# **CHAPTER I**

# **INTRODUCTION**

# **1.1 General background**

Bank is an institution that works for making the monetary transactions sound and effective. Bank is an establishment for depositing, withdrawing and borrowing money. Commercial banks are the institutions who pool to gather the scattered saving of the people and arrange for its productive use. In other words, they accept the surplus fund of people as deposit and supply it to meet the financial needs of modern business by various means.

In the present context of time, bank is very much important for every part of society i.e. for trading concern, for government and for individual in general. It has played vital role for the development of nation as well as for the development in the quality of life. Further, bank encourages the general public to save their earnings by providing some percent of interest. The country can make speedy development only if there is availability of sufficient banking facilities.

Main objective of the bank is to mobilize idle resources into productive sectors by collecting the funds from scattered sources Bank accumulates the idle money from the scattered sources and lends it to the various productive sectors in an economy that certainly yields positive results in an economy, employment opportunities, economic activities and finally developing the whole economy.

Banks collect the saving of people in the form of deposits collection and investment in the productive area. They give the loan to the people; banks mobilize deposit collected from people. People who have a lot of money also consume precious goods; people have no idea the investment in productive line. The interest rate of the deposit varies to the different banks as the central bank has freed up the commercial banks to determine the interest rate of their own. The performance of any bank basically depends upon its sound lending policy, procedure and investing its funds in different securities and sectors of market. A sound fund mobilizing policy is not only prerequisite for bank profitability but also crucially significant for the promotion of commercial saving of backward country like Nepal. Fund mobilization policy is the policy which gives the detail guidelines about how the company are collecting and utilizing its funds.

The development of a country is always measured by its economic development through indices. Therefore every country has given emphasis on uplifting of a country can hardly be carried forward without the assistances of financial institution. The role of commercial banks in supplying the credit in the economy is vital. Banks are the main sources which motivate people to save their earnings. The proposed study is believed to be beneficial for a number of individuals, groups, and organizations directly or indirectly.

In modern age, economic condition is one of the most remarkable distinctions. In this universe, there are a number of countries whose economic condition is very high with per capita income of more than US \$ 30,000.00 while there are such countries whose economic condition is very poor with per capita income of less than \$500 per annum. Of course, these countries are trying to lift up their economic condition. These countries are suffering from numerous problems. However, recently, significant improvement has been seen in the global economic and financial scenario.

Capital formation, considered to be one of the important factors in economic development leads to increase the size of national output, income and employment solving the problem of inflation, balance of payments and making the economy free from any burden of foreign debts. Domestic capital formation helps in making a country self-sustainable.

"Capital formation was the accumulation of capital. Profit made by the business community constituted the major part of saving of the community and that savings was assumed to be invested. They thought capital formation indeed plays a decisive role in determining the level and growth of national income and economic development". It seems unquestionable that the insufficient capital accumulation is the more serious limiting factors in developing countries. In the view of many economists, capital occupies the central and strategic position in the process of economic development.

In the view of many economists, capital occupied central and strategic position in the process of economic economy lie in the rapid expansion of the rate of its capital investment. So that it development in an under developed attains a rate of growth of output which exceeds the rate of growth of population by the significant margin only with such a rate of capital investment will the living standard begin to improve in a developing country. In developing countries the rate of saving is quite low and exiting institution are half successive in mobilizing such saving as most people have incomes so low that vertically all current income be spent in marinating a substantial level of consumption.

For the development of the nation it is required to have enough capital, without adequate capital investment may not be possible, formation of the adequate capital through the financial institution like finance company banks etc is important. It seems unquestionable that the insufficient capital accumulation is the more serious limiting factor in undeveloped countries.

Generally Bank is an institution, the essential operation of which is to make the monetary transaction possible in a sound and effective way. Bank accepts deposits of money from those who save and lend to those who need credit for some purpose. Bank accumulates idle money from general public by offering attractive or sound interest and lends it to the fund seekers in the economy Investment in fixed assets would be possible where by productivity could grow, employment could be generated and finally national economy could be enhanced. Banks are also found to be involved in a number of agency services of remitting and collecting cash on be half of its clients by opening bank drafts and letter of credit facility etc.

Besides, the main task of bank is to mobilize idle resources into productive sector by collecting it from scattered sources and generating profit. Banks also facilitates people to carry out their financial transaction in every sector such as organization, industries, agriculture trade and needy people as well. Bank accepts deposits in numerous forms

depending upon the nature of savers and banks own product offering strategy .Some of the common deposits are saving, fixed and call deposits etc. the cost of deposits to the banks varied as central bank has freed up the commercial bank to offer the interest rate on their own.

However, it's said that the average cost of deposits for the bank is 4%.Development of nation banking sector of that country is responsible and must be strong. The financial sector like bank is a vast field, which helps in reducing poverty, increase in life style of people, increase employment opportunities and there by developing the society of a country as a whole development of a country depends upon adequate saving and invested in productive sector which is inspired by banking activities. Due to the low income there is fewer saving .people spend all the money in consumption of necessary items. People who have a lot of money also consume precious goods; people have no idea the investment in productive line. Banks are the main sources which motivate people to save their earnings. Banks collect the saving of people in the form of deposits collection and investment in the productive area. They give the loan to the people; banks mobilize deposit collected from people.

The importance of the banking as the nerve centre of economic development cannot be over emphasized and it is said that which are the need of and great wealth of country has got to be kept very scared just as water of irrigation good banks are for the country's and trade. The development of a country is always measured by its economic development through indices. Therefore every country has given emphasis on uplifting of a country can hardly be carried forward with out the assistances of financial institution. They are the indispensable part of the development process It is the fact that the unorganized financial system leads the country. Therefore, central bank plays a major role and keeping the financial system of a country organized by providing those guidelines and directions.

The recent trend in the banking industries has been observed that the portion of idle cash they are holding is mounting. For instance: commercial banks are currently holding about 326.364 billion rupees. In the mean time, the total loan outstanding and investments of commercial banks is about 320.316 billion rupees only. This clearly

shows the level of deposit management by commercial banks and it requires something to be done immediately.

Recognizing the true fact of developing country," Nepal cannot ignore the importance of commercial banks. Realizing it, HMG of Nepal has been adopted the economy liberalization policy. Due to liberalization policy made by government, the number of bank has been increased and there has emerged the tough competition among them".

#### **1.2 Focus of the study**

This study focuses on the history of the deposit mobilization of total commercial banking system and two sampled banks NBL and SCBNL. This study is made for the especial aim of observing the deposit mobilization position of total commercial banking system in Nepal and comparing the deposit mobilization position of NBL representing the government owned commercial bank and SCBNL representing the private sector commercial bank. Therefore the study certainly focuses on the elements related to deposit mobilization. The study focuses on the analysis of efficiency of deposit mobilization of total commercial banking system and two sampled banks.

#### **1.3 Statement of the Problem**

Within the sphere of the proposed study, there exist a considerable number of problems regarding the commercial banks, services they offer such as different deposit types, their features etc., and their relationship with customers. For example: It's said that banks are not being able to fully utilize their deposits fund in to productive sectors. In other words, they are said to be more focused on retail banking rather than in corporate banking. Similarly, banks are holding major portion of their deposits liabilities as the cost bearing deposits. Likewise, it can be generalized that banks are not being able to manage their liquid assets efficiently.

Precisely, these problems could be numerically categorized into the following four broad groups, and they are being explained as well. The recent trend observed in banking industry is that they have not been able to fully utilize their deposit fund by mobilizing it into productive sectors. Due to the deteriorating economic scenario, management of the banks, and the attitude of the board of directors, they have been able to lend about 70 percent of total deposits only. Referring to the Banks' composition of deposit liabilities, it can be said that they are holding too much of cost bearing deposits.

Banks are merely the financial intermediaries that accept the deposits from the savers and invest or lend the funds to the funds seekers in the economy. Therefore, issues related to the banks' investments, and lending certainly affect the Protection of funds deposited by the savers. Definitely, there are some rules and regulations prescribed by the central bank such as the recent one which compels the banks to issue their capital equal to a billion rupees. However, banks' loan investments, capital structures, existing management slacks etc. do not represent that the public funds deposited at the banks are safe.

Commercial banks deserve the power to create money and credit because the public readily accept claims on bank deposits, particularly checks, credit and debit cards, and computer entries, in payment for goods and services. In addition, the law requires individual banks to hold only a fraction of the amount of deposits received from the public as cash reserves, thus freeing up a majority of incoming funds for making loans and other investments.

This capacity of banks to create money and deposits has a number of important influences on the financial system and the economy as a whole. Banks can invest up to their money or deposit multiplier and money created by banks is also instantly available for spending. Therefore, unless carefully controlled by the central bank, it can fuel inflation.

## 1.4 Objectives of the Study

Banks provide both the deposit and credit services to the public. They accept the funds from the savers as deposits and lend the funds to the fund seekers in the economy. Therefore, banks can run effectively and efficiently only if they can mobilize their deposits fund at their prescribed area and realize those disbursed amounts timely. In totality, the proposed study aims to analyze how far the banks have been able to achieve these objectives.

The basic purposes of this study are:

- 1. To analyze the financial factors like liquidity management, efficiency and profitability position in relation to deposit mobilization of commercial banks.
- 2. To observe the deposit mobilization position of government owned commercial banks and private sector commercial banks.
- 3. To observe the trend of deposit and loan investment.
- 4. To indentify the formation of deposit liabilities.

# 1.5 Significance of the study

Good and optimum fund mobilization policy of a bank depicts the sound health of the bank. Successfully formulation of fund mobilizing policy and its effective implementation is a most in banking business. This study will be helpful to all banking sectors in mobilization of collected funds from public in following manner:

- a) The study of fund mobilizing policy would provide information to the management of the bank that would help to take corrective action in the field of banking activities.
- b) The study would provide information to the shareholder about investment on shares of various banks.
- c) The study would help the depositors to make proper decision about making deposit on their money in the concerned bank.
- d) The study would help the general public to get the information about mobilizing activities of a bank.
- e) The study helps government for the formulating policy.
- f) The study would help the student to get knowledge about the banking activities.

## **1.6 Limitations of the Study:**

The study has focused on its objective to observe the deposit mobilization position of commercial banks. As the study is more objective and prepared for the fulfillment of

academic requirement; it posses numbers of limitations. Some specific limitations are as follows:

- a) The research work will be made on the basis of latest four years data from the fiscal year 2005 to 2009.
- b) The whole study is based on secondary data and accuracy depends upon the information provided by the organization.
- c) The study lacks in time and other resources as well.
- d) Only two banks are covered for the study.
- e) Simple statistical and financial tools are used for the analysis.

## **1.7 Organization of the study**

This unit considers the total considerations of the research report. This report is organized on five chapters. These five chapters consider:

# 1. Introduction

The first chapter includes the introduction of the study that considers the background of the study, historical development of commercial bank in Nepal, statement of problem, significance of the study, objective of the study, focus of the study, limitation of the study, and the organization of the study.

## 2. Review of Literature

This is the second chapter of the report. It includes the conceptual review and review of related studies. Conceptual review considers the study of books and other publications related to the concept of commercial bank, concept of deposit and concept of deposit mobilization. And the review of related studies includes the study of past studies made on the deposit related topics especially the studies related to the deposit mobilization of commercial banks.

## 3. Research Methodology

This chapter contains the tools and techniques these are applied on the study. The financial and statistical tools which are used for the analysis and presentation of data are described in this chapter.

## 4. Presentation and analysis of data

This is the major chapter of the study. It contains the presentation of data and analysis of the data that specify the findings of the study. Data are presented on the basis of objective of the study. This chapter contains the major findings of the study too. It helps the searcher to find out what is going on about the deposit mobilization in Nepal and selected commercial banks.

# 5. Summaries, Conclusion and Recommendation

This is the last chapter of the study that contains summary of the study, conclusion of the study and some recommendations to the related banks and policy makers for making the deposit mobilization position of related banks and total commercial banking system better than that is.

# **CHAPTER II**

#### **REVIEW OF LITERATURE**

To develop the concept and ideas about the selected topic, the review of relevant material is very important and crucial. In fact, review of literature begins with a search for a suitable topic and continuous throughout the duration of the research. Review of literature means reviewing research studies or other relevant statements in the related areas of the study so that all the past studies, their conclusion and deficiencies may be known and further search can be conducted.

It is an essential and mandatory process in research works. It deals with a literature survey of existing volumes of similar or related subjects and a careful check should be made that the purposed study has not been carried out previously. Completely new and original problems are very rare, however a previous study should not exactly replicable unless the techniques used facilitate to trace out the doubtful conclusions or some new sources of information identified.

So, in this chapter, the emphasis is given in the review of major relevant literature on the deposit liabilities and their analyses. Different definitions or opinions expressed by experts in respect of deposit mobilization are considered to be relevant for the proposed study.

Similarly, this chapter also provides light on some of the rules and regulations prescribed by the central bank regarding the commercial banks' deposit liabilities and their mobilization aspects.

This chapter is basically concerned with review of literature relevant to the topic "Deposit Mobilization of SCBNL and NBL". Every study is very much based on past knowledge. The previous studies can not be ignored because they provide the foundation to the present study. In other words, there has to be continuity in research. This continuity in research is ensured by linking the present study with the past studies.

#### **2.1 Conceptual Review**

An attempt has been made to look into a number of related books and the bank publications, especially of those related to the deposits collection and mobilization aspects, and central bank's rules and regulations that stand for the commercial banks on this regard. In addition, some sort of personal intuition has also been made.

#### 2.1.1 Concept of Commercial Bank

"A Bank is a business organization that receives and holds deposits of funds from others make loans or extends credits and transfer funds by written order of depositors" "A Commercial banker is a dealer in money and substitutes for money, such as cheque or bill of exchange. It also provides a variety of financial services".

"Commercial bank" a bank dealing with the general public, accepting deposit from and making loans to large numbers of household and small firms. Such banks are known in the UK as retail or high street banks. They also provide various services for depositors, including provision of cash and credit cards, storage facilities for valuables and documents, foreign exchange, mortgage finance and executor services. Commercial banks are contrasted with central banks, and with investment, merchant and other specialist banks which deal little with the general public ".

