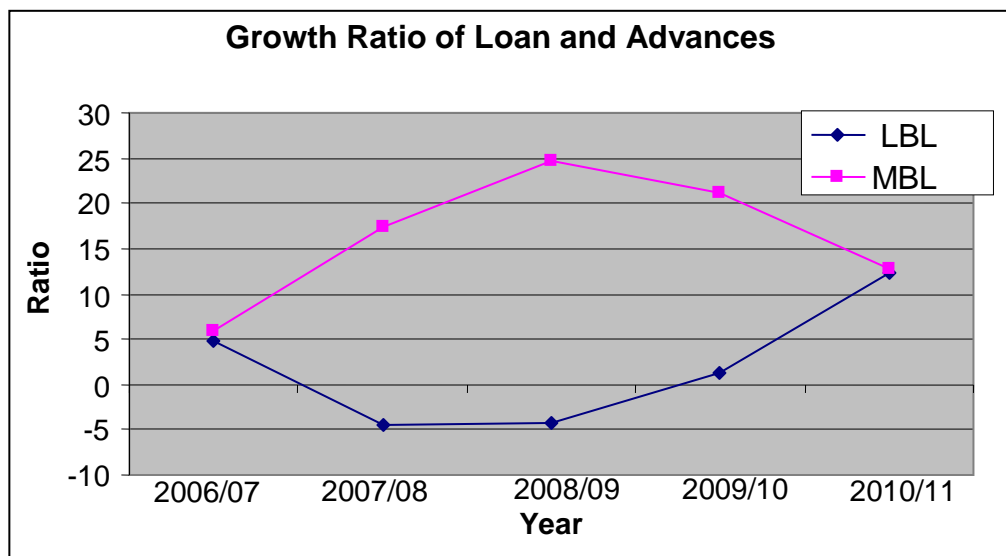
**Table: 4.15**

**Growth Ratio of Loan and Advances (in %)**

Banks	Year and Growth Ratio					Average Growth Rate (%)
	2006/07	2007/08	2008/09	2009/10	2010/11	
<b>LBL</b>	4.82	-4.51	-4.30	1.20	12.38	<b>1.92</b>
<b>MBL</b>	6.02	17.47	24.77	21.20	12.81	<b>14.04</b>

(Source: Appendix-15)

**Figure: 4.15**



The above analysis shows that MBL has higher growth rate than that of LBL (i.e. 14.04% > 1.92%). LBL has decreasing trend and MBL has increasing trend in first three years and in decreasing trend in last two years growth rate of loans and advances.

**(c) Growth Ratio of Total Investment**

To measure such growth percentage and analysis the following formula are used:

$$\text{Growth Percentage} = \frac{\text{Ending Value} - \text{Beginning Values}}{\text{Beginning Value}} \times 100$$

