A COMPARATIVE STUDY OF NON-PERFORMING ASSET OF EVEREST BANK LIMITED AND MACHHAPUCCHRE BANK LIMITED.

A Thesis

By:

Manju Bhandari Nepal Commerce Campus MBS Symbol No.1234/2064 TU Regd. No.7-1-25-456-99 Campus Roll No.154/2062

> Submitted to: Office of the Dean **Tribhuvan University** Faculty of Management

In Partial fulfillment of the requirement of the degree of Master of Business Studies (MBS)

> New Baneshwor, Kathmandu March,2009

VIVA VOCE SHEET

We have conduct the viva voce examination of this thesis presented by

Manju Bhandari

Entitled

A COMPARATIVE STUDY OF NON-PERFORMING ASSETS OF EVEREST

BANK LIMITED AND MACHHAPUCCHRE BANK LIMITED

And found the thesis to be original work of the student written in accordance with the prescribed format. We recommend the thesis to be accepted as the partial fulfillment of the requirement for the degree of Masters in Business Studies (M.B.S).

Viva Voce Committee

Chairperson, Research Committee

Member, (External Expert)

Member, (Thesis Supervisor)

••••••

Date:

RECOMMENDATION

This is to certify that the thesis:

Submitted by

Manju Bhandari

entitled

A COMPARATIVE STUDY OF NON-PERFORMING ASSETS OF EVEREST BANK LIMITED AND MACHHAPUCCHRE BANK LIMITED

has been prepared as approved by this department in the prescribed format of Faculty of Management. This thesis is forwarded for examination.

(Dr. Bihari Binod Pokharel) Head of Research Department

(Mr. Sanjeev Parajuli) Thesis Supervisor (Mr. Diwakar Pokhrel)

Campus Chief

Date:

DECLARATION

I hereby declare that the work reported in this thesis entitled "A COMPARATIVE STUDY OF NON-PERFORMING ASSETS OF EVEREST BANK LIMITED AND MACHHAPUCCHRE BANK LIMITED" submitted to Nepal Commerce Campus, Faculty of Management, Tribhuvan University, is my original work done in the form of partial fulfillment of the requirements for the Master of Business Studies under the supervision of Associate Professor **Dr. Bihari Binod Pokharel**, Nepal Commerce Campus.

Data :

.....

Manju Bhandari

Researcher

Nepal Commerce Campus

ACKNOWLEDGEMENTS

Thesis is really an appreciable curriculum of T.U. because it helps the students to express their theoretical concept gained during the study period into the practical field. So, being concerned to thesis, I have also got a chance to express my theoretical concept gained from class and library study into this practical field. The present study "A COMPARATIVE STUDY ON NON-PERFORMING ASSETS OF EVEREST BANK LIMITED AND MACHHAPUCCHRE BANK LIMITED" has been prepared for the partial fulfillment of the requirement for Master Degree in Business Studies.

At first, I would like to pay thanks to my father and mother as well as my brother who headed me towards the light of education and path of truth. Due to their non-stopping effort for guidance, today I come in this position. So I would like to share the credit of my success with them. I'm really indebted by them.

After this, I would like to express my cordial gratitude to my all teachers. For this dissertation, I would like to pay my sincere thanks to my thesis advisor– Mr.Sanjeev Parajuli, Associated lecture of Nepal Commerce Campus. The same credit goed to **Dr. Bihari Binod Pokharel**, Chairperson of the Research Department, NCC.His incessant suggestion and guidance from the beginning to the end is really an appreciable effort.

I would also like to express my gratitude to all other members of Nepal Commerce campus, especially, staffs from MBS department, libraries staffs as well as all known and unknown people who supported as well as inspired me to complete this thesis. Similarly, I am very grateful to my respective friend Mr. Bhim Lama. My next thanks go to all the staffs of EBL and MBL.

Last but not least I am greatly indebted by my all friends and family members. In this regard, I'm grateful to my friends Mausami lama, Roshani Shakya, Bharat Uprety, Prakash Sapkota, Madan Bahadur Chhetri, Sumitra Rai, Manoj Khadka, Bijay Giri, Binod Khatri, and Srijan Shrestha for their motivational effort and support even though they have very busy hour.

Advices, Recommendations and suggestions are whole-heartedly welcome. Thanks,

Manju Bhandari Researcher

TABLE OF CONTENTS

Page No.