"The American institute of banking has laid down for functions of the commercial banks i.e. Receiving and handling deposits, handling payment for its clients, granting loans and investment and creating money by extension of credit". Principally, commercial bank accepts deposits and provides loans, primarily to business firms thereby facilitating the transfer of funds on the economy. In the Nepalese context, *commercial bank act, 1974* defines "a commercial bank as one which exchanges money, deposits money, accepts deposits, grants loans, and performs commercial banking functions".

The term commercial bank is also misleading because the fact that commercial bank performs not only one but many type of functions. Today the commercial banks not only issue the transfer deposits through cheque but they also operate underwriters to new equity issue, deal facilities, handle tax matters on behalf of their clients etc".

Commercial Banks are those banks who pool together the savings of the community and arrange for their productive use. They supply the financial needs of moderns business by various means. They accept deposits from the public on the condition that they are repayable on demand of on short notice. Commercial Banks are restricted to invest their funds in corporate securities. Their business is confined to financing the short terms needs of trade and industry such as working capital financing. They can not finance in fixed assets. They grant loans in the forms of cash credits and overdrafts. Apart from financing they also render services like collection of bills and checks, safe keeping of valuables financing advising etc. to their customers.

# Nepal Bank Ltd.

The first bank of Nepal was established in November 15, 1937 AD (Kartik, 30, 1994), inaugurated by His Majesty King Tribhuvan. This marked the beginning of an era of formal banking in Nepal. From the very beginning and its creation, Nepal Bank Ltd, was as joint venture between the government and the private sector. Out of 2500 equity shares of NRs.100 face value, 40% was subscribed by the government and the balanced i.e. 60% was offered for the sale to private sector. There were only 10 shareholders when the bank first started. NBL's authorized capital was Rs.10 million & issued capital Rs.2.5 million of which paid-up capital was Rs.842 thousand with 10 shareholders. The bank has been providing banking through its branch offices in the different geographical locations of the country.

## **Vision Statement:**

"We started banking in Nepal.....still we are leading way"

#### **Mission Statement:**

Nepal Bank Limited seeks to provide an environment within which the bank can bring unique financial value and services to all customers. It will be a sound institution where depositors continue to have faith in the security of their funds and receive reasonable returns; borrowers are assured of appropriate credit facilities at reasonable prices; other service- seekers receive prompt and attentive service at reasonable cost; employees are paid adequate compensation with professional career growth opportunities and stockholders receive satisfactory return for their investment.

## **Values Statement:**

At Nepal Bank Limited, we believe that our banking should be based on:

Respect, service and safety for the customers we serve.

- i. Respect, reward and opportunity for the people with whom we work.
- ii. Respect, cooperation and support for the economic community of Nepal.

# **Objectives:**

Nepal Bank Limited has the following objectives:

- i. Continue to maintain leading share of banking sector with a significant presence in all major geographical areas in the country.
- ii. To provide competitive and customer oriented banking services to all customers through competent and professional staff.
- iii. To reclaim leadership within the national financial community.

# **Standard Chartered Bank Nepal Ltd.**

Standard Chartered Bank Nepal Limited has been in operation in Nepal since 1987 when it was initially registered as a joint-venture operation. Today the Bank is an integral part of Standard Chartered Group having an ownership of 75% in the company with 25% shares owned by the Nepalese public. The Bank enjoys the status of the largest international bank currently operating in Nepal.

Standard Chartered has a history of over 150 years in banking and operates in many of the world's fastest-growing markets with an extensive global network of over 1750 branches (including subsidiaries, associates and joint ventures) in over 70 countries in the Asia Pacific Region, South Asia, the Middle East, Africa, the United Kingdom and the Americas. As one of the world's most international banks, Standard Chartered employs almost 75,000 people, representing over 115 nationalities, worldwide. This diversity lies at the heart of the Bank's values and supports the Bank's growth as the world increasingly becomes one market. With 17 points of representation (including 4 extension counters), 21 ATMs across the country and with more than 350 local staff,

Standard Chartered Bank Nepal Ltd. is in a position to serve its customers through an extensive domestic network. Standard Chartered Bank Nepal Limited offers a full range of banking products and services in Personal banking, Wholesale and SME Banking catering to a wide range of customers surrounding individuals, mid-market local corporate, multinationals, large public sector companies, government corporations, airlines, hotels as well as the sector including embassies, aid agencies, NGOs and INGOs.

The Bank has been the pioneer in introducing 'customer focused' products and services in the country and aspires to continue to be a leader in introducing new products in delivering superior services. It is the first Bank in Nepal that has implemented the Anti-Money Laundering policy and applied the 'Know Your Customer' procedure on all the customer accounts.

Corporate Social Responsibility is an integral part of Standard Chartered's ambition is to become the world's best international bank and is the foundation of the Bank's values. The Bank believes in delivering shareholder value in a socially, ethically an environmentally responsible manner. Standard Chartered throughout its long history has played an active role in supporting those communities in which its customers and staff live. It concentrates on projects that assist children, particularly in the areas of health and education. Environmental projects are also occasionally considered. It supports non-governmental organizations involving charitable community activities The Group launched two major initiatives in 2003 under its 'Believing in Life' campaign- 'Living with HIV/AIDS' and 'Seeing is Believing'.

## 2.1.2 Theoretical Framework of the Study

The theoretical framework of this study consists of the Introduction of commercial banks along with their role, needs and functions. The research has been done with an aim to analyze the deposit mobilization of commercial banks, deals mainly with the sources and uses of funds by the sample commercial banks. This research has been done with a focus of certain weaknesses of the commercial banks regarding their sources and uses of funds. Precisely, these problems could be numerically categorized into the following three broad groups, and they are being explained as well.

## I. Banks Have Not Been Able to Utilize Their Deposits Efficiently:

The recent trend observed in banking industry is that they have not been able to fully utilize their deposit fund by mobilizing it into productive sectors. Due to the deteriorating economic scenario, management of the banks, and the attitude of the board of directors, they have been able to lend only about 60 percent of total deposits.

# **II.** Portion of Cost Bearing Deposits to Total Deposits is high:

Referring to the Bank's composition of deposit liabilities, it can be said that they are holding too much of cost bearing deposits.

#### **III. Safety of the Public Funds:**

Banks are merely the financial intermediaries that accept the deposits from the savers and invest or lend the funds to the funds seekers in the economy. Therefore, issues related to the bank's investments, and lending certainly affect the protection of funds deposited by the savers. Definitely, there are some rules and regulations prescribed by the central bank such as the recent one which compels the banks to issue their capital equal to a billion rupees. However, bank's loan investments, capital structures, existing management slacks etc. do not represent that the public funds deposited at the banks are safe.

## **2.1.3 Types of Deposits**

Commercial bank Act 2031, defines deposits is the amounts deposited in a current, saving or fixed a/c of a bank or financial institution. People in general, the businessmen; the industrialist & other individuals deposit money in a bank. Bank flow such amount as loan & invests in different sectors to earn profit. Bank accepts deposits in current, saving & fixed deposits. In Nepal, banks grant permission to their customers to open three types of a/c under various terms & conditions. This classification is made on different theoretical & financial basis. Therefore, deposits of bank are classified on the following basis:

i.Demand Deposits

ii.Saving Deposits

iii.Fixed deposits

#### **I. Demand Deposits**

The deposit in which an amount is immediately paid at the time of any a/c holder's demand is called demand deposits. In another words, we can say this type of demand deposit as current a/c. Current a/c means an a/c of amounts deposited in a bank, which may be drawn at any time on demand. Its transaction is continual & such deposit can't be invested in the productive sector, so such type of amount remains as stock in the bank. Though the bank can't gain profit by investing it in new sector after taking from the customers, this facility is given to the customer. Therefore, the bank doesn't give interest on this account. From such deposit, the merchant & traders are benefited more than the individual. The bank should pay as many times as the cheque is sent until there is deposit in his a/c. The bank can't impose any condition & restrictions in demand deposit. An institution or an individual, who usually needs money daily, precedes their acts & transaction through such deposit. The current a/c is very important for the customers of bank.

# **II. Saving Deposits**

The bank can collect capital through the saving deposit as well. This deposit is also important & its necessity & scope is not negligible. According to the Commercial bank Act 2031, saving accounts means an a/c of amounts deposited in a bank for savings purposes. This account is suitable & appropriate for the people of middle class, farmers and the labors who have low income, official & small businessmen. This saving deposit bears the features of both of the current & fixed period deposits. Generally, most accounts are opened saving deposit in a bank.

Therefore, the deposit is popular in people in general. According to internal rules or banks some banks demand a small amount & some banks demand a great deal of money to open saving account. Different banks have made different rules. Some banks have made one hundred thousand, some banks have made two hundred thousand, some have three hundred thousand, some have five hundred thousand & some have not fixed the limitation. So, there is divergence as to how much amount of money can be withdrawn. Banks give some interest on it.

#### **III. Fixed Deposits**

Under the commercial Bank Act 2031: fixed account means an account of amounts deposited in a bank for certain period of time. The customers opening such account deposit their money in this account, for a fixed period. In the other words, it is called time deposit because this account is deposited for a certain period.

Usually, only the person or institution who wants to gain more interest opens such type of account. The period of time can be 3 months, 6 months, 9 months, 1 year, 2 years, 3 tears, 4 years, 5 years etc. More interest rate is payable in this deposit than other deposit. Both parties the bank & the customers can take benefit from this deposit. The banks invest this money on the productive sector & gains profit & the customers too can be made his financial transaction stronger by getting more interest from this deposit. The amount in the saving deposit must be returned to the customers after date is expires. The amount can't be withdrawn before the fixed time.

# 2.1.4 Deposits Mobilization

"Collecting scattered small amount of capital through different Medias, investing the deposited fund in productive sector with a view to increase the income of the depositor is meant deposit mobilization. In other words, investing the collected fund in the productive sectors & increasing the income of the depositor is also known as deposit mobilization. It also supports to increase the saving through the investment of increased extra amount".

When we discuss about Deposit Mobilization, "we are concerned with increasing the income of the low income group of people & to make them able to save more so that they can invest again the collected amount in the development activities. The main objective of Deposit Mobilization is to convert idle saving into active saving".

Saving refers to that part of the total income which is more than the expenditure of the individual. In other words, saving equals total income minus total expenditure. Basically saving can be divided into two parts: Voluntary saving & Compulsory Savings. Amount deposited in different accounts of Commercial Bank, investment in government securities are some examples of voluntary saving. A commercial bank collects deposit through different accounts like fixed, saving & current.

In developing countries there is always shortage of the capital for development activities. There is need of development in all sectors. It is not possible to handle & develop all the sectors by the government alone at a time, also private people can not undertake large business because the per capita income of the people is very low while their tendency consumes is very high. Due to the low income their saving is very low and capital formation is also very low. So their saving is not sufficient to carry out development work.

To achieve higher rate of growth and per capita income, economic development should be accelerated. "Economic development may be defined in a very broad sense, as a process of raising income per head through the accumulation of capital. There are two ways of capital accumulation, one from the external and other from the internal sources. In the first one foreign Aid, Loans and grants are the main. While in the later, financial institution operating with in the country, play in a dominant role. In the context of Nepal, commercial bank is the main financial institution which can play very important role in the resource mobilization for the economic development in the country. Trade, industry, agriculture and commerce should be developed for the economic development.

Economic development so defined is necessary and sufficient to generate rate of saving and investment. The generation of high rates of saving and there by investment is possible only through the commercial banks. Commercial banks occupies greater role in economic development by generating the saving towards the desired sectors from one place to another, communicating with its branches and agencies in different part of the country and the world and advising to the commercial people." Increasing the income of the low income group of people and making them able to save more, deposit mobilization helps to invest the collected deposit in desired sector".

The saving growth rate depends upon various factors such as level of country's per capita income, its growth rate, population growth rate, interest rate in saving, bank account, banking and financial facilities and net income factor etc. The national income is the measure of the nation from the economic activities. Saving is the excess of income over consumption. Investment is the expenditure made for the formation of fixed capital. Mobilization of saving implies transfer of resources from surplus

spending unit to deficit units. In this connection, financial intermediaries play an important role in mobilizing voluntary saving.

The amount of saving of a typical household in Nepal is small because the people have limited opportunities for investment. They prefer to spend saving on commodities rather than on financial assets. These restricts the process of financial intermediation, which might otherwise bring such as reduction of investment risk and increase in liquidity when capital is highly mobile internally, saving from abroad can also finance the investment needed at home. When capital is not mobile internally, saving from abroad will limit the investment at home.

Insurance of bank deposits, creation of proper atmosphere can increase deposits and the development of severity of capital markets with the helps of banks will prove effective in mobilizing the available floating resources in the country. Capital formation is possible through collecting scattered unproductive and small saving from the people. This collected fund can be utilized in productive sector to increase employment and national productivity. Deposit mobilization is the most dependable and important sources of capital formation. Banking transaction refers to the acceptance of deposits from the people for granting loan and advances, and returning the accepted deposit at demand or after the expiry of a certain period. According to banking rules and regulations, this definition clearly states that Deposit mobilization is the starting point of banking transactions.

Banking activities can be increased as much as we can mobilize the accumulated deposit effectively. Deposit, such as current, saving and fixed are the main part of the working Capital. It is due to this reason that banks keep their deposit mobilization campaign always in full swing taking resort every possible means laying at their way. "A Commercial bank changes the scattered unproductive small saving into loan able & active savings. The bank not only collect saving, but also provides incentives to the saver & help them to be able to save more". Commercial banks are set up with a view to mobilize national resources. The first condition of National Economic Development is to be able to collect more & more deposit. In this context, the yearly increasing rate of commercial banks deposit clearly shows the satisfactory progress of deposit mobilization.

#### 2.1.5 Need for Deposits Mobilization

The following are some reasons for why Deposit Mobilization is needed in a developing country like Nepal. Workshop report "Deposit Mobilization why & how" Group "A" states the following points as the need for deposit mobilization. Capital is needed for the development of any sector of the country. The objective of Deposit Mobilization is to collect the scattered capital in different forms within the country. It is much more important to channelize the collected deposit in the priority sector of a country. For the development of country we have to promote our business & other sectors by investing the accumulated capital towards productive sectors.