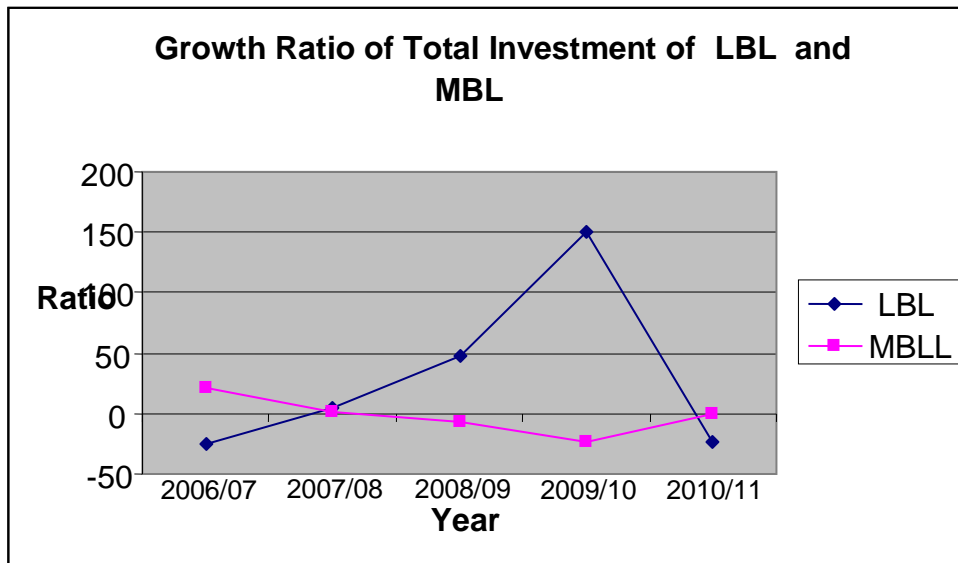
**Table: 16**

**Growth Ratio of Total Investment**

<b>Banks</b>	<b>Year and Growth Ratio</b>					<b>Average Growth Rate(%)</b>
	<b>2006/07</b>	<b>2007/08</b>	<b>2008/09</b>	<b>2009/10</b>	<b>2010/11</b>	
<b>LBL</b>	-25.82	5.15	47.10	149.97	-22.76	<b>30.73</b>
<b>MBL</b>	21.37745	1.087853	-6.82788	-22.8039	0.36046	<b>-1.36</b>

(Source: Appendix -16)

**Figure: 4.16**



The growth rate of total investment of LBL seems to be higher than that of MBL i.e. 30.73% > -1.36%. LBL has negative trend in 1<sup>st</sup> & last period and in increasing trend in remaining years but MBL has decreasing and negative trend of growth ratio of investment.

**(d) Growth Ratio of Net Profit**

To measure such growth percentage and analysis the following formula are used:

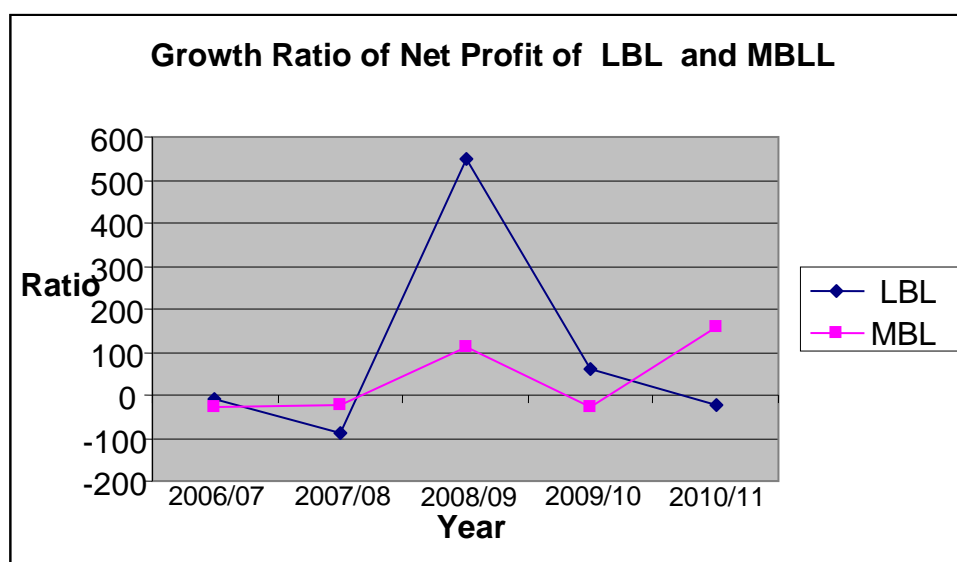
$$\text{Growth Percentage} = \frac{\text{Ending Value} - \text{Beginning Values}}{\text{Beginning Value}} \times 100$$

**Table: 4.17**  
**Growth Ratio of Net Profit**

Banks	Year and Growth Ratio					Average Growth Rate (%)
	2006/07	2007/08	2008/09	2009/10	2010/11	
<b>LBL</b>	-8.64931	-87.7253	548.7365	60.7123	-23.6727	<b>97.8</b>
<b>MBL</b>	-27.4558	-23.503	113.1471	-27.9109	157.1611	<b>38.29</b>

(Source: Appendix-17)

**Figure: 4.17**



From table no 4.17 we can conclude that LBL has growth rate of 97.8% and MBL has the growth rate of 38.288%. It seems that LBL has higher growth rate than that of MBL. Both banks followed a fluctuating trend on the growth ratio of net profit.

## 4.2 Statistical Analysis

### 4.2.1. Coefficient of Correlation

#### a) Correlation between Total Deposits and Total Investment

The following table describes the relationship between total deposits and total investment of LBL and MBL of five years study period. In this case, total deposits are independent variables say (X) and total investment is dependent variable say (Y).

