FINANCIAL PERFORMANCE OF EVEREST CO-OPERATIVE SOCIETY LIMITED IN THE FRAMEWORK OF PEARLS

By:

Saroj Kumar Shrestha

Prithivi Narayan Campus T.U. Reg. No. 7-1-298-205-2000 Roll No. 18/062

A Thesis Submitted to:

Office of the Dean
Faculty of Management
Tribhuvan University

In partial fulfillment of the requirements for the degree of Master of Business Studies (M.B.S.)

Pokhara March, 2009

RECOMMENDATION

This is to certify that the thesis:

Submitted by

Saroj Kumar Shrestha

Entitled

FINANCIAL PERFORMANCE OF EVEREST CO-OPERATIVE SOCIETY LIMITED IN THE FRAMEWORK OF PEARLS

has been prepared as approved by this Department in the prescribed format of Faculty of Management. This thesis is forwarded for examination.

<u>Supervisor</u>		Head of Department	
Name:	Hari Pathak	Signature:	
Signature:		Campus Chief	
Date:		Signature:	

VIVA – VOCE SHEET

We have conducted the viva-voce examination of the thesis presented by

Saroj Kumar Shrestha

Entitled

FINANCIAL PERFORMANCE OF EVEREST CO-OPERATIVE SOCIETY LIMITED IN THE FRAMEWORK OF PEARLS

and found the thesis to be the original work of the student and written according to the prescribed format. We recommend the thesis to be accepted as partial fulfillment of the requirements for Master's Degree in Business Studies (M.B.S)

Viva-Voce Committee

Chairperson, Research committee:
Member (Thesis Supervisor):
Member (External expert):
Member:
Date:

ACKNOWLEDGEMENT

I am deeply indebted to the Faculty of Management, Tribhuvan University for including thesis writing in syllabus of MBS to develop the students' skill on doing independent research work in their specialization field. I would also like to express my thanks to all the staff of Western Regional Library, Pokhara and Central Library, who were very supportive and helpful to me.

I would like to express my gratitude to Mr. Hari Pathak, who has guided me throughout this research work. I am greatly obliged to him for his guidance, valuable suggestion and comments during the course of preparing this thesis. Without his valuable assistance this thesis would not have come in this form.

I am highly grateful to Mr. Surya Poudel, Head of Co-operative Training Centre for providing necessary data and information for the present study. I am also thankful to Everest Co-operative Society Limited for providing necessary financial information and data for the study.

I think this is an occasion to express my hearty thanks for all family members and friends whose regular inspirations and contribution help me to complete the research paper.

Last but not least I would like to extend my heartfelt appreciation to all the people who directly or indirectly helped me for the accomplishment of this thesis work. Finally, I am alone responsible for any errors present in this thesis and extend warm welcome to any comments or suggestions.

Saroj Kumar Shrestha

TABLE OF CONTENTS

Acknowledgements

		Page
Chapter I:	INTRODUCTION	1-8
	Background of the Study	1
	Focus of the Study	3
	Statement of the Problem	5
	Objectives of the Study	6
	Significance of the Study	7
	Limitations of the Study	7
	Organization of the Report	7
Chapter II	: REVIEW OF LITERATURE	9-52
	Conceptual Review	9
	Theoretical Review	32
Chapter II	I: RESEARCH METHODOLOGY	53-56
	Introduction	53
	Research Design	53
	Justification for the Selection of Study Unit	53
	Nature and Sources of Data	54
	Data Collection Procedure	54
	Data Processing	55
	Tools and Technique of Analysis	55
	Limitation of the Methodology	55
Chapter IV	/: DATA PRESENTATION AND ANALYSIS	56-88
	Data Presentation & Analysis	56
	Major Findings of the Study	85
Chapter V	: SUMMARY, CONCLUSIONS AND	
	RECOMMENDATIONS	89-94
	Summary	89
	Conclusions	91
	Recommendations	93
BIBLIOGE	RAPHY	
ADDENIDI	v	