The need of deposit mobilization is felt to control unnecessary expenditure. If there is no saving, the extra money that the people have, can flow forwards buying unnecessary & luxury goods. So, the government should also help to collect more deposit, steeping legal procedures to control unnecessary expenditures.

Commercial banks are playing a vital role for National Development. Deposit mobilization is necessary to increase their activities. Commercial banks are granting loan not only in productive sectors, but also in other sectors like food grains, gold & silver etc. though these loans are traditional in nature & are not helpful to increase productivity, but it helps some extent to mobilize bank deposit.

To increase saving is to mobilize deposit. It is because if the production of agricultural & industrial products increases, it gives additional income, which helps to save more & ultimately it plays a good role in deposit mobilization. Deposit mobilization plays a vital role for the economic development of an under developed & developing country, rather than developed one. It is because; a developed country does not feel the need of deposit mobilization for Under Developed Country (UDC) & developing country.

Deposit mobilization plays a great role in such countries. Low National Income, Low per Capita Income, lack of technical knowledge, unsound cycle of poverty, lack of irrigation & fertilizer, pressure of increased population, geographical condition etc. are the main problem of Economic Development of an UDC like Nepal.

So far the developments of these sectors are concerned; there are needs of more capital. Again, instead of the development of a particular sector, the development of every sector should go side by side. So, the development process of these sectors on one side & to accumulate the scattered & unproductive sectors deposit on the other is the felt need of an UDC. We can take this in our country's present context.

### 2.2. Review of the Related Studies

This part consists of a review of past studies conducted by other researchers which are relevant to the topic.

# 2.2.1 Review of Articles

**Pradhan** (2053), in his article "*Deposit Mobilization, its Problem and Prospects*" has presented that deposit is the life-blood of every financial institutions, like commercial bank, finance company, and co-operative or non-government organization. He further adds in consideration of most of banks and finance companies, the latest figure dopes produce a strong feeling that serious review must be made of problems and prospects of deposit sector. Leaving few joint venture banks, other organizations rely heavily, on the business deposit and credit disbursement.

The writer has highlighted following problems of deposit mobilization in Nepalese context.

- Due to the lack of good knowledge, most of the Nepalese do not go for saving in institutional manner. However, they are very much used of saving be it in the form of cash or ornaments. Their unwillingness to deal with institutional system is governed by the lower level of understanding about financial organization process, withdrawn system, and availability of deposing facilities and so on.
- > Unavailability of the institutional services in rural areas.
- Due to lesser office hours of banking systems people prefers holding and cash in the personal possession.
- No more mobilization and improvement of the employment of deposits and loan sectors.

The writer has also recommended for the prosperity of deposit mobilization which are as follows;

- > By providing sufficient institutional services in the rural areas.
- > By cultivating the habit of using rural banking unit.
- > By adding services hour system to bank.
- > NRB could also organize training programs to develop skilled man power.
- By spreading co- operative to the rural areas for development of mini-branch services to these backward areas.

**Bhatta** (2054), on his article "*Financial policies to prevent financial crisis*" has given more emphasis on Nepalese financial market sector. He has mentioned that the financial crisis occurred in China, Mexico, South Asia, Russian Federation Ecuador, Brazil & Argentina. This crisis affected all their economic by posing negative effect in their real output. He has also focused on Nepalese financial market, which is directly effected by the national and international events.

The most effected event was September 11 incident in the U.S.A., have added more to the fragility in the global financial market. In present context in many part of the world, the move towards liberalization is getting its momentum on one hand and process of economic development is being threatened due to various anticipated incidents on the other.

He has define a financial crisis as a description to financial markets in which adverse selection and moral hazard problems become much worse, so that financial markets are unable to efficiently channel funds to those who have the most productive investment opportunities.

He has given light on the dynamics of financial crisis dividing it into three stages. Also he has suggested the policies to prevent financial crisis. Following policies are supposed to be applicable for preventing financial crisis.

- Prudential supervision.
- > Accounting standards & disclosure requirements.
- Legal and judicial system.

- Monetary policy and price stability.
- > Exchange rate regimes and foreign exchange reserves.
- Capital controls.
- Restrictions on foreign denominated debt.
- Reduction of the role of the state owned financial institution.
- Encouraging market based discipline.
- Entry of foreign banks.
- ▶ Limitation of too-big –to fail in the corporate sector.
- Sequencing financial liberalization etc.

Lastly he has conducted that there is no doubt that the key to preventing future financial crisis is to implement sound domestic economic policies and build healthy financial institutions. The experiences of the crisis hit countries, especially during the decade of nineties, has proved that a country opening to liberalized economic policy should adopt sequencing policies constraining the pace of participation on the global market place until a sound domestic infrastructure can be put into place.

**Shrestha,** in her Ph.D. thesis entitled. "*Investment planning of Commercial Banks in Nepal.*" has concluded that bank portfolio (loan and investment) of commercial banks has been influenced by the variable securities rates. Investment planning and operation of commercial banks in Nepal has not been found satisfactory in terms of profitability, safety, liquidity, productivity, and social responsibility.

To overcome this problem she has suggested "commercial bank should take their investment function with proper business attitude and should perform landing and investment operation efficiently with proper analysis of the project.

**Mr. Shrestha,** Deputy Chief officer of NRB Banking operation department, has given a short sight on the "*Portfolio Management in Commercial Banks, Theory and Practice*" Shrestha has highlighted issue in the article. The portfolio management becomes very important for both the individual and the institutional investors. Invest would like to select a best mix of invests assets subject to the following aspects.

Higher return which is comparable with alternative opportunities available according to the risk class of investors.

- ➢ Good liquidity with adequate safety of investment.
- ➢ Certain capital gain.
- Maximum tax concession.
- Flexible investment.
- Economic efficient and effective investment mix.

In view of above aspects 'following strategies are adopted'

- > Do not hold any single security; try to have a portfolio of different securities.
- > Do not put all the eggs in the one basket; to have diversified investment.
- Choose such a portfolio of securities, which insures maximum return with minimum risk or lower of return with added objectives of wealth maximization.

However, Mr. Shrestha has also presented following approach to be adopted for designing a good portfolio and its investment.

- To find out the invisible assets (generally securities) having scope for the better returns depending upon individual characteristics like age, health, need, disposition, liquidity, tax liability etc.
- To find out the risk of securities depending upon the attitude of investor towards risk.
- To develop alternative investment strategies for selecting a better Portfolio, this will insure a trade-off between risk and return. So, as to attach the primary objectives of wealth maximization at lower risk.
- > To identify the securities for investment to refuse volatility of return and risk.

Shrestha has presented two types of investment analysis technique; i.e. fundamental analysis and technical analysis to consider any securities such as equity, debenture or bond and other money and capital market instrument. He has suggested that the bank having international network can also offer access to global financial markets. He has pointed out the requirements of skilled manpower, research and analysis team and proper management information system (MIS) in any commercial banks to get success in portfolio management and customer confidence. According to Shrestha, the portfolio management activities of Nepalese commercial banks at present are in immature stage however, on the other hand, most of the banks are not doing such activities so for because of following reasons.

- Unawareness of the clients about the services available.
- > Hesitation of taking risk by the clients to use such facilities.
- Lack of proper techniques to run such activities in the best and successful manner.
- Less developed capital market and availability of new financial instruments in the financial markets.

Regarding the joint venture commercial banks, they are very eager to provide such services but because of above mentioned problems very limited opportunities are available to the banks for exercising the portfolio management.

Shrestha has came up with following conclusion,

- The survival of the banks depends upon its own financial health and various activities.
- In order to develop and expand the portfolio management activities successfully, the investment management mythology of a portfolio manager should reflects high standard and give their clients the benefits of global strength, local insights and cautious philosophy.
- With the disciplined and systematic approval to the selection of appropriate countries, financial assets and the management of various risks; the portfolio manager should enhance the opportunities for each investor to earn superior return over time.
- The Nepalese banks having greater network and access to national and international capital markets have to go for portfolio management activities for the increment of their fee based income as well as to enrich the clients based and to contribute in national economy.

# 2.3 Review of Dissertations

In time of research of secondary sources it found that some student from T.U. and other management campus have conducted several thesis works. Some of them are supposed to be relevant for this study presented below. **Karmacharya** (1998), in his thesis paper, "*A study on the deposit mobilization by the Nepal bank ltd.*" during eight years study period has concluded that the utilization side of Nepal Bank Ltd. has been weak as compare to the collection of resources. He has mentioned that the bank has successfully mentioned its liquid assets position but couldn't mobilize its resources efficiently. He has suggested to set-up more banking branches to increase the deposit collection and long-term as well as short-term credit. He has recommended not to consider security factor only but to provide loan to genuine project without security.

**Pradhan (2000)** in his study "A study on investment policy of NBL" has tried to find out to some extent that NBL has been able to utilize mobilized deposits. This is concerned only from 2029 to 2034 B.S. and mainly based on secondary data various statistical tools; Coefficient of correlation for testing the relationship between the deposit and loan and advances, ratio analysis to compare different factors like loan and advances and deposit, bank's liquidity position, profitability condition etc.

The writer found that there is a greater relationship between deposits and loan and advances. Increase in deposits leads to increase in the loan and advances but when huge increase in the deposits leads to little bit increase in loan and advances.

**Khadka (2007),** in his thesis paper, "*A study on the investment policy of Nepal Arab Bank ltd.*" In comparison other joint venture banks in Nepal, he has compared investment policy of NAB ltd. with Nepal Grind lays Bank Limited (NGB) and Nepal Indosuez Bank Ltd. his study is based on five years period from 1992 to 1996. He has taken only two banks to compare the investment policy among thirteen commercial banks in Nepal. Mr. Khadka has suggested the joint venture banks to be careful in increasing profit in real sense to maintain the confidence of shareholders, depositors and customers. He has strongly recommended NABIL to utilizing risk assets and shareholders funds to gain highest profit margin, reduce its expenses, and cheaper fund for more profitability. He has recommended investing its fund in different sector of investment and administering various deposit schemes, house building deposit scheme etc. The forgoing review of literature suggests that the deposits mobilization plays vital role in economic development of country. Deposit mobilization can be best examined using the factors, such as interest rate, loan and advances, investment, branch expansion etc.

**Swarna (2009),** in her thesis paper, "A study on financial performance of Standard Chartered Bank Nepal ltd" concluded that the current ration of the bank over last 10 years (1997/98 to 2006/07) is 1.10 on an average. For the banks and the utility firms, current ratios of 1.0 or above would be considered acceptable. Therefore, the liquidity position in terms of current ratio of SCBL is in normal standard. Loan and advances to total deposit ratio measures some extend to which the bank is successful to utilize the outsider's fund (total deposit) in profit generating purpose. The result of the analysis indicates that the bank has the best mobilization of its fixed deposit in loans and advances for income generation purpose. The operating income and expenditure analysis indicates that the bank is reducing its operating expenditure and increasing its profit year by year to maximize the shareholder's equity.

On the basis of various analyses, the researcher recommended the bank to gain major share of public deposit. More focus is required on non- risky lending such as mortgages, housing loans and personal loans. The analysis also recommended focusing more on INGO and new project accounts to generate non-interest bearing deposits. The bank has been maintaining excess liquid funds which should be reduced and invested in earning assets.

# 2.4 Research Gap

Efficient banking is not only the output of interaction of institutions involved and mechanism and process of investment of the shareholders. However it is also the thing that is influenced by the rationality in mobilizing the deposits along with proper decision making by the management. In this connection, this study contributes something new toward the deposit mobilization procedure of the Nepalese commercial banks that is not required yet by surveying the psychology and awareness of the management.

This sort of study which aims to analyze the deposit mobilization aspect of the private sector and government sector commercial banks is a new and challenging in itself but is also an opportunity to learn and identify the deposit mobilization mechanism of both public owned and government owned commercial banks. More specific studies as to the deposit mobilization have been done in the past too but this study is quite different from the other studies as this study is done with samples as a government owned bank (Nepal Bank Ltd.) and another one as a public owned commercial bank. So this research is new in the recent scenario also.

# **CHAPTER III**

## **RESEARCH METHODOLOGY**

## **3.1 Introduction**

Research methodology describes the method and process applied in the study. This chapter describes the methodology employed in the study. Research methodology refers to various sequential steps which are adopted by a researcher in studying a problem with certain objectives. In other words, research methodology describes the method and process applied in the entire aspect of the study. It is the process of arriving at a solution of the problem through planned and systematic dealing with the collection, analysis, and interpretation of facts and figures.

Research is a systematic method of finding right solutions for the problem where as research methodology refers to the various sequential steps to be adopted by a researcher in studying a problem with certain objectives in view. In other words, research methodology refers to the various methods of practices applied by the researcher in the entire aspect of the study.

The basic objectives of this study is to evaluate the fund mobilizing policy of standard chattered bank and has got in the whole commercial JVBS of Nepal & recommend the useful & meaningful points, so that all concerned can achieve something from this study. To accomplish this goal, the study follows the research methodology described in this chapter.

## **3.2 Research Design**

A research design is the arrangement of conditions for collection & analysis of data in a manner that aims to combine relevance to the research purpose with economy in procedure. Research design is the plan, structure & strategy of investigation planned, so as to obtain answers to research questions & to control variances. Descriptive and analytical research design has been used to achieve the objective of the study. Basically, the proposed study is mainly based on two types of research design namely descriptive and analytical. Descriptive research design describes the general attitude of the Nepalese depositors, business environment, problems regarding the deposits mobilization aspects etc. Similarly, the analytical research design makes a through analysis of gathered facts and information and critically evaluates it as well.

Some statistical & accounting tools have also been applied to examine facts, and descriptive techniques have been adopted to evaluate funds mobilizing performance of standard charted bank & Nepal Bank Limited & these are compared with the deposit mobilization position of commercial banks in aggregate.