**Table: 4.18**

**Correlation between Total Deposits and Total Investment**

Name of Bank	Base of Evaluation			
	r	R <sup>2</sup>	P.E.	6 x P.E.
<b>LBL</b>	0.929	0.863	0.0413	0.248
<b>MBL</b>	-0.962	0.925	0.023	0.136

(Source: Appendix-18)

The Table No 4.18 shows that coefficient of correlation between deposits and investment of LBL is 0.929 i.e. high degree of positive correlation between these two variables. And the value of coefficient of determination (R<sup>2</sup>) is also 0.863 which means 86.3% of investment decision depend upon deposit and only 13.7% investment is depend upon other variables. Similarly probable error is 0.0413 and 6 x P. E. is 0.248 which shows that R<sup>2</sup> is highly greater than 6 x P. E. Therefore it reveals that relationship between deposits and investment is significant i.e. correlation is certain.

Likewise, in case of MBL, coefficient of correlation between investment and deposit (r) is -0.962 that means there is a high degree of Negative correlation between two variables. The value of coefficient of determination (R<sup>2</sup>) is also 0.023 which means only 2.3% of investment decision depend upon deposit and rest 97.7% investment is depend upon other variables. Similarly probable error is 0.023 and 6 x P. E. is 0.136 which shows that R<sup>2</sup> is just greater than 6 x P. E. Therefore it reveals that relationship between deposit and investment is significant i.e. correlation is certain.

**b) Correlation between Total Deposits and Loans and Advances**

The following table describes the relationship between total deposits and loan and advances of LBL and MBL with comparatively under five-year period. In this case, total deposits are independent variable say (X) and loan and advances is dependent variable say (Y).

**Table: 4.19**

**Correlation between Total Deposits and Loans and Advances**

Name of Bank	Base of Evaluation			
	<b>r</b>	<b>R<sup>2</sup></b>	<b>P.E.</b>	<b>6 x P.E.</b>
<b>LBL</b>	0.305	0.093	0.274	1.64
<b>MBL</b>	0.996	0.992	0.0024	0.015

(Source: Appendix-19)

From the Table 4.19 we can find that the coefficient of correlation between deposits and loan and advances of LBL and MBL are 0.305 and 0.996 respectively. This shows the positive relationship between these two variables i.e. loan and advances and deposits of both banks. By considering coefficient of determination ( $R^2$ ), the value of  $R^2$  is 0.093 incase of LBL and 0.992 incase of MBL.

The value of  $R^2$  of LBL is 0.093, which means only 9.3% of loan and advances decision is determined by deposit and rest 90.7% loan and advances depend upon other variables. The value of  $R^2$  of MBL is 0.992, which means that 99.2% of loan and advances is determined by deposit and only 0.8% loan and advances depend upon other variables.

In view of the probable error of LBL and MBL, the value of  $R^2$  of LBL is less than the 6 times of P.E. (i.e.  $1.64 > 0.093$ ) which indicates there is significant relationship between deposits and loan and advances. Similarly value of  $R^2$  of MBL greater then the 6 times of P.E.( i.e.  $0.992 > 0.015$ ) insignificant relationship between deposit and loan and advances.

#### **4.2.2. Trend Analysis**

Here, trend analyses of various Ratios are projected for the five years. The measure of trend analysis shows the behavior of given variables in series of time. This trend analysis is carried out to see average performance of the Finance companies for next five years. Sample of trend analysis are as follows

- Loan and advance to Total Deposit
- Total Investment to Total Deposit Ratio
- Return on Loan and Advance Ratio

**a) Trend Analysis of Loan and advance to Total Deposit Ratio:**

In this topic an effort has been made to analyze the trend of loan and advances to total deposits ratio of LBL and MBL with comparatively of five years study period and projection of next five years. The following table describes the trend values of loan and advances to total deposits ratio of LBL and MBL.

$$Y = a + b x$$

Where,

Y = dependent variable, a =Y- intercept, b = slope of trend line or annual growth rate,

X = deviation from some convenient time periods.