VIVA-VOCE SHEET				
	RECOMMENDATION			
	DECLARATION ACKNOWLEDGEMENT TABLE OF CONTENTS			
_				
	LIST OF TABLES			
	r of figures			
ABB	REVIATIONS			
CHI	PATER -1 INTRODUCTION	1-10		
1.1	Background of the Study	1		
1.2	Statement of the Problem	6		
1.3	Objectives of the study	7		
1.4	Limitation of the Study	7		
1.5	Significance of the Study	8		
1.6	Organization of the Study	9		
CH	APTER-II REVIEW OF LITERATURE	11-48		
2.1	Introduction	11		
2.1	Parent Discipline and Classification Model of NPA	13		
2.3	Immediate Parent Discipline and Classification Model	17		
2.4	Conclusion	21		
2.5	Review of Thesis, Journals and Books	22		
~~~		40.52		
CHA	APTER III RESEARCH METHODOLOGY	49-53		
3.1	Introduction	49		
3.2	Research Design	49		
3.3	Sources of Data	50		
3.4	Population and Sample	50		

3.5	Data Collecting Procedure	51
3.6	Data Processing Procedures	52
3.7	Research Variables	52
3.8	Statistical Procedures	53

## CHAPTER –IV DATA PRESENTATION AND ANALYSIS 54-92

4.1	Introduction	54
4.2	Data Presentation and analysis of EBL	54
4.3	Data Presentation and analysis of "Machhapuchhre Bank Limited"	67
4.4	Comparative Study of Performing Asset and NPA of EBL and MBL	78
4.5	Correlation Analysis	87
4.6	Major Findings	90

## CHAPTER- V SUMMARY, CONCLUSION AND RECOMMENDATIONS

	RECOMMENDATIONS	93-100
5.1	Summary	93
5.2	Conclusion	96
5.3	Recommendations	98
	Bibliography	
	Annex	

#### **ABBREVIATIONS**

AD	-: Anno domini
ADB/N	-: Agricultural Development Bank Nepal
AMC	-: Asset Management Company
BAFIO	-: Bank and Financial Institutions Act
B.C.	-: Before Christ
B.S.	-: Bikram Sambat
CBs	-: Commercial Banks
CBSL	-: Central Bank of Srilanka
CEO	-: Chief Executive Officer
CRM	-: Credit Risk Management
EBL	-: Everest Bank Limited
FIs	-: Financial Institutions
IBRA	-: Indonesia Bank Restructuring Agency
IMF	-: International Monetary Fund
MBL	-: Machhapucchre Bank Limited
MOA	-: Memorandum of Authority/Memorandum of Article
NA	-: Not Available
NBL	-: Nepal Bank Limited
NCC	-: Nepal Credit and Commerce (Bank)
NIC	-: Nepal Industrial and Commercial (Bank)
NIDC	-: Nepal Industrial Development Corporation
NG	-: Nepal Government
NRB	-: Nepal Rastra Bank
RBB	-: Rastriya Banijya Bank
RBI	-: Reserve Bank of India
ROA	-: Return on Assets
ROE	-: Return on Equity
SBI	-: State Bank of India

List of Tables

Tables Page	No
2.5.5 Soundness Indicators of Commercial Banking System	38
3.4.1 Total Population, Targeted Population and Sample banks	51
4.2 Total Assets and Total Performing Assets of EBL	54
4.3 Percentage of Performing Loan to Total Assets of EBL	55
4.4 Total NPA, Substandard Loan, Doubtful Loan and Bad Loan of EBL	56
4.5 Percentage of substandard Loan, Doubtful Loan and Bad Loan of EBL	57
4.6 Total Assets, Total Lending, Total Deposit, Total Performing Loan	
and NPA of EBL	58
4.7 Percentage of Performing Loan and NPA to Total Assets,	
Total Lending and Total Deposit of EBL	60
4.8 ROA & ROE of EBL	61
4.9 Loan classification EBL	63
4.10 Total Assets and Total Performing Loan of MBL	67
4.11 Percentage of Performing Loan to Total Asset of MBL	68
4.12 Total NPA, substandard Loan, Doubtful Loan and Bad Loan of MBL	68
4.13 Percentages of Substandard Loan, Doubtful Loan and Bad Loan to Total NP	A
of MBL	70
4.14 Total Asset, Total Lending, Total Deposit, Total Performing Asset	
and Total NPA of MBL	71
4.15 Percentage of Performing Asset and NPA to Total Asset, Total Lending and Total Deposit of MBL	72
4.16 Return on Total Assets and Return on Shareholder's Equity of MBL73	
4.17 Loan classification of MBL75	
4.18 Total NPA and Net Profit of MBL	78
4.19 Performing Loan and NPA of BEL and MBL up to	
Fiscal Year 2062/63	79
4.20 Performing loan NPA of EBL and MBL up to	
Fiscal Year 2063/64	81
4.21 Performing Assets and NPA of EBL and MBL up to	
Fiscal Year 2064/65	83

4.22 Loan Loss Provisioning of EBL and MBL at the end of	
Fiscal Year 2062/63	85
4.23 Loan Loss Provisioning of EBL and MBL at the end of	
Fiscal Year 2063/64	86
4.24 Loan Loss Provisioning of EBL and MBL at the end of	
Fiscal Year 2064/65	87
4.25 Correlation Coefficient between NPA and ROA of EBL	
and MBL	88
4.26 Correlation Coefficient between NPA and ROE of EBL	
and MBL	89