## **3.3 Sources of Data**

This study is conducted on the basis of secondary data. The data relating to the investment, deposit, loan & advances, assets & profit are directly obtained from the balance sheet & profit & loss a/c of concerned bank's annual reports.

Supplementary data & information are collected from number of institution & regulating authorities like NRB, security exchange board, Nepal stock exchange Ltd, ministry of finance, budget speech of different fiscal years, economic survey & national planning commission etc.

According to the need & objectives, all the secondary data are compiled, processed & tabulated in time series. In order to judge the reliability of data provided by the banks & other sources, they were compiled with the annual reports of auditors. Formal & informal talks to the concerned head of the department of the bank were also helpful to obtain the additional information of the related problem.

Similarly, various data & information are collected from the periodic economic journals, managerial magazines & other published & unpublished reports & documents from various sources. This research study would be based on the secondary data that were available in the published form.

Specifically, the required data for the study has been collected from the concerned organizations and a number of publishers. In other words, it has been gathered from a number of books, journals, articles, reports, etc. Some of the major types and sources of data are as follows:

- Banking and financial statistics of Nepal Rastra Bank.
- Annual report of Nepal bank ltd.
- > Annual Reports of Standard Charted Bank Nepal Ltd.
- Central Bank's directives to Commercial Banks:
- Statistics Nirdesika 2059.
- Directive I to II
- Consortium Financial Directive.
- Main Economic Indicators.
- Recent macro economic situation of Nepal, 2006/2007

## 3.4 Population & Samples of the study

Currently, there are 28 Grade "A" Commercial Banks operating in Nepal which accept about 81 percent of the total deposits and sanction 71 percent of total loans and advances out of the total depository institutions. Out of these twenty eight banks operating in the nation, two commercial banks representing the government sector and private sector Nepal bank limited and standard charted bank limited respectively are selected as the base for the study. The deposit mobilization positions of these two banks are studied comparatively with the deposit mobilization of aggregate commercial banks within the country.

#### **3.5 Method of Analysis**

To achieve the objectives of the study, various financial, statistical & accounting tools have been used in this study. The analysis of data will be done according to pattern of data available. Because of limited resources & time, simple analytical statistical tools such as graph, percentage, Karl Pearson's coefficient of correlation, & the method of least square, are adopted in this study. Especially descriptive analysis method is used for the study. The various calculated results obtained through financial, accounting & statistical tools tabulated under different heading and these are compared with each other.

## 3.6 Necessary tools and techniques for the study

This thesis work is based on financial as well as statistical analysis. Some major tools and techniques applied for making the thesis work more presentable are briefly considered below.

#### **3.6.1** Financial analysis (Ratio Analysis)

In this unit the financial position of the banks are observed. Especially the ratio analysis technique is applied for financial analysis of total commercial banking system and sampled banks in this unit. An arithmetical relationship between two figures is known as ratio. It is computed by dividing one item of relationship with the other. Ratio simply means one number expressed in terms of another.

Ratio analysis is a technique of analysis & interpretation of financial statement. To evaluate the performances of an organization by creating the ratios from the figure of different accounts consisting in balance sheet & income statement is known as ratio Analysis. Ratio analysis is also very helpful for decision making. The information provided by ratio analysis with the help of financial statements is very useful for making decision on any financial activity. Due to inter-firm comparison, ratio analysis also serves as a stepping stone to remedial measures. It helps management in evolving future market strategies'.

# i. Liquidity Ratios

Liquid Assets to Total Assets ratio =  $\frac{\text{liquid assets}}{\text{Total assets}}$ Liquid fund to total deposit ratio =  $\frac{\text{liquid fund}}{\text{Total deposit}}$ 

Cash and bank balance to current assets ratio = <u>Cash and bank balance</u> Current assets

# ii. Assets Management Ratios

Total deposit to total liabilities ratio = <u>Total deposit</u> Total liabilities
Loan and advances to total deposit ratio = <u>Loan and advances</u> Total deposit
Total investment to total deposit ratio = <u>Total investment</u> Total deposit
Loan and advances to total assets ratio = <u>Loan and advances</u> Total assets
Investment on government bond to
total deposit ratio = <u>Investment on government bond</u> Total deposit
iii. Profitability Ratios
Interest income to total income ratio = <u>Interest income</u> Total income
Return on loan and advances ratio $= \frac{\text{Net profit}}{\text{Loan & adv}}$
Return on total assets ratio $= \frac{\text{Net profit}}{\text{Total assets}}$
Interest expenses to total expenses = <u>Interest expenses</u> Total expenses

# iv. Growth Ratios

- ➢ Growth ratio of deposit
- Growth of loan and advances
- Growth of investment
- ➢ Growth of return

#### **Standard Deviation**

The measurement of the scatter ness of the mass of figure in a series about an average is known as dispersion. The standard deviation measures the absolute dispersion. The greater the amount of dispersion, larger will be the standard deviation. A small standard deviation means a high degree of uniformity of the observation as well as home gently of a series; a large standard deviation means just the opposites. In this study, standard deviation of different ratio is calculated as:

$$S.D. = \sqrt{\frac{\sum x^2}{N} - \frac{\left(\sum x\right)^2}{N}}$$

#### **Co-efficient of variance (C.V.)**

The co-efficient of variance is the relative measurement of dispersion, comparable across distribution, which is defined as the ratio of the standard deviation to the mean expressed in percentage. It is calculated as.

$$C.V. = \frac{S.D.}{Mean} \times 100\%$$

Where,

Standard deviation (S.D.) = 
$$\sqrt{\frac{\sum x^2}{N} - \frac{(\sum x)^2}{N}}$$

## 3.6.2 Statistical tools

Statistical tools used in the chapter are as follows,

## 3.6.2.1 Coefficient of Correlation Analysis (r)

"Correlation is the statistical tools that we can use to describe the degree to which one variable in linearly related to another. The coefficient of correlation measures the degree of relationship between two sets of sigma. Among the various methods of finding out coefficient of correlation, Karl Pearson's method is applied in the study. The result of coefficient of correlation is always between +1 & -1. When r = +1, it means there is perfect relationship between two variables & vice versa. When r = 0, it means there is no relationship between two variables.

The Pearson's formula is:

$$X = \frac{\sum (x - \overline{x})(y - \overline{y})}{\sqrt{\sum (x - \overline{x})^2 \sum (y - \overline{y})^2}}$$

Probable error of correlation is calculated by following formula.

$$P.E.r = 0.6745 \times \frac{1 - r^2}{\sqrt{n}}$$

## 3.6.2.2 Simple Regression

Regression and correlation analysis are the techniques of studying how the variations in one series are related to the variations in another series. Measurement of the degree of relationship between two or more variables is called correlation analysis and using the relationship between a known variable and an unknown variable to estimate the known one is termed as regression analysis. Thus, correlation measures the degree of relationship between the variables while regression analysis shows how the variables are related. Thus, regression and correlation analysis determines the nature and the strength of relationship between variables. The equation of regression line where the dependant variables Y is determined by the independent variable X is given by: Y = a + bx

Where, a = y – intercept, b = slope of the regression line (i.e. it measures the change in Y per unit X) or regression coefficient of Y on X.

#### 3.6.2.3 Multiple Regression

Assuming that all variables are closely related, we can estimate the unknown value of one variable from the given or known values of the other variables. Multiple regression analysis is a logical extension of the simple linear regression analysis. In multiple regression analysis, instead of single independent variable, two or more independent variables are used to estimate the unknown values of dependant variables.

The multiple regression equation describes the average relationship between dependant variable and two or more independent variables and this relationship is very much useful for estimating (or predicting) the dependant variable. Thus, the multiple regression equation of X1 on X2, X3 and X4 is an equation for estimating a dependant variable X1, from three independent variables X2, X3 and X4.

The multiple regression equation of dependant variables X1 on three independent variables X2, X3 & X4 is given by:

X1 = a + b1x2 + b2x3 + b3x4

Where,

a = x1 – intercept = the value of x1 when three independent variables x2, x3 and x4 are zero.

b1 = the partial regression coefficient of x1 on x2 when x3 & x4 are held constant b2 = the partial regression coefficient of x1 on x3, when x2 & x4 are held constant b3 = the partial regression coefficient of x1 on x4, when x2 & x3 are held constant

# **3.3.2.4** Coefficient of Determination

The coefficient of determination gives the percentage variation in the dependant variable that is accounted for by the dependant variable/s. In other words, the coefficient of determination gives the ratio of expected variance to the total variance. The coefficient of determination is given by the square of the correlation coefficient, i.e.  $r^2$ . So the coefficient of determination is,

 $r^{2} = \frac{Expected \text{ var} iance}{Total \text{ var} iance}$ 

## 3.6.2.5 Test of Hypothesis

A quantitative statement about population parameter is called a hypothesis. In other words, it is an assumption that is made about the population parameter and then its validity is tested. It may or may not be found valid in verification. The act of verification involves testing the validity of such assumptions which, when
undertaken on the basis of sample evidence, is called statistical hypothesis or testing of hypothesis.

The main goal of testing hypothesis is to test the characteristics of hypothesized population parameter based on sample information whether the difference between the population parameter and sample statistics is significant or not. The act of verification involves testing the validity of such assumption which, when undertaken on the basis of sample evidence, is called statistical hypothesis or the testing of hypothesis.

For the test of hypothesis t-test is made in this study.

## 3.6.2.6 t - statistics

t –statistics is applied for the test of small sample. If the sample size is less than 30 i.e. called small sample and t-test is used.

The following formula is used to test an observed sample correlation coefficient:

$$r = \frac{r}{\sqrt{1 - r^2}} * \sqrt{(n - 2)}$$

Where,

r = simple correlation coefficient

n = number of observations

# **CHAPTER IV**

# PRESENTATION AND ANALYSIS OF DATA

This chapter is the major body of the research work. This chapter presents and analyses the collected data for the achievement of the objective of this study and helps the researcher to reach to the conclusion. This chapter is divided into major two parts the first is financial analysis and the second is statistical analysis.

#### 4.1 Financial analysis

Financial analysis is the thorough study of the financial position of an institution. Financial analysis in this study is the calculation and evaluation of various financial ratios, especially the ratios related to the deposit mobilization of selected banks.

This section deals with the analysis of different components regarding deposit mobilization. Following three categories of ratios are presented in this section:

- Loan and advances
- Investment
- Return

# 4.1.1 Analysis of Growth of Loan and Advances

Loan and advances are the main transaction of the commercial bank. The major element where the banks mobilize their funds is loan and advance. Commercial banks mobilize their deposit in productive sector for earning profit and making the financial position better. So, increasing growth rate is necessary for increasing the return of the bank.

Banks/Year	2005	2006	2007	2008	2009
Total	8.56	7.39	12.41	16.96	9.12
NBL	-2.57	-2.98	-0.64	-8.8	-30.22
SCBNL	8.57	9.59	10.67	22.06	3.54

Table No. 4.1

**Growth of Total Loans** 

Diagram No. 4.1



Growth of Loan and Advance

Table and Diagram No. 4.1 are the presentations of the growth of loan and advance of total commercial banking system and the sampled banks. The growth ratio of total commercial banking and SCBNL are fluctuating but the ratios of NBL are seemed to be in decreasing trend.

Growth rate of total commercial banking system for the year 2007, 2008, and 2009 are 12.41%, 16.96% and 9.12% respectively. The ratios of NBL for same years are -0.64%, -8.8%, and -30.22% and that of SCBNL are 10.67%, 22.06% and 3.54% respectively. After observing these factors, it is found that SCBNL is in better position in comparison to NBL. And it is seemed that NBL should immediately take some action to make the growth of loan and advance positive.

#### 4.1.2 Analysis of Growth of Investment

Banks collect deposits from people and invest in various productive sectors. Banks have to collect adequate deposit and invest it to the productive sector for regular return. The investment of the bank increases only when the bank is able to increase the collection of the deposit and mobilize the collected deposit well. If the investment of the bank is increasing, the return will be high.

Growth of Investment							
Bank/Year	2005	2006	2007	2008	2009		
Total	7.21	8.33	9.38	21.23	-4.22		
NBL	-6.58	-8.26	-9.63	30.63	-14.9		
SCBNL	12.56	20.12	18.23	-9.36	19.99		

Table No. 4.2	
Frowth of Investme	n





Table and the Diagram No. 4.2 are the presentations of the growth of total investment of total commercial banking system and sampled banks for the study period of five years from 2005 to 2009.

The growth rate of total commercial banking system and both sampled banks NBL and SCBNL are fluctuating during the study period. Growth rate of total commercial

banking system for the years 2007, 2008 and 2009 are 9.38%, 21.23% and -4.22% respectively Growth rate of NBL for same years are -9.63%, 30.63% and -14.9% respectively and that of SCBNL are 18.23%, -9.36% and 19.99% respectively. After analyzing the facts and figures, it is found that the growth rate of SCBNL is best for 2007 and 2009 and the ratio of NBL is best for 2008. But the ratio of NBL has fallen by the large percentage on 2009.

#### 4.1.3 Analysis of Growth of Return

One of the most important objectives of the bank is to maximize the return. It is possible through the proper mobilization of deposit. If the bank is able to mobilize the deposit well, higher will be the return and the performance of the bank. The net income is considered as the return in this unit.

# Table No. 4.3

**Growth of Return** 

Bank /Year	2005	2006	2007	2008	2009
Total	12.56	17.89	-12.98	49.04	69.18
NBL	-56.32	-21.45	-23.17	-477.22	66.47
SCBNL	12.69	13.45	18.47	-3.38	23.11

# Diagram No. 4.3 Growth of Return



Table and Diagram No. 4.3 show the growth ratio of the return of total commercial banking system and sampled banks. The ratios are fluctuating during the study period.

The growth rate of return of total commercial banking system for the years 2007, 2008 and 2009 are -12.98%, 49.04% and 69.18% respectively. The growth rates of NBL for the same years are -23.17%, -477.22% and 66.47% respectively and that of SCBNL are18.47%, -3.38% and 23.11% respectively.

After analyzing these figures it is found that the growth rate of total commercial banking system is significantly higher on the year 2009. The growth of NBL is seemed highly fluctuating and that is higher than the ratio of SCBNL on 2009.