The following graph helps to show the trend lines of total deposit for the projected five years. The equations are

$$Y_c = 89.54 - 6.522x \text{ of LBL}$$

$$Y_c = 90.177 + 2.643x \text{ of MBL}$$

**Table No 4.20**

**Trend Analysis of Loan and advance to Total Deposit (in %)**

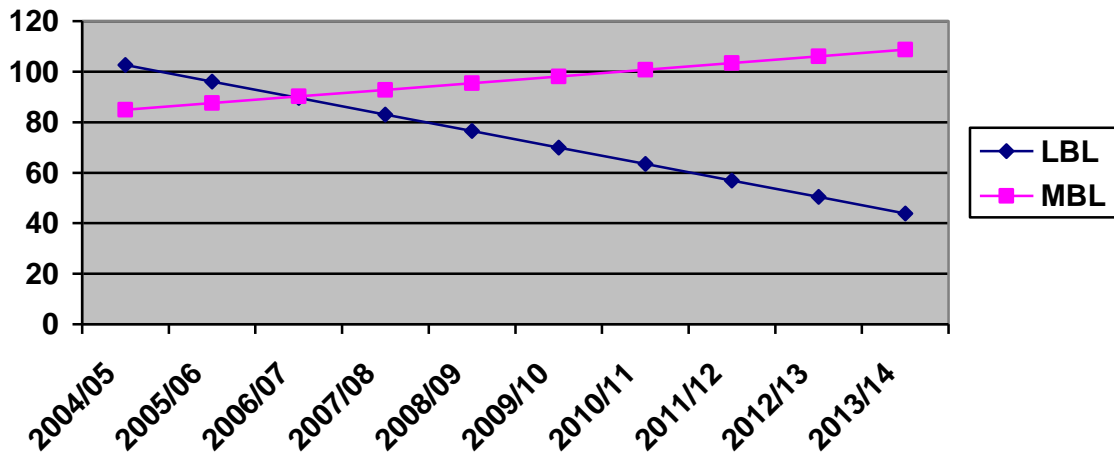
<b>Year</b>	<b>LBL</b>	<b>MBL</b>
2006/07	102.584	84.884
2007/08	96.062	87.527
2008/09	89.54	90.17
2009/10	83.018	92.813
2010/11	76.496	95.456
2009/10	69.974	98.099
2010/11	63.452	100.742
2011/12	56.93	103.385
2012/13	50.408	106.028
2013/14	43.886	108.671

(Source: Appendix -20)



**Figure No 4.18**

**Trend Analysis of Loan and advances to Total Deposit of LBL and MBL**



Above Figure No 4.18 show that Trend of Loan and advance to Total Deposit of LBL is decreasing. Its means total deposits are not utilize efficiently. The Trend of Loan and advance to Total Deposit of MBL are slightly increasing up warding. It mean total deposit utilizing in loan and advance so trend of MBL has smooth and regular up warding position.

**b) Total Investment to Total Deposit Ratio**

The heading analyze the trend of total investment to total deposits ratio of LBL and MBL with comparatively under five years study period and projects the trend of coming five years. The following table describes the trend values of total investment to total deposits ratio of LBL in comparison to MBL for ten years. The following graph helps to show the trend lines of total deposit for the projected five years. The equations are

$$Y_c = 14.848 + 3.818x \text{ of LBL}$$

$$Y_c = 13.54 - 3.147 X \text{ of MBL}$$

**Table No 4.21**

**Trend Analysis of Total Investment to Total Deposit Ratio (in %)**

Year	LBL	MBL
2006/07	7.212	19.84
2007/08	11.03	16.693
2008/09	14.848	13.546
2009/10	18.666	10.399
2010/11	22.484	7.252
2009/10	26.302	4.105
2010/11	30.12	0.958
2011/12	33.938	-2.189
2012/13	37.756	-5.336
2013/14	41.574	-8.483

(Source: Appendix -21)