LIST OF TABLES

i abie.		Page
2.1	Major Events of Co-operative Movement in Nepal	23
2.2	NRB directives for protection of Assets for Co-operatives	37
2.3	The PEARLS monitoring system Quick key to PEARLS	47
4.1	Allowances for Loan Losses to Allowances Required for	
	Loans Delinquent >12 Months (P ₁)	57
4.2	Net Allowances for Loan Losses to Allowances Required for Loans	3
	Delinquent less than 12 Month (P ₂)	58
4.3	Solvency or Net Value of Assets to Total Shares &	
	Deposits (P ₆)	60
4.4	Net Loan to Total Assets (E ₁)	62
4.5	Liquid Investment to Total Assets (E ₂)	63
4.6	Total Financial Investments to total Assets (E ₃)	64
4.7	Saving deposit to total Assets (E ₅)	66
4.8	Member Share capitals to Total Assets (E ₇)	67
4.9	Institutional capital to Total Assets (E ₈)	68
4.10	Total Loan Delinquency to Total Loan Portfolio (A ₁)	70
4.11	Non-earning Assets to Total Assets (A ₂)	71
4.12	Total Loan Income to Average Loan Portfolio (R ₁)	73
4.13	Liquid Investment Income to Average Liquid Investments (R2)	73
4.14	Financial Investment income to Average Financial Investment (R ₃)	74
4.15	Financial Cost: Saving Deposits to Average Savings Deposits (R ₅)	75
4.16	Operating Expenses to Average Total Assets (R ₉)	76
4.17	Provision for Loan Losses to Average Total Assets (R ₁₀)	77
4.18	Liquidity Reserves to Savings Deposits (L ₂)	78
4.19	Non Earning liquid Assets to Total Assets (L ₃)	79
4.20	Growth in Loans (S ₁)	80
4.21	Growth in Liquid Investments (S ₂)	81
4.22	Growth in Financial Investments (S ₃)	82
4.23	Growth in Saving Deposits (S ₅)	83
4.24	Growth in Member Shares (S ₇)	84
4.17	Growth in Total Assets (S ₁₁)	85

LIST OF FIGURES

Figure		Page
4.1	Allowances for Loan Losses to Allowances Required for	
	Loans Delinquent >12 Months (P ₁)	57
4.2	Net Allowances for Loan Losses to Allowances Required for	
	Loans Delinquent less than 12 Month (P ₂)	59
4.3	Solvency or Net Value of Assets to Total Shares & Deposits (P ₆)	60
4.4	Net Loan to Total Assets (E ₁)	62
4.5	Liquid Investment to Total Assets (E ₂)	63
4.6	Total Financial Investment to Total Assets (E ₃)	65
4.7	Saving Deposit to Total Assets (E ₅)	66
4.8	Member Share Capital to Total Assets (E ₇)	67
4.9	Institutional Capitals to Total Assets (E ₈)	69
4.10	Total Loan Delinquency to Total Loan Portfolio (A ₁)	70
4.11	Non-earning Assets to Total Assets (A ₂)	71

LIST OF ABBREVIATIONS USED

B.S. Bikram Sambat

CAMELS Capital Adequacy, Asset Quality, Management

Quality, Earning, Liquidity and Sensitivity to Market

CU Credit Union

ECSL Everest Co-operative Society Limited

FIs Financial Institutions.

FY Fiscal Year

ICA International Co-operative Alliance.

MFI Micro Finance Institution

NRB Nepal Rastra Bank

PEAF Profitability, Efficiency and Productivity, Assets Quality

and Financial Management

PEARLS Protection, Effectives Financial Structure, Assets

Quality, Rate of Return and Cost, Liquidity and Sing of Growth

NEFSCUN Nepal Federation of Savings and Credit Co-operative

Unions Limited