#### 4.2 Statistical Analysis

This unit aims to analyze the factors related to the topic of the study by using statistical tools such as co-efficient of correlation, trend analysis and test of hypothesis between different variables. Such types of statistical analysis assist the researcher to get to the decision.

#### **4.2.1** Analysis of Coefficient of Correlation

The coefficient of correlation defines the degree of relationship between or among two or more variables. Here we study the degree of relationship between two variables, one of them is independent variable and another is dependent variable. The Karl Pearson's method popularly known as Pearson's co-efficient of co-relation is mostly used for calculating the coefficient of correlation in practice. The Pearson's co-efficient of co- relation is denoted by "r" which shows the relationship between two variables. It helps to determine whether,

- A positive or negative relationship exits.
- The relationship is significant or insignificant.
- Establish cause and effect relation if any.

Correlation analysis among various statistical tools is preferred in this study to identify the relationship between variables, and measure the significance of the relationship.

For the purpose of decision making interpretations are based on the following terms;

i. When, r = 1, there is perfect positive correlation.

ii. When, r = -1, there is perfect negative correlation.

iii. When, r = 0, there is no correlation.

iv. When, 'r' lies between 0.7 and 0.99(-0.7 and -0.99), there is a high degree of positive or (negative) correlation.

v. When, 'r' lies between 0.5 and 0.69 (-0.5 and -0.69) there is moderate degree of correlation.

vi. When, 'r' is less than 0.5 (-0.5) there is low degree of correlation.

#### Probable error (P.E.) of correlation

The probable error of the correlation of coefficient is applicable for the measurement of reliability of the computed value of the correlation coefficient 'r'. The probable error is calculated by;

$$P.E.r = 0.6745 \times \frac{1 - r^2}{\sqrt{n}}$$

For decision making purpose following points will be considered;

i. If, r < P.E. the value of 'r' is not significant no matter how high r value is. It means there is no evidence of correlation between the variables.

ii. If r > 6 P.E. the value of 'r' is significant i.e. correlation is significant.

#### 4.2.1.1 Analysis of Correlation Coefficient between Deposit and Total Investment

The coefficient of correlation between deposit and investment is the degree of relationship between two variables. In this analysis, deposit is independent variable(x) and total investment is dependent variable(y). The purpose of this analysis is to justify whether the deposits are significantly used in proper way or not and whether there is any relationship between these variables.

Banks	Base of evaluation					
	r	r <sup>2</sup>	PEr	6PEr		
Total	0.82	0.67	0.11	0.66		
NBL	-0.77	0.59	0.14	0.84		
SCBNL	0.99	0.98	0.006	0.04		

 Table No. 4.4

 Correlation Coefficient between Deposit and Total Investment

Table No. 4.4 shows the correlation coefficient between deposit (independent variable) and total investment (dependent variable) of total commercial banking system, NBL, and SCBNL are 0.82, -0.77 and 0.99 respectively. This figure show the positive relationship between the variables of total commercial banking system and SCBNL and negative relationship between these variables to the NBL.

The coefficient of determination of the variables of total commercial banking system NBL and SCBNL are 0.67, 0.59 and 0.98 respectively. It means 67% of the variation in investment of total commercial banking system is explained by the deposit, 59% of the variation in total investment of NBL is explained by the deposit and 98% of the variation in total investment of SCBNL is explained by deposit.

Considering the probable error, the value of PEr of total commercial banking system and SCBNL are smaller than the value of correlation coefficient (i.e.r) and the value of PEr of NBL is greater than the value of correlation coefficient. Comparing the value of 6PEr with the value of coefficient of correlation (r) the value of 'r' of NBL is smaller than the value of 6PEr (i.e. 0.59 < 0.84). It means the value of r is not significant which means the relationship between the variables is insignificant. Whereas about total commercial banking system and SCBNL the relationship between the variables are significant.

# 4.2.1.2. Analysis of Correlation Coefficient between Deposit and Loan and Advances

Correlation coefficient between deposit and loan and advance measures the degree of relationship between total deposit and loan and advances. Generally this relation should be positive and high. If the value of (r) i.e. correlation coefficient is high, it can be generalized that the bank is mobilizing its fund well and vice versa. Deposit is independent variable(x) and loan and advance is dependent variable (y). The main objective of this analysis is to compare the value of (r) of the sampled banks with total commercial banking system and between themselves too. This analysis further aims to observe whether the sampled banks are mobilizing their deposit and loan & advances in proper way or not.

Banks	Base of evaluation					
	r	$\mathbf{r}^2$	PEr	6PEr		
Total	0.97	0.94	0.02	0.12		
NBL	0.15	0.02	0.33	1.98		
SCBNL	0.55	0.3	0.24	1.44		

 Table No. 4.5

 Correlation Coefficient between Deposit and Loan and Advances

Table No. 4.5 shows the degree of correlation between deposit and loan and advance of total commercial banking system, NBL and SCBNL for the study period of four years from 2006 to 2009. The degree of correlation as the value of 'r' of total commercial banking system, NBL and SCBNL are 0.97, 0.15 and 0.55 respectively. It means the degree of correlation between the variables of total commercial banking system is highly positive, the degree of correlation between these variables of NBL is low but positive and the degree of the correlation of the variables of SCBNL is moderately positive.

The value of ' $r^2$ ' the coefficient of determination of total commercial banking system, NBL and SCBNL are 0.94, 0.02 and 0.3 respectively. It means 94% of the variation in

loan and advance of total commercial banking system is explained by the deposit, 2% of the variation in loan and advance of NBL is explained by the deposit and 30% of the variation in loan and advance of SCBNL is explained by the deposit.

Considering the probable error, the value of PEr of total commercial banking system and SCBNL are smaller than the value of correlation coefficient (i.e. r), but the value of PEr of NBL is greater than the value of 'r'. Comparing the value of 6PEr with the value of correlation coefficient the value of 'r' of total commercial banking system and SCBNL is greater than the value of 6Per, so the relationship between the loan and advance and total deposit of these banks are significant, on the other hand the value of 'r' of NBL is smaller than the value of 6PEr so the relationship between the variables are insignificant.

#### 4.2.1.3 Analysis of Correlation Coefficient between Total Assets and Profit

Correlation coefficient between total assets and profit measures the degree of relationship between total assets and profit. Here, total assets are independent variable(x) and net profit is dependent variable(y). Generally it is assumed that total assets and the profit are positively correlated, if total assets increases the profit will increase and vice versa. The main purpose of analyzing this is to justify whether the profit is significantly correlated with total assets or not.

Banks	Base of evaluation					
	r	r <sup>2</sup>	PEr	6PEr		
Total	0.8	0.64	0.12	0.72		
NBL	-0.75	0.56	0.15	0.9		
SCBNL	0.98	0.96	0.01	0.06		

Table No. 4.6

Correlation Coefficient between Total Assets and Profit

Table 4.6 presents the degree of correlation between total assets and profit of total commercial banking system, NBL and SCBNL. Correlation coefficient 'r' for above mentioned banks is 0.8, -0.75 and 0.98 respectively. It means the total assets and profit of total commercial banking system and SCBNL are positively correlated, but these variables of NBL are highly negatively correlated.

Coefficient of determination of these variables for total commercial banking system, NBL and SCBNL are 0.64, 0.56 and 0.96 respectively. It means 64% of variation in profit of total commercial banking system is explained by total assets, 56% of the variation in profit of NBL is explained by total assets and 96% of the variation in profit of SCBL is explained by total assets.

Analyzing the value of probable error of the correlation coefficient the value of 'r' of total commercial banking system and SCBNL is greater than the value of PEr, so the relationship between the variables are significant. Comparing the value of 6PEr with the value of 'r', the value of 6PEr of total commercial banking system and SCBNL are smaller than the value of 'r', this figure further specifies the relationship between the variables. The figure relating to the NBL shows that the relationship between the variables is insignificant.

#### 4.2.1.4 Multiple Regression Analysis

Assuming that all variables are closely related, we can estimate the unknown value of one variable from the given or known values of other variables. Multiple regression analysis is a logical extension of the simple linear regression analysis. In multiple regression analysis, instead of single independent variable, two or more independent variables are used to estimate the unknown values of dependant variables. Multiple regression equation describes the average relationship between dependant variable and two or more independent variables and this relationship is very much useful for estimating (or predicting) the dependant variable.

Thus, the multiple regression equation of X1 on X2, X3 and X4 is an equation for estimating a dependant variable X1, from three independent variables X2, X3 and X4.

The multiple regression equation of dependant variables X1 on three independent variables X2, X3 & X4 is given by:

x1 = a + b1x2 + b2x3 + b3x4

Where,

a = x1 – intercept, the value of x1 when three independent variables x2, x3 and x4 are zero.

b1 = the partial regression coefficient of x1 on x2 when x3 & x4 are held constant b2 = the partial regression coefficient of x1 on x3, when x2 & x4 are held constant b3 = the partial regression coefficient of x1 on x4, when x2 & x3 are held constant

### Table No. 4.7

# Deposit on Profit and Loan and Advance of NBL

Year	Deposit	Profit	Loan and
			Advance
2005	32583.4	-658.92	18645.2
2006	34737.4	-482.9	19266.1
2007	36288.5	-371	19141.7
2008	34744.2	1399.5	17456
2009	35444.3	2329.7	12180
Mean	35303.6	718.825	17010.95
SD	1377.20	735.60	3324.75

Year	Deposit	Profit	Loan and
			Advance
2005	16256.56	389.56	6258.9
2006	18755.5	469.9	6080.7
2007	21161.4	556.7	6729.6
2008	19344	537.9	8214
2009	23050.5	662.2	8505
Mean	20577.85	556.67	7382.35
SD	1940.60	79.61	1165.09

# Table No. 4.8

Deposit on Profit and Loan and Advance of SCBNL

#### Deposit on Profit and Loan and Advance of NBL:

Deposit = 2125.246 + -10.661 Profit -19.510 Loan and Advance Where,

2125.246 = Dependant variable – intercept (Deposit – intercept), Multiple regression constant

- -10.661 = Partial regression coefficient of dependant variable (Deposit) on Profit when Loan and Advance is held constant
- -19.510 = Partial regression coefficient of dependant variable (Deposit) on Loan and Advance when profit is held constant

The equation implies that the multiple regression constant 'a' is 2125.246 which suggest that when Profit and Loan and Advance are zero, deposit would be 2125.246. The constant for profit -10.661 implies that when profit increases by RS.1, deposit decreases by RS. 10.661, the constant for Loan and Advance is -19.510, implies that when Loan and Advance increases by RS.1, deposit will decreases by RS. 19.510 The analysis shows that the multiple correlation coefficient 0.544 and coefficient of multiple determinations 0.2519 with

209.8897 standard error of estimate. The multiple correlation coefficients are not significant at 95% level of significance.

### Deposit on Profit and Loan and Advance of SCBNL:

Deposit = 460.76 +40.038 Profit -1.532 Loan and Advance Where,

460.76 = Dependant variable – intercept (Deposit – intercept), Multiple regression constant

- 40.038 = Partial regression coefficient of dependant variable (Deposit) on profit when loan and advance is held constant
- -1.532 = Partial regression coefficient of dependant variable (Deposit) on loan and advance when profit is held constant

The equation implies that the multiple regression constant 'a' is 460.76 which suggest that when profit and loan and advance are zero, deposit would be 460.76. The constant for profit is 40.038 implies that when profit increases by RS.1, deposit increases by RS. 40.038, the constant for loan and advance - 1.532, imply that when loan and advance increases by RS.1, deposit will decreases by RS1.532. The analysis shows that the multiple correlation coefficient 0.737 and coefficient of multiple determinations 0.543 with 373.55 standard error of estimate. The multiple correlation coefficients are not significant at 95% level of significance.

# 4.2.2 Trend Analysis

The statistical test used in the study which describes the trend of any variables whether it increase or decrease is known as trend analysis. This heading finds out the trend of deposit utilization of total commercial banking system, NBL and SCBNL under five years study period. Commercial banks mobilize deposits in various sectors like loan and advances, government securities, share and debentures and some other productive and development sectors.

#### 4.2.2.1 Trend Analysis of Total Investment to Total Deposit Ratio

This analysis aims to analyze the trend of total investment to total deposit ratio of total commercial banking system, NBL and SCBNL under five years of study period. If the trend line show the increasing trend the bank is improving its deposit mobilization capacity and vice versa. The following table and the graph line describe the trend values of total investment to total deposit of above mentioned banks:

1 able 110. 4.9	Tab	le No	. 4.9
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Trend values of Total Investment to Total Deposit Ratio

Bank/Year	2005	2006	2007	2008	2009	
Total	20.58	22.61	22.06	21.51	20.96	
NBL	39.87	32.65	33.55	34.45	35.35	
SCBNL	38.69	36.33	36.8	32.37	37.74	



Table No. 4.9 and Diagram No. 4.4 are the presentations of the trend values of total investment to total deposit ratio during the study period. The trend lines show that total commercial banking system has decreasing trend in the ratio and NBL and SCBNL have increasing trend in the ratio. Trend value of total commercial banking system (20.96) is lowest in 2009 and SCBNL has highest trend value (i.e. 37.74) in 2009. Finally it can be determined that SCBNL is successful in managing total deposit and NBL also has the good trend on it.

#### 4.2.2.2 Trend Analysis of Loan and Advances to Total Deposit Ratio

This study aims to analyze the trend of loan and advances to total deposit ratio of total commercial banking system, NBL and SCBNL for the study period of five years from 2005 to 2009. In this analysis the increasing trend and the high trend value is considered as the best. Following table and graph line describe the trend values of loan and advances to total deposit ratio of above mentioned banks.