**Figure No 4.19**

**Trend Analysis of Total Investment to Total Deposit Ratio (in %)**

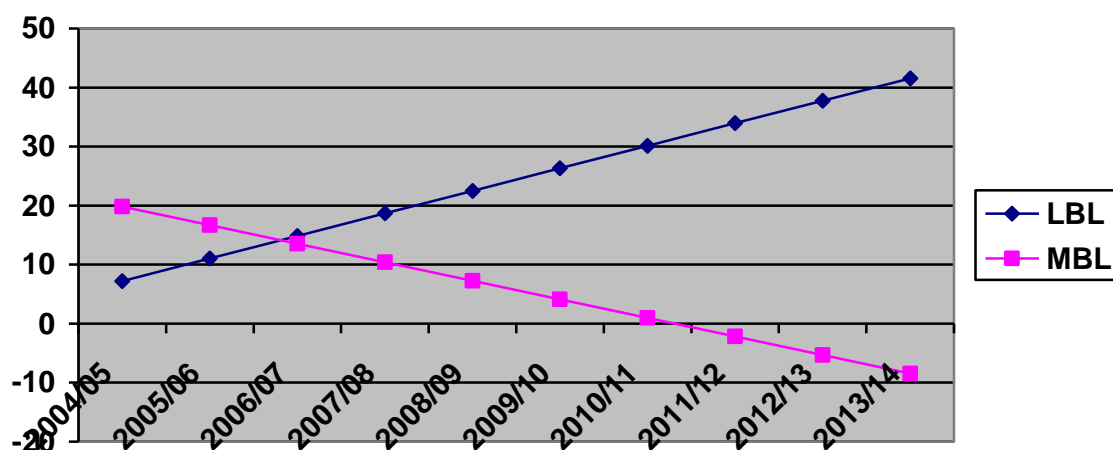


Figure No 4.19 shows that the trend of total investment to total deposit of LBL is slightly increasing trend. Its mean total deposit utilized on total investment. The trend of total investment to total deposit ratio of MBL is decreasing trend it indicate that the income from total investment to total deposit is decreasing trends.

**c) Trend Analysis of Return on loan and advance ratio:**

The headings analyze the trend Return on loan and advance ratio of LBL and MBL with comparatively under five years study period and projects the trend of coming five years. The following table describes the trend values of the trend Return on loan and advance ratio of LBL in comparison to MBL for ten years.

The following graph helps to show the trend lines of total deposit for the projected five years. The equations are

$$Y_c = Y_c = 2.36 + 2142.8x \text{ of LBL}$$

$$Y_c = 1.908 + 0.2 X \text{ of MBL}$$

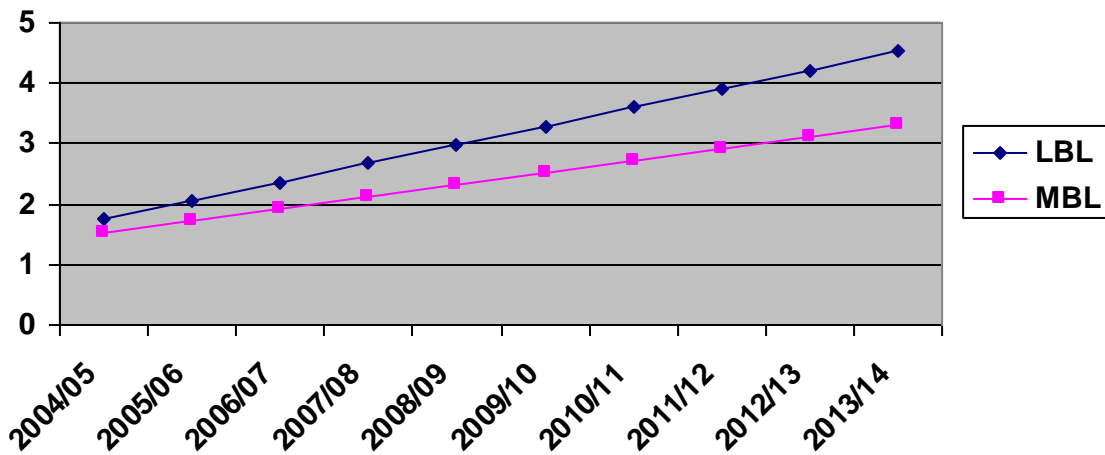
**Table No 4.22**  
**Trend Analysis of return on loan and advance ratio (in %)**

<b>Year</b>	<b>LBL</b>	<b>MBL</b>
2006/07	1.742	1.508
2007/08	2.051	1.708
2008/09	2.36	1.908
2009/10	2.669	2.108
2010/11	2.978	2.308
2009/10	3.287	2.508
2010/11	3.596	2.708
2011/12	3.905	2.908
2012/13	4.214	3.108
2013/14	4.523	3.308

(Source: Appendix -22)

**Figure No 4.20**

**Trend Analysis of return on loan and advance ratio (in %)**



The Table and figure No 4.20 shows that the trend of return on loan and advance ratio of LBL is highly increasing trend. It means return from loan and advance is little higher than the MBL. The trend of return on loan and advance ratio of MBL has smooth and regular upward increasing trend. Hence return from loan and advance of both finance companies is positive and increasing trend.

### **4.3 Major Findings of the Study**

From the analysis of the data collected from various sources following findings have been made.

- In average LBL has mobilized 89.54% of its collected deposit in loan and advances that is slightly less than that of MBL. According to NRB directives above 70% to 90% of loan and advances to total deposit ratio is able to better mobilization of collected deposit. So all of the year both LBL and MBL has met the NRB requirement or it has properly utilized its deposit to provide loan.
- loan and advances to total assets ratio of LBL is in fluctuating trend whereas ratio of MBL is in increasing trend While observing their ratios; MBL is better mobilizing of fund as loan and advances and it seems quite successful in generating higher ratio in each year.

- MBL has invested more portions of current assets on government securities than LBL according to average study. It means MBL is more sensitive in investment in productive sector than LBL. It means MBL has invested more money in risk free assets than that of LBL. In another word LBL has emphasizes on more loans and advances and other short term investment than investment in govt. securities.
- The average study of cash and bank balance to current assets ratio of LBL is higher than MBL. It shows that MBL has taken more risk to meet the daily requirement of its customer's deposit than LBL.
- LBL has higher mean ratio of return on loan and advances. So it seems successful by generating higher ratio. It can be concluded that LBL has better utilized the loan and advance for the profit generation in comparison with MBL.
- The mean ratio of cash and bank balance to total deposits of LBL is higher than MBL. It means the liquidity position of LBL is higher than MBL. It shows the higher position regarding the meeting of demand of its customer on their deposit at any time than MBL.
- ROA of both companies are in fluctuating trend how ever LBL seems successful in managing and utilizing the available assets in order to generate revenue since its ROA ratio is higher than that of MBL(i.e.  $1.61\% > 1.46\%$ )of total assets in an average.
- LBL seems more conscious about managing its assets in order to earn more interest ratio because it has higher ratio in each year and average ratio is also higher. LBL has 11.94% average ratio whereas MBL shows 10.46% average ratio. The mean ratio of LBL is more than that of MBL. In comparison, LBL seems effective in earning interest to some extent although it has lower earning of interest income but it must break the decreasing trend in coming year.
- The mean ratio of the total investment to total deposit LBL and MBL are 14.85% and 13.55% respectively so LBL has higher ratio. It signifies LBL has successfully allocated its deposit in investment portfolio in comparison with MBL.

- Mean ratio of investment on government securities to total working fund of LBL and MBL are 0.21% and 3.25%. Respectively. MBL has higher ratio in every year and mean too. It means MBL has invested more money in risk free assets out of its total assets than that of LBL. In another word LBL has emphases on more loans and advances and other short term investment than investment in govt. securities.
- Mean ratio of investment on share and debenture on working fund of LBL and MBL are 0.86% and 0.33%. Respectively. LBL has higher ratio in every year and mean too. It means LBL has invested more money in risky assets out of its total assets than that of MBL. In another word MBL has emphases on more govt securities rather than investment on share and debenture.
- MBL seems weak in increasing total investment in comparison to LBL. The growth rate of MBL is -1.36% but LBL is 30.73%.
- The yearly growth rate of net profit of LBL is better in comparison to MBL. MBL has the growth rate of 38.29% and LBL has 97.80%.
- LBL has fluctuating trend of interest paid to working fund ratio whereas MBL has decreasing trend of ratio except in 2010/11. Due to the higher ratio in each year and average too of LBL , it seems less conscious about borrowing cheaper fund
- In case of credit risk ratio, LBL has the lower risk than MBL.
- The growth ratio on deposit of MBL seems to be higher than that of LBL. The growth ratio of LBL and MBL are 6.47% and 12.51% respectively.
- The above analysis shows that MBL has higher growth rate of loan and advances than that of LBL (i.e. 14.04%>1.92%).
- LBL has the higher degree of correlation coefficient between deposit and investment than MBL. It states that LBL is in better position in the mobilization of deposits as investment in comparison to MBL. There is significant relationship between correlation of coefficient of deposit and investment of LBL and but insignificant relationship between correlation of coefficient of deposit and investment of MBL.