#### Table No. 4.10

Trend values of Loan and Advances to Total Deposit Ratio

Year/Bank	2005	2006	2007	2008	2009
Total	58.25	60.1	60.88	61.66	62.44
NBL	54.58	58.07	51.49	44.91	38.33
SCBNL	38.69	32.28	34.69	37.1	39.51





Table No. 4.10 and Diagram No. 4.5 are the presentations of the trend values of loan and advance to total deposit ratio of total commercial banking system, NBL and SCBNL. The trend values of total commercial banking system and SCBNL are in increasing trend and the trend values of NBL during the study period are in falling trend. The trend value of total commercial banking system in 2009 is 62.44 which is the highest in comparison to the trend values of sampled banks, and the trend value of SCBNL in 2006 is 32.28 that is lowest among the values, Finally loan and advance of total commercial banking system is better than both the sampled banks, and SCBNL is better between the sampled banks with increasing trend.

### 4.2.3 Test of Hypothesis

Test of hypothesis is the process of testing the significance regarding the parameter of the population on the basis of sample drawn from the population. In testing hypothesis, we examine on the basis of statistics computed from the sample drawn, whether the sample drawn belongs to the parent population with certain specific characteristics or not.

In this topic, an effort has been made to test the significance regarding the parameter of the population on the basis of sample drawn from the population. Generally following steps are followed for the test of hypothesis.

- Formulation of hypothesis
  - Null hypothesis.
  - Alternative hypothesis
- Computing the test statistics.
- Fixing the level of significance.
- Finding critical region. Deciding two- tailed or one-tailed test.
- Making decision.

Since, we have less than 30 population we apply (t-test) for testing the hypothesis. Some of the main hypothesis tests which are helpful for making reliable decision regarding the deposit mobilization of sampled banks are done as follows.

# 4.2.3.1.1 Test of hypothesis on investment to total deposit ratio of total commercial banking system and NBL

Year	Total			NBL		
	x	$d_1 = \left(x - \overline{x}\right)$	$(d_1)^2$	у	$d_2 = \left(y - \overline{y}\right)$	$(d_2)^2$
2006	22.27	0.49	0.24	33.75	-0.25	0.06
2007	21.22	-0.57	0.32	29.19	-4.81	23.14
2008	23.85	2.07	4.28	39.83	5.83	33.99
2009	19.79	-1.99	3.98	33.22	-0.78	0.61
Total	= 87.13	= 0	= 8.8	= 135.99	= -0.01	= 57.8

#### Table No. 4.11

Test of hypothesis on investment to total deposit ratio of total and NBL

$$\overline{x} = \frac{\sum x}{N} = \frac{87.13}{4} = 21.78$$
  $\overline{y} = \frac{\sum y}{N} = \frac{135.99}{4} = 34$ 

$$S^{2} = \frac{1}{n1 + n2 - 2} \left[ \left\{ \sum d1^{2} - \frac{\left(\sum d1\right)^{2}}{n1} \right\} + \left\{ \sum d1^{2} - \frac{\left(\sum d2\right)^{2}}{n2} \right\} \right]$$

$$=\frac{1}{4+4-2}\left[\left\{8.8-\frac{0}{4}\right\}+\left\{57.8-\frac{(-0.01)^2}{4}\right\}\right]$$

= 11.1

Hence,

Null Hypothesis (H<sub>0</sub>):  $\mu_x = \mu_y$ , i.e. there is no significant difference between mean ratio of total investment to total deposit of total commercial banking system and NBL. Alternative Hypothesis (H<sub>1</sub>):  $\mu_x \quad \mu_y$  (two tailed), i.e. there is significant difference between mean ratio of total investment to total deposit ratio of total commercial banking system and NBL.

# Now,

Calculating the value to't':

$$t = \frac{\overline{x - y}}{\sqrt{S^2 \left(\frac{1}{n1} + \frac{1}{n2}\right)}}$$
$$21.78 - 34$$

$$=\frac{1}{\sqrt{11.1\left(\frac{1}{4}+\frac{1}{4}\right)}}$$

= 5.2

Therefore; t = 5.2,

Tabulated value of't' (two- tailed test) for (n1+n2-2) (i.e. 6) degree of freedom, at 5% level of significance is 2.447.

# **Decision:**

Since calculated value of't' is greater than its tabulated value, we accept alternative hypothesis (H1). In other words, there is significant difference between mean ratio of investment to total deposit of total commercial banking system and NBL.

# 4.2.3.1.2 Test of hypothesis on investment to total deposit ratio of total commercial banking system and SCBNL

Table	No.	4.12
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Test of hypothesis on investment to total deposit ratios of total and SCBNL

Year	Total			SCBNL		
	x	$d_1 = \left(x - \overline{x}\right)$	$(d_1)^2$	У	$d_2 = \left(y - \overline{y}\right)$	$(d_2)^2$
2006	22.27	0.49	0.24	35.84	-1.19	1.42
2007	21.22	-0.57	0.32	37.56	0.53	0.28
2008	23.85	2.07	4.28	37.24	0.21	0.04
2009	19.79	-1.99	3.98	37.5	0.47	0.22
total	=87.13	=0	=8.8	=148.14	=0.02	=1.96

$$\bar{x} = \frac{\sum x}{N} = \frac{87.13}{4} = 21.78$$

$$\overline{y} = \frac{\sum y}{N} = \frac{148.14}{4} = 37.03$$

$$S^{2} = \frac{1}{n1 + n2 - 2} \left[ \left\{ \sum d1^{2} - \frac{(\sum d1)^{2}}{n1} \right\} + \left\{ \sum d1^{2} - \frac{(\sum d2)^{2}}{n2} \right\} \right]$$
$$= \frac{1}{4 + 4 - 2} \left[ \left\{ 8.8 - \frac{0}{4} \right\} + \left\{ 1.96 - \frac{(0.02)^{2}}{4} \right\} \right]$$
$$= 4 + 4 - 2$$
$$= 1.79$$

Hence,

Null Hypothesis (H<sub>0</sub>):  $\mu_x = \mu_y$ , i.e. there is no significant difference between mean ratio of total investment to total deposit of total commercial banking system and SCBNL.

Alternative Hypothesis (H<sub>1</sub>):  $\mu_x \quad \mu_y$  (two tailed), i.e. there is significant difference between mean ratio of total investment to total deposit ratio of total commercial banking system and SCBNL.

Now,

Calculating the value to't':

$$t = \frac{\overline{x - y}}{\sqrt{S^2 \left(\frac{1}{n1} + \frac{1}{n2}\right)}}$$
$$= \frac{21.78 - 37.03}{\sqrt{1.79 \left(\frac{1}{4} + \frac{1}{4}\right)}}$$
$$= -16.22$$

# Therefore; t = 16.22

Tabulated value of t' (two- tailed test) for (n1+n2-2) (i.e. 6) degree of freedom, at 5% level of significance is 2.447.

# **Decision:**

Since calculated value of't' is greater than its tabulated value, we accept alternative hypothesis (H1). In other words, there is significant difference between mean ratio of investment to total deposit of total commercial banking system and SCBNL.

# 4.2.3.1.3 Test of hypothesis on Investment and Total Deposit Ratio of NBL and SCBNL

Table No. 4.13

Test of hypothesis on Investment to Total Deposit Ratio of NBL and SCBNL								
Year	NBL			SCBNL				
	x	$d_1 = \left(x - \overline{x}\right)$	$(d_1)^2$	у	$d_2 = \left(y - \overline{y}\right)$	$(d_2)^2$		
2006	33.75	-0.25	0.06	35.84	-1.19	1.42		
2007	29.19	-4.81	23.14	37.56	0.53	0.28		
2008	39.83	5.83	33.99	37.24	0.21	0.04		
2009	33.22	-0.78	0.61	37.5	0.47	0.22		
Total	=135.99	= -0.01	=57.8	=148.14	=0.02	=1.96		

$$\overline{x} = \frac{\sum x}{N} = \frac{87.13}{4} = 21.78 \qquad \overline{y} = \frac{\sum y}{N} = \frac{148.14}{4} = 37.03$$
$$S^{2} = \frac{1}{n1 + n2 - 2} \left[ \left\{ \sum d1^{2} - \frac{\left(\sum d1\right)^{2}}{n1} \right\} + \left\{ \sum d1^{2} - \frac{\left(\sum d2\right)^{2}}{n2} \right\} \right]$$
$$= \frac{1}{4 + 4 - 2} \left[ \left\{ 57.8 - \frac{\left(-0.01\right)^{2}}{4} \right\} + \left\{ 1.96 - \frac{\left(0.02\right)^{2}}{4} \right\} \right]$$

= 9.96

Hence,

Null Hypothesis (H<sub>0</sub>):  $\mu_x = \mu_y$ , i.e. there is no significant difference between mean ratio of total investment to total deposit of NBL and SCBNL.

Alternative Hypothesis (H<sub>1</sub>):  $\mu_x \quad \mu_y$  (two tailed), i.e. there is significant difference between mean ratio of total investment to total deposit ratio of NBL and SCBNL.

57

Now,

Calculating the value to't':

$$t = \frac{\bar{x} - \bar{y}}{\sqrt{S^2 \left(\frac{1}{n1} + \frac{1}{n2}\right)}}$$
$$= \frac{34 - 37.03}{\sqrt{9.96 \left(\frac{1}{4} + \frac{1}{4}\right)}}$$

= -1.3587

Therefore; t = 1.3587

Tabulated value of't' (two- tailed test) for (n1+n2-2) (i.e. 6) degree of freedom, at 5% level of significance is 2.447.

# **Decision:**

Since calculated value of't' is smaller than its tabulated value, we accept null hypothesis (H0). In other words, there is no significant difference between mean ratio of investment to total deposit of NBL and SCBNL.

# 4.2.3.2.1 Test of Hypothesis on Loan and Advance to Total Deposit Ratio of Total Commercial Banking System and NBL

Te	Test of Hypothesis on L&A to Total Deposit Ratio of Total and NBL							
Year	Total			NBL				
	x	$d_1 = \left(x - \overline{x}\right)$	$(d_1)^2$	У	$d_2 = \left(y - \overline{y}\right)$	$(d_2)^2$		
2006	61.09	-0.18	0.03	55.46	7.26	52.71		
2007	57.8	-3.47	12.04	52.75	4.55	20.7		
2008	64.88	3.61	13.03	50.24	2.04	4.16		
2009	61.33	0.06	0.004	34.36	-13.84	191.6		
total	=245.1	=0.02	=25.104	=192.81	=0.01	=269.1		

Table No. 4.14

$$\overline{x} = \frac{\sum x}{N} = \frac{245}{4} = 61.27 \qquad \overline{y} = \frac{\sum y}{N} = \frac{192.81}{4} = 48.2$$

$$S^{2} = \frac{1}{n1 + n2 - 2} \left[ \left\{ \sum d1^{2} - \frac{\left(\sum d1\right)^{2}}{n1} \right\} + \left\{ \sum d1^{2} - \frac{\left(\sum d2\right)^{2}}{n2} \right\} \right]$$

$$= \frac{1}{4 + 4 - 2} \left[ \left\{ 25.104 - \frac{\left(-0.02\right)^{2}}{4} \right\} + \left\{ 269.12 - \frac{\left(0.01\right)^{2}}{4} \right\} \right]$$

$$= 49.04$$

.,....

# Hence,

Null Hypothesis (H<sub>0</sub>):  $\mu_x = \mu_y$ , i.e. There is no significant difference between mean ratio of loan and advance to total deposit of total commercial banking system and NBL.

Alternative Hypothesis (H1):  $\mu_x \quad \mu_y$  (two tailed), i.e. there is significant difference between mean ratio of loan and advance to total deposit ratio of total commercial banking system and NBL.

Now,

Calculating the value to 't' :

$$t = \frac{\bar{x} - \bar{y}}{\sqrt{S^2 \left(\frac{1}{n1} + \frac{1}{n2}\right)}}$$
$$= \frac{61.27 - 48.2}{\sqrt{49.4 \left(\frac{1}{4} + \frac{1}{4}\right)}}$$

$$= 2.64$$

Therefore; t = 2.64

Tabulated value of t' (two- tailed test) for  $(n_1+n_2-2)$  (i.e. 6) degree of freedom, at 5% level of significance is 2.447.

# **Decision:**

Since calculated value of't' is greater than its tabulated value, we accept alternative hypothesis (H1). In other words, there is significant difference between mean ratio of loan and advance to total deposit of total commercial banking system and NBL.

# 4.2.3.2.2 Test of Hypothesis on Loan and Advance to Total Deposit Ratio of Total Commercial Banking System and SCBNL

Test of hypothesis on L&A to total deposit ratio of total and SCBNL							
Year	Total			SCBNL			
	x	$d_1 = \left(x - \overline{x}\right)$	$(d_1)^2$	У	$d_2 = \left(y - \overline{y}\right)$	$(d_2)^2$	
2006	61.09	-0.18	0.03	32.42	-3.47	12.04	
2007	57.8	-3.47	12.04	31.8	-4.09	16.73	
2008	64.88	3.61	13.03	42.46	6.57	43.16	
2009	61.33	0.06	0.004	36.9	1.01	1.02	
Total	=245.1	=0.02	=25.104	=143.58	=0.02	=72.95	

$$\overline{x} = \frac{\sum x}{N} = \frac{245}{4} = 61.27 \qquad \overline{y} = \frac{\sum y}{N} = \frac{143.58}{4} = 35.89$$

$$S^{2} = \frac{1}{n1 + n2 - 2} \left[ \left\{ \sum d1^{2} - \frac{(\sum d1)^{2}}{n1} \right\} + \left\{ \sum d1^{2} - \frac{(\sum d2)^{2}}{n2} \right\} \right]$$

$$= \frac{1}{4 + 4 - 2} \left[ \left\{ 25.104 - \frac{(-0.02)^{2}}{4} \right\} + \left\{ 72.95 - \frac{(0.02)^{2}}{4} \right\} \right]$$

=16.34

Hence,

Null Hypothesis (H<sub>0</sub>):  $\mu_x = \mu_y$ , i.e. there is no significant difference between mean ratio of loan and advance to total deposit of total commercial banking system and SCBNL.

Alternative Hypothesis (H<sub>1</sub>):  $\mu_x \quad \mu_y$  (two tailed), i.e. there is significant difference between mean ratio of loan and advance to total deposit ratio of total commercial banking system and SCBNL.