- Correlation coefficient between deposit and loan and advances of LBL is lower than MBL. It indicates that MBL is successfully mobilizing its deposits as loan and advances. There is significant relationship between correlation coefficient of deposits and loan and advances LBL and MBL.
- The Trend of Loan and advance to Total Deposit of LBL is decreasing. Its means total deposits are not utilize efficiently. The Trend of Loan and advance to Total Deposit of MBL are slightly increasing up warding. It mean total deposit utilizing in loan and advance so trend of MBL has smooth and regular up warding position.
- The trend of total investment to total deposit of LBL is slightly increasing trend. Its mean total deposit utilized on total investment. The trend of total investment to total deposit ratio of MBL is decreasing trend it indicate that the income from total investment to total deposit is decreasing trends.
- The trend of return on loan and advance ratio of LBL is highly increasing trend. It means return from loan and advance is little higher than the MBL. The trend of return on loan and advance ratio of MBL has smooth and regular up ward increasing trend. Hence return from loan and advance of both finance companies is positive and increasing trend.

## CHAPTER - V

### SUMMARY, CONCLUSION AND RECOMMENDATIONS

#### 5.1 Summary

Overall national development of any country depends upon the economic development of that country and economic development largely depends upon the financial infrastructure of that country. Therefore, the primary goal of any nation including Nepal is rapid economic development to promote the welfare of the people and the nation as well. Nepal being one of the least developed countries has been trying to embark upon the path of economic development by economic growth rate and developing all sectors of economy. Financial institution includes banks, finance companies, co-operative organizations and insurance companies. All of them do contribute something to the economy of the country. Financial institutions play a vital role in the proper functioning of an economy. Among them, banking sector plays an important role in the economic development of the country. Finance companies are one of the vital aspects of this sector, which deals in the process of channelizing the available resources in the needed sectors. It is the intermediary between the deficit and surpluses of financial resource.

Every financial institution collects funds from different sources and mobilizes it into the different sectors, which is always surrounded with risk. Credit risk is one part of that risk. Credit risk is the potential financial loss resulting from the failure of customer to pay their debt in time. As in order from, credit risk is crucial part of risk arises among in the banking industry. The study had been carried based on finance companies i.e. LBL and MBL for credit risk management. To achieve the objectives of the study, descriptive and analytical research design has been used. Some statistical and financial tools have also been applied to examine facts and descriptive techniques have been adopted to evaluate credit risk of LBL and compare it with MBL Limited. The study is based on secondary data. So the descriptive and analytical research designs have been used. In this study only two finance companies have been taken as sample. All the finance companies in Nepal are the population of the study.

The research is based on secondary source of data. The data relating to the investment, deposit, loan and advances, assets and profit are directly obtained from the balance sheet and



Profit and Loss A/C of the concerned companies annual reports. Supplementary data and information are collected from number of institution and authoritative sources like Nepal Rastra Bank, Security Exchange Board, Nepal Stock Exchange Ltd., Ministry of Finance, Budget speech of different fiscal years, economic survey and National Planning Commission etc. To achieve the objectives of the study various financial and statistical tools have been used. After collecting the data from the different sources, it is analyzed by using financial tools and statistical tools. Findings are drawn by applying various financial tools namely liquidity ratio, assets management ratio, profitability ratio, growth ratio and risk ratio. In the same way, statistical tools have been used namely mean, coefficient of correlation and least square method trend.

## **5.2 Conclusion**

In view of assets management side of two companies, it can be concluded that LBL is in slightly weak position in mobilizing the collected deposits as loan and advances. However in all year both companies have met the NRB requirement in regarding utilization of deposit to provide loan. LBL has successfully allocated its deposit in investment portfolio in comparison with MBL. MBL has invested more money in risk free assets out of its total assets than that of LBL has invested more money in risky assets out of its total assets than that of MBL. In another word MBL has emphasizes on more govt. securities rather than investment on share and debenture.

From the viewpoint of profitability, LBL has higher mean ratio of return on loan and advances. So it seems successful by generating higher ratio. It can be concluded that LBL has better utilized the loan and advance for the profit generation in comparison with MBL. LBL seems successful in managing and utilizing the available assets in order to generate revenue since its ROA ratio is higher than that of MBL. LBL seems effective in earning interest to some extent although it has lower earning of interest Due to the higher ratio in each year and average too of LBL, it seems less conscious about borrowing cheaper fund. In case of credit risk ratio, LBL has the lower risk than MBL.