Now,

Calculating the value to't':

$$t = \frac{\overline{x - y}}{\sqrt{S^2 \left(\frac{1}{n1} + \frac{1}{n2}\right)}}$$
$$= \frac{61.27 - 48.2}{\sqrt{16.34 \left(\frac{1}{4} + \frac{1}{4}\right)}}$$

= 8.87

Therefore; t = 8.87

Tabulated value of 't' (two- tailed test) for (n1+n2-2) (i.e. 6) degree of freedom, at 5% level of significance is 2.447.

# **Decision:**

Since calculated value of't' is greater than its tabulated value, we accept alternative hypothesis (H1). In other words, there is significant difference between mean ratio of loan and advance to total deposit of total commercial banking system and SCBNL.

#### 4.3 Major findings of the study

In this research, data have been basically obtained by the secondary sources. The analysis is made with he help of Financial and statistical tools. In the financial tools, ratio analysis has been used for the analysis of the financial activities of commercial banks, especially total commercial banking system, NBL and SCBNL.

Considering the statistical analysis as the easy path for meeting the objective, some statistical tools have been used for the analysis. In statistical tools, correlation

coefficient, trend analysis and t-statistic have been used. This unit focuses on the major findings, which are derived from the analysis of the data related to the total commercial banking system, NBL and SCBNL. This study has been made on the basis of the related data for four years from 2006 to 2009. The major finding of the financial analysis and statistical analysis are presented below.

#### I. Growth ratio

Growth ratios show the performance level of the commercial banks. The smooth growth of the performance show the perfect efficiency but this can not be found in real practice in general life. In this study the growth of both sampled banks and total commercial banking system are analyzed and compared with each other.

Growth of deposit is one of the indicators showing the performance efficiency of commercial banks. Analyzing the growth of total deposit ratio of total commercial banking system and SCBNL has fluctuating ratios during the study period. The ratios of them have fallen in 2008 and taken the recovery in 2009. In case of NBL the ratios are falling during the study period. SCBNL has highest average growth of deposit during the study period in comparison to total commercial banking system and NBL. It means SCBNL representing the private sector bank is more successful than government owned commercial banks in winning the belief of the customers.

Loan and advance is the most important element for investing the funds of commercial banks. Analyzing the growth ratios of loan and advance, the ratios of both sampled banks and total commercial banking system are in falling trend. The statistics of NBL is showing the negative growth in loan and advance. The reason for falling growth in all commercial banks may be of the application of the policy of financial restructuring. NBL facing the great problem of default of recovery of loan has been concentrating its effort for recovery of loan than making further loan so this bank may have the negative growth in loan and advance. Another reason for falling growth may be the political instability and unfavorable environment for the trade and industry. Though the ratios of both sampled banks are falling and both the sampled banks have smaller average growth rate than the average growth rate of total commercial banking system, SCBNL has the positive growth rate so this bank can be considered as the efficient bank in this analysis.

Investment is another sector where the banks mobilize their funds. Increasing investment is the signal of economic recovery of the nation and financial efficiency of the commercial banks. Analyzing the growth of investment, the ratios of both sampled banks and total commercial banking system are fluctuating during the study period. The ratios of SCBNL are more positive than that of NBL and SCBNL has the highest average growth of investment in the study period. So it can be generalized that the private sector commercial banks are more successful in making investment in comparison to the government owned commercial banks.

Profit making is one of the most important objectives of commercial banks. If the bank is successful in making smooth growth in profit by passes of time the bank can be considered as managerially successful bank and that can easily sustain in long term. Analyzing the growth of return, both sampled banks have the fluctuating growth during the study period. SCBNL has highest mean growth of return during the period. Though NBL has negative average growth of return it has done well on the final year of the study.

#### **II.** Coefficient of Correlation

Analyzing the correlation coefficient between deposit and total investment, NBL has negative relationship between these variables and SCBNL has positive relationship between these variables. Considering the probable error, the coefficient of correlation (i.e. r) of NBL is smaller than the value of 6PEr (i.e.-0.77 < 0.84). It means the relationship is not significant. On the other hand the value of coefficient of correlation (i.e. r) of SCBNL is greater than the value of 6PEr (i.e.0.99 > 0.04). It means the relationship between the variables is significant.

In the analysis of correlation coefficient between deposit and loan and advance, total commercial banking system and SCBNL have the positive relationship and NBL has the negative relationship. Considering the probable error the value of coefficient of correlation (i.e. r) of NBL is smaller than the value of 6PEr (i.e. -0.15 < 1.98), so the relationship between the variables is significant. The value of coefficient of

correlation (i.e. r) of SCBNL is smaller than the value of 6PEr (i.e.0.55 > 0.44). The relationship between the variables of SCBNL is significant.

Analyzing the correlation coefficient between total assets and profit, total commercial banking system and SCBNL have the positive relationship and NBL has negative relationship between these variables. Considering the probable error, total commercial banking system and SCBNL have the value of coefficient of correlation (i.e. r) greater than the value six times probable error (6PEr) (i.e.0.8 > 0.72 and 0.98 > 0.9). It means the relationship between the variables of total commercial banking system and SCBNL are significant. While comparing the value of coefficient of correlation (i.e. r) with the value six times probable error (6PEr) of NBL the value of coefficient of coefficient of correlation (i.e. r) with the value six times probable error (6PEr) of NBL the value of coefficient of coefficient of correlation (i.e. r) with the value six times probable error (6PEr) of NBL the value of coefficient of coefficient of correlation is smaller than the value of (6PEr) (i.e.0.75 < 0.9).so the relationship between the variables of NBL is not significant.

#### **III.** Trend analysis

Trend analysis show the moving direction of some factors by the time passes on. In this study the trend of total investment to total deposit ratio and loan & advance to total deposit ratio is analyzed for meeting the objective of the study. Analyzing the trend values of total investment to total deposit ratio for the four years of study period, the trend line of NBL and SCBNL have presented the increasing trend. But the trend of total commercial banking system has fallen on the final year of the study. It means both sampled banks are doing well in comparison to total commercial banking industry.

Observing the trend of loan and advance to total deposit ratio, total commercial banking system and SCBNL have increasing trend and NBL has decreasing trend. This ratio of NBL may have fallen due to its efforts on recovery of default of loan.

#### **IV.** Test of Hypothesis

For the test of hypothesis t-test is selected because the total number of population (i.e. total number of commercial banks operating within Nepalese economy) is smaller than thirty (i.e.28 < 30). Analyzing the hypothesis test result of investment to total deposit ratio of total commercial banking system with NBL and SCBNL both test

have yield the result of acceptance of alternative hypothesis. It means the ratios of both sampled banks are significantly different from the ratio of total commercial banking system. On another hypothesis test of the ratios of NBL and SCBNL, it has yield the result of acceptance of null hypothesis. It means there is no significant difference between the mean ratios of two banks.

In the analysis of test result of loan and advance to total deposit ratio of total commercial banking system with NBL and SCBNL, both test have yield the result of acceptance of alternative hypothesis(H1). It means there is significant difference between the mean ratio of total commercial banking system and the mean ratio of NBL and SCBNL. The test of hypothesis of loan and advance to total deposit ratio of NBL with the ratio of SCBNL has yield the result of acceptance of null hypothesis (H0). It means there is no significant difference between the mean ratios of NBL and SCBNL.

Finally with the analysis of these six hypothesis tests it is found that the sampled banks have no significant difference between them, but these both banks are significantly different from other banks of total commercial banking system in the view point of deposit mobilization.

# **CHAPTER V**

#### SUMMARY, CONCLUSION AND RECOMMENDATIONS

#### **5.1 SUMMARY**

Mobilization as well as canalization of saving in the productive sector is important for the economic development of the country without inflationary pressure in the economy. No doubt commercial banks play a crucial role for the economic development by formulation of capital, which is key variable in the economic development of the country. Scattered recourses hold no meaning unless and until they mobilized and utilized efficiently in some productive sectors. Commercial banks contribute to the process of capital formation by converting isolated saving into meaningful capital investment in order to aid industry, trade, commerce and agriculture for the economic development of a nation. It should not be forgotten that a country could hardly achieve its growth of economic development without a strong capital base. Commercial banks play a vital role in performing such base for financial and economic development by way of deposit mobilization. It is quite true that a strong financial institution is of great need in the developing country like Nepal. Because all the economic conditions are based on the financial institution and the development of a country depend upon the active participation of the banks in the different activities in the economy.

Deposits are the obligation of the commercial banks. So, commercial banks must allocate the funds in different loans and advances and investments. In these study two banks NBL representing the government bank and SCBNL representing the private sector bank are compared with total commercial banking system and with each another. In this study data of four years from 2006 to 2009 have been considered for the targeted analysis.

Analyzing the liquidity position of the banks, both banks have satisfactory level of liquidity but SCBNL has the larger portion of liquid assets in total assets. Return on liquid fund of NBL is not more satisfactory and the portions of liquid fund to total deposit of both banks are in satisfactory level in comparison to total commercial banking system. Generalizing the findings of the study it can be observed that private sector commercial banks are strong in liquidity management but government owned banks also are not in dissatisfactory conditions.

In assets management ratios both sampled banks seemed stronger than total commercial banking system in total deposit liabilities ratio, total investment to total deposit ratio and investment on government bond to total deposit ratio. Both banks are weak in loan and advance to total deposit ratio and loan and advance to total assets ratio. Comparing these all ratios of two sampled banks it is found that SCBNL is stronger than NBL in all the ratios excepting loan and advance to total assets ratio. And NBL is seemed to be stronger than the SCBNL in the view point of collecting the mid-term and long-term deposits.

In the analysis of profitability ratios both sampled banks are stronger than total commercial banking system in return on loan and advance ratio and return on total assets ratio. Both banks are weaker than the total commercial banking system in interest expenses to total expenses ratio. Comparing these ratios of two sampled commercial banks it is found that SCBNL is stronger than the NBL in all ratios excepting interest expenses to total expenses ratio.

In the analysis of growth ratios of total commercial banking system, NBL and SCBNL, these all have the positive growth in deposit and investment but NBL has the negative growth in loan and advance and return. In the growth point of view SCBNL is stronger than NBL and NBL is seemed weaker than SCBNL and even than total commercial banking system in these ratios. In the analysis of correlation coefficient between the selected variables, NBL has the negative results on each test. It means the selected variables of NBL are not significantly correlated with each other during this period. Such results may have appeared because of the restructuring programs lunched for the betterment of the bank.

In trend analysis both sampled banks are seemed stronger than the total commercial banking system in the trend of total investment to total deposit ratios and NBL seemed to be weaker than total commercial banking system and SCBNL in the trend analysis of loan and advance to total deposit ratio.

In the hypothesis test it is found that the sampled banks are significantly different from total commercial banking system. But both sampled banks are not significantly different. In other words the sampled banks have no significant difference between the mean ratios of investment to total deposit and the mean ratio of loan and advance to total deposit.

Finally, in conclusion, it can be concluded that the deposit mobilization position of both (government owned commercial banks and private sector commercial banks) are better than the total commercial banking system but the position of private sector commercial banks is better than the position of government owned commercial banks.

### **5.2** Conclusion

Banks are the very necessary elements for the economy of a country. The word banks generally denote the commercial banks. The commercial bank helps in the formation of capital that is the most important for the economic growth of the country. Commercial banks in Nepal are doing well but they are not giving satisfactory result due to some internal and external factors. The deposits and its investment in productive sector by commercial banks are not stable and these are going thoroughly by the time passes on. A deposit is indeed the major organ of commercial banks. Higher the deposit higher will be the capacity of investment and higher will be the chance of mobilization of fund and make the satisfactory profit for the long term sustainability of an organization.

Banks should be careful while granting loan because loan is the blood of commercial banks for survival. If commercial bank does not adopt the sound investment policy, it will be in greater trouble in future in the collection of loan amount. Banks should invest its funds in various portfolios after the profound study of the project. It keeps the bank far from the problem of default of payment that certainly keeps the bank safe from the bankruptcy. Diversification of investment is very much important for banks because a bank uses the money of people for the benefit of the depositors and the benefit of its own.

From the analysis made in last chapter it is found that total commercial banking system, NBL and SCBNL are able to mobilize average 83.05%, 82.2% and 72.92% of their deposits to the loan and advance and in investment. This figure show the stronger position of NBL than SCBNL in deposit mobilization but comparing the return ratios, i.e. interest income to total income ratio NBL has smaller return than SCBNL (i.e. 70.84<78.82). It means both the banks are efficient in deposit mobilization but NBL is weak in collecting interest and even the principal amount of the loan. The analysis of growth of deposit, loan and advance and the investment also reflects the weak position of NBL in deposit mobilization in comparison to SCBNL.

Analyzing the trend of investment of both sampled banks, there are increasing trend and there is no significant difference between the trend values of the NBL and SCBNL. But the trend values of loan and advance to total deposit ratio of NBL is falling during the study period. This value of SCBNL is increasing during the same period. It means SCBNL is managing its loan and advance well. But NBL is sifting from loan and advance to secured investment.

Various analysis yield different results but summarizing the results it can be generalized that there is no more difference between the deposit mobilizations of government owned commercial banks and private sector commercial banks. But the private sector commercial banks seemed to be more efficient than the government owned commercial banks in deposit mobilization.

Every sector is facing the problem in Nepal due to the violence and the political instability. The commercial banking system also could not escape out from this situation. All the banks within this system have been facing the problem but this problem of NBL became great, because this is the government owned commercial bank which is serving even in remote areas by largest number of branches. Most of the loans became the bad debt due to the unfavorable economic environment. But the positions of this bank have been falling due to the managerial inefficiency and political interference in the management in some extent.

#### **5.3 Recommendations**

The problems related to the deposit mobilization of NBL and SCBNL representing the government owned commercial banks and private sector commercial banks respectively have been discussed. In accordance with facts found in previous sections, the following recommendations are made for the further improvement of the deposit mobilization of the government owned commercial banks and private sector commercial banks especially NBL and SCBNL.