From the analysis of the liquidity position of LBL and MBL, liquidity position of LBL is higher than MBL. It shows the higher position regarding the meeting of demand of its customer on their deposit at any time than MBL but LBL has excess liquidity rather than that of MBL because of poor investment opportunities. MBL has taken more risk to meet

the daily requirement of its customer's deposit than LBL as it has lower cash and bank balance to current ratio. MBL has made enough investment in government securities than LBL. In another word LBL has emphasizes on more loans and advances and other short term investment than investment in govt. securities.

By considering the trend values, Trend of Loan and advance to Total Deposit of LBL is decreasing. Its means total deposits are not utilize efficiently. The Trend of Loan and advance to Total Deposit of MBL are slightly increasing up warding. It means total deposit utilizing as loan and advance of MBL has smooth and regular up warding position. Trend of total investment to total deposit of LBL is slightly increasing trend. The trend of total investment to total deposit ratio of MBL is decreasing trend. Trend of return on loan and advance ratio of LBL is highly increasing trend. It means return from loan and advance is little higher than the MBL. The trend of return on loan and advance ratio of MBL has smooth and regular up ward increasing trend. Hence return from loan and advance of both finance companies is positive and increasing trend.

From the growth ratio of total deposits, it can be concluded that MBL has more collection capacity than LBL. Growth rate of MBL on loan and advances is better in comparison to LBL. Growth rate of total investment of LBL seems good than MBL has better position than that of MBL with respect to growth rate of net profit. Correlation coefficient between deposits and total investment and deposits and loan and advances of LBL and MBL indicates the positive relationship or there is high degree of positive correlation. In most of the cases it has been found that loan and advances and investment decision depends upon other variables. From the calculation of probable error it can be concluded that the relationship between deposits and investment and loan and advances and deposits of both companies is significant.

### **5.3 Recommendations**

Based on the presentation and analysis of data and major of this study, following recommendations has been made:

- The ratio of cash and bank balance to total deposits and current assets of LBL is higher than MBL. It means MBL should increase its liquidity position on the other hand LBL has higher idle cash and bank balance. It may decrease over all profit of

bank. So LBL is recommended to activate its idle cash and bank balance in productive sector.

- Finance companies are suggested not to be surrounded and limited within the interest and status of big clients like multinational companies, manufacturer and exporter. The finance companies have to preserve the banking and saving habits of the low-income people of the kingdom. Because the main source of the collecting deposits of commercial banks are from public sector. It is also recommended to collect more funds as deposits through different schemes from different level of public, through assortment of deposit schemes and facilities like housing schemes, education loan, vehicle loan, and deposit for housewife etc.
- From the analysis, LBL has not invested more funds in government securities in comparison to MBL. The bank has higher cash and bank balance than MBL. Therefore, it is recommended to invest in government securities instead of keeping idle and is not considered good from profitability point of view. Investment on those securities issued by government is free of risk, highly liquid and highly saleable in the marketplace.
- The recovery of the loan is most challenging job for banks. Increasing in non-performing assets leads to failure of commercial bank in recovery of loan. Therefore it has been recommended that LBL and MBL should follow liberal lending policy when sanction of loan and advances have been done with adequate guarantee and should implement sound collection policy with proper identification of creditworthiness of customers, continual follow up and legal procedure if required.
- MBL is recommended to increase their investment on shares and debentures on different sectors to earn more interest and dividend income to increase its net profit. LBL seems less conscious about borrowing cheaper fund. So it should give more priority on this matter.
- NRB has given directives to financial institution to invest their certain percentage of investment in deprived and priority sector. Both companies have earned profit from profitable and private sector. So, they are recommended to strictly follow up the

directives issued by NRB and should make investment on public utilities sector like health, sanitation, education, drinking water, agriculture etc.

- Both banks should be careful in increasing profit of the bank to maintain the confidence of shareholders, depositors and all its customers. MBL profitability position is not better than that of LBL. So, MBL is strongly recommended to utilize risky assets and shareholders fund to gain high amount of profit.
- Both companies have earned more income from interest income which is not good for long term view. So both have to increase their revenue through other banking activity for long-term survival and to avoid bad debt risk.
- LBL has successfully allocated its deposit in investment portfolio in comparison with MBL. So MBL should successfully allocate its deposit in invest portfolio.

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