- SCBNL has high degree of liquidity than NBL but comparing the return on liquid assets SCBNL has higher return, it means though NBL has mobilized the liquid funds the liquidity management is not strong and there is some lapses on the deposit mobilization policy. So NBL is better to revise the liquidity management policy and implement the revised policy strongly.
- The ever mounting amount of deposits is now got to be properly mobilized in the different sectors of the economy. For the proper mobilization of deposit, banks must be prepared to take more risk on their lending and investments to encourage the borrowing by the units of the economy. In other words, it's time for them to divert their traditional collateral taking process into more realistic and potential aspects. They must provide loan for a project on the basis of its potentiality instead of sound and safe collateral.
- In order to develop the banking and saving habit of the people of remote areas in the nation, commercial banks are suggested not to be surrounded and limited within the urban areas and not to be gathered around the big clients (e.g. multinational companies, large industries, manufacturer and exporters, NGO's and INGO's, etc.). Reduction in the minimum required threshold balance and extension of its services towards rural area and priority sector indicated by the government is must for boosting up the living standard of lower level people.
- Since commercial banks used to provide less loan and advances in comparison to its total deposits, commercial banks are strongly recommended to follow the liberal lending policy; more percentage of deposits can be invested to different profitable sector as well as towards loan and advances. Because, analysis showed

investment and loan and advances as a significant factor, this affects the net profit of the banks. Subsequently, a skillful administration is the must for these assets because negligence may become a reason for liquidity crisis and more liberal lending may lead to the default of repayment of loan.

- Considering the current economic scenario, banks are suggested to further advance their retail banking through newer and innovative products. They should expand their transaction in new services such as tax revenue collection, business enterprise's bill amount collection etc. Both banks are doing these works in some extent but that is not satisfactory to the customers of all regions.
- Commercial banks themselves should seek for new investment opportunities rather than investing in identified areas. Commercial banks should establish the efficient R&D department for this purpose.
- All commercial banks should make an attractive publicity of the bank and then people will have knowledge about the bank and it encourages them to save the money. When there is more publicity, people may have great desire to save money in order to earn interest and use the bank to lend money instead of money lenders. The banks should also pay attention to publish bulletin, brochures and others so as to make people familiarizes with its performance and activities.
- Training and observation tours should be organized on regular basis to increases the efficiency of the employees. Proper evaluation of the performance of the staff should be done in time. Continuous and timely evaluation of performance is must for improving the managerial efficiency of the bank. Job analysis should be done to find out the skill, knowledge, abilities etc. of the staffs that is needed for the better performance.

Finally, for the speedy development of the nation, the government owned banks as well as the private sector banks are suggested to follow decentralization policy in order to extend the modern and computerized banking facilities towards the marginal areas and for assuring the reach of remote area people in modern banking facilities.

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### ANNEX

# **1.Financial Analysis:**

### 1.1.i Growth of loan and advance:

Total		(Rs. in million)
year	Loan and advances	growth%
2006	124499.8	
2007	139951.33	0.1241
2008	163689.05	0.1696
2009	178623.48	0.0912

NBL		(Rs. in million)
year	loan and advance	growth%
2006	19266.1	
2007	19141.7	-0.0065
2008	17456	-0.0881
2009	12180	-0.3022

SCBL		(Rs. in million)
year	loan and advance	growth%
2006	6080.7	
2007	6729.6	0.1067
2008	8214	0.2206
2009	8505	0.0354

### 1.1.ii Growth of investment:

Total		(Rs. in million)
year	investment	growth %
2006	45385.87	
2007	49641.95	0.0938
2008	60181.68	0.2123
2009	57639.1	-0.0422

NBL		(Rs. in million)
year	investment	growth%
2006	11722.8	
2007	10593.8	-0.0963
2008	13838.6	0.3063
2009	11776.3	-0.1490

SCBL		(Rs. in million)
year	investment	growth%
2006	6722.8	
2007	7948.2	0.1823
2008	7204.6	-0.0936
2009	8644.5	0.1999

#### 1.1.iii. Growth of return:

Total		(Rs. in million)
year	return	growth %
2006	4003.7	
2007	3483.9	-0.1298
2008	5192.6	0.4905
2009	8785.1	0.6918

NBL		(Rs. in million)
year	return	growth%
2006	-482.9	
2007	-371	-0.2317
2008	1399.5	-4.7722
2009	2329.7	0.6647

SCBL		(Rs. in million)
year	return	growth%
2006	469.9	
2007	556.7	0.1847
2008	537.9	-0.0338
2009	662.2	0.2311

# 2. Statistical analysis:

#### 2.1. Analysis of correlation coefficients:

# 2.1.i. Analysis of correlation coefficient between deposit and total investment:

Karl Pearson's co-relation coefficient(r) = 
$$\frac{\sum xy - \sum x \sum y}{\sqrt{\sum x^2 \sum y^2}}$$

Total	
-------	--

total deposit(x)	total investment(y)	$X = \begin{pmatrix} x - \overline{x} \end{pmatrix}$	$X^2$	$Y = \left(y - \overline{y}\right)$	$Y^2$	XY
203,804.13	45,385.87	(41,511.17)	1,723,177,027.21	(7,826.28)	61,250,658.64	324,878,019.98
233,903.04	49,641.95	(11,412.26)	130,239,621.25	(3,570.20)	12,746,328.04	40,744,041.73
252,294.30	60,181.68	6,979.00	48,706,475.90	6,969.53	48,574,348.42	48,640,367.29
291,259.72	57,639.10	45,944.42	2,110,889,958.86	4,426.95	19,597,886.30	203,393,661.19
245,315.30	53,212.15		4,013,013,083.21		142,169,221.40	617,656,090.19

**Correlation coefficient = 0.82** 

NBL						
total deposit(x)	total investment(y)	$X = \left(x - \overline{x}\right)$	X <sup>2</sup>	$Y = \left(y - \overline{y}\right)$	$Y^2$	XY
34,737.40	11,722.80	(566.20)	320,582.44	(260.08)	67,639.01	147,254.47
36,288.50	10,593.80	984.90	970,028.01	(1,389.08)	1,929,529.36	(1,368,099.97)
34,744.20	13,838.60	(559.40)	312,928.36	1,855.73	3,443,715.28	(1,038,092.57)
35,444.30	11,776.30	140.70	19,796.49	(206.58)	42,673.23	(29,065.10)
35,303.60	11,982.88		1,623,335.30		5,483,556.87	(2,288,003.17)

**Correlation coefficient = -0.77** 

SCBNL

total deposit(x)	total investment(y)	$X = \left(x - \overline{x}\right)$	$X^2$	$Y = \left(y - \overline{y}\right)$	$Y^2$	XY
18755.5	6722.8	-1822.35	3320959.522	-907.225	823057.2008	1653281.479
21161.4	7948.2	583.55	340530.6025	318.175	101235.3306	185671.0213
19344	7204.6	-1233.85	1522385.823	-425.425	180986.4306	524910.6362
22050 5	8644 5	2472.65	6112008 022	1014 475	1020150 526	2508441.600
23050.5	0044.5	2472.00	0113996.023	1014.475	1029159.520	2306441.609
20577.85	7630.025		11297873.97		2134438.488	4872304.745

**Correlation coefficient = 0.99** 

### 2.1.ii. Correlation coefficient between deposit and loan and advance:

Total						
total deposit(x)	loan &advance	$X = \left(x - \overline{x}\right)$	$X^{2}$	$Y = \left(y - \overline{y}\right)$	$Y^2$	XY
203804.13	124499.8	-41511.17	1723177027	-27191.115	739356734.9	1128734929
233903.04	139951.33	-11412.26	130239621.2	-11739.585	137817856	133975167
252294.3	163689.05	6979.003	48706475.9	11998.135	143955243.5	83735014.16
291259.72	178623.48	45944.42	2110889959	26932.565	725363057.5	1237401145
245315.2975	151690.915		4013013083		1746492892	2583846256

**Correlation coefficient = 0.98** 

NDL						
total deposit(x)	loan &advance	$X = \left(x - \overline{x}\right)$	$X^2$	$Y = \left(y - \overline{y}\right)$	$Y^2$	XY
34737.4	19266.1	-566.2	320582.44	2255.15	5085701.522	-1276865.93
36288.5	19141.7	984.9	970028.01	2130.75	4540095.563	2098575.675
34744.2	17456	-559.4	312928.36	445.05	198069.5025	-248960.97
35444.3	12180	140.7	19796.49	-4830.95	23338077.9	-679714.665
35303.6	17010.95		1623335.3		33161944.49	-106965.89

NBL

**Correlation coefficient = -0.015** 

**SCBNL** 

total deposit(x)	loan &advance	$X = \left(x - \overline{x}\right)$	$X^2$	$Y = \left(y - \overline{y}\right)$	$Y^2$	XY
18755.5	6080.7	-1822.35	3320959.522	-1301.625	1694227.641	2372016.319
21161.4	6729.6	583.55	340530.6025	-652.725	426049.9256	-380897.6738
19344	8214	-1233.85	1522385.823	831.675	691683.3056	-1026162.199
23050.5	8505	2472.65	6113998.023	1122.675	1260399.156	2775982.339
20577 <b>.85</b>	7382.325		11297873.97		4072360.028	3740938.785

**Correlation coefficient = 0.55** 

### 2.1.iii. Correlation coefficient between total assets and profit:

Total						
total assets(x)	profit(y)	$X = \left(x - \overline{x}\right)$	$X^{2}$	$Y = \left(y - \overline{y}\right)$	$Y^2$	XY
305,635.57	4,003.70	(65,700.86)	4316602676	(1,362.63)	1856746.891	89525630.95
339,778.04	3,483.90	(31,558.39)	995931821.6	(1,882.43)	3543523.881	59406297.59
411,240.55	5,192.60	39,904.12	1592338992	(173.73)	30180.37563	-6932343.681
428,691.55	8,785.10	57,355.12	3289610077	3,418.78	11688022.5	196084258.9
371,336.43	5,366.33		10194483567		17118473.65	338083843.8

### **Correlation coefficient = 0.80**

NBL						
total assets(x)	profit(y)	$X = \left(x - \overline{x}\right)$	$X^2$	$Y = \left(y - \overline{y}\right)$	$Y^2$	XY
56,329.50	(482.90)	3,693.17	13639504.65	(1,201.73)	1444142.976	-4438174.718
54,063.80	(371.00)	1,427.47	2037670.601	(1,089.83)	1187718.531	-1555692.493
55,658.91	1,399.50	3,022.58	9135989.856	680.68	463318.4556	2057394.642
44,493.11	2,329.70	(8,143.22)	66312031.97	1,610.88	2594918.266	-13117709.52
52,636.33	718.83		91125197.07		5690098.228	-17054182.09

**Correlation coefficient = -0.75** 

#### **SCBNL**

total assets(x)	profit(y)	$X = \left(x - \overline{x}\right)$	$X^2$	$Y = \left(y - \overline{y}\right)$	$Y^2$	XY
21,001.00	469.90	(2,250.50)	5064761.503	(86.78)	7529.900625	195287.3544
23,642.00	556.70	390.50	152488.2975	0.03	0.000625	9.7624375
22.171.24	537.90	(1.080.26)	1166967.069	(18.78)	352.500625	20281.92844
26,191,77	662.20	2.940.27	8645172,972	105.53	11135.52563	310271,7279
23,251.50	556.68		15029389.84		19017.9275	525850.7733

**Correlation coefficient = 0.97** 

# 2.2. Trend analysis:

For calculating the trend value we have; Yc = a + bX

Where,  

$$a = \frac{\sum Y}{N}$$
  
And,  $b = \frac{\sum XY}{\sum X^2}$ 

#### 2.2.i. Trend analysis of total investment to total deposit ratio:

Total					
year(x)	ratio(y)	X = (x - 2007.5)	$X^2$	$X^2$	Yc = a + bX
2006	22.27	-1.5	2.25	-33.41	22.6
2007	21.22	-0.5	0.25	-10.61	22.06
2008	23.85	0.5	0.25	11.93	21.51
2009	19.79	1.5	2.25	29.69	20.96
Total	87.13	0	5	-2.4	

NBL

year(x)	ratio(y)	X = (x - 2007.5)	$X^2$	$X^{2}$	Yc = a + bX
2006	33.75	-1.5	2.25	-50.63	32.65
2007	29.19	-0.5	0.25	-14.6	33.55
2008	39.83	0.5	0.25	19.92	34.45
2009	33.22	1.5	2.25	49.83	35.35
Total	135.99	0	5	4.52	

SCBL
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year(x)	ratio(y)	X = (x - 2007.5)	$X^2$	$X^2$	Yc = a + bX
2006	35.84	-1.5	2.25	-53.76	36.33
2007	37.56	-0.5	0.25	-18.78	36.8
2008	37.24	0.5	0.25	18.62	37.27
2009	37.50	1.5	2.25	56.25	37.74
Total	148.14	0	5	2.33	

Total					
year(x)	ratio(y)	X = (x - 2007.5)	$X^{2}$	$X^{2}$	Yc = a + bX
2006	61.09	-1.5	2.25	-91.64	60.1
2007	57.8	-0.5	0.25	-28.9	60.88
2008	64.88	0.5	0.25	32.44	61.66
2009	61.33	1.5	2.25	92	62.44
Total	245.1	0	5	3.9	

# 2.2.ii. Trend analysis of loan and advance to total deposit ratio:

NBL

year(x)	ratio(y)	X = (x - 2007.5)	$X^2$	$X^2$	Yc = a + bX
2006	55.46	-1.5	2.25	-83.19	58.07
2007	52.75	-0.5	0.25	-26.38	51.49
2008	50.24	0.5	0.25	25.12	44.91
2009	34.36	1.5	2.25	51.54	38.33
Total	192.81	0	5	-32.91	

SCBL

year(x)	ratio(y)	X = (x - 2007.5)	$X^{2}$	$X^{2}$	Yc = a + bX
2006	32.42	-1.5	2.25	-48.63	32.28
2007	31.8	-0.5	0.25	-15.9	34.69
2008	42.46	0.5	0.25	21.23	37.1
2009	36.9	1.5	2.25	55.35	39.51
Total	143.58	0	5	12